

SOLICITATION, OFFER, AND AWARD		1. Caption Managed Care Organization (MCO)			Page of Pages	
					1	298
2. Contract Number	3. Solicitation Number Doc490243		4. Type of Solicitation <input type="checkbox"/> Sealed Bid (IFB) <input checked="" type="checkbox"/> Sealed Proposals (RFP) <input type="checkbox"/> Sole Source <input type="checkbox"/> Emergency	5. Date Issued	6. Type of Market <input type="checkbox"/> Open <input type="checkbox"/> Set Aside <input checked="" type="checkbox"/> Open Market with Set-Aside CBE Designated Category	
7. Issued By: Office of Contracting and Procurement On Behalf of the Department of Health Care Finance 441 4 th Street, N.W., Suite 330 South Washington, DC 20001			8. Address Offer to: Office of Contracting and Procurement On Behalf of the Department of Health Care Finance 441 4 th Street, N.W., Suite 900 South Washington, DC 20001			

NOTE: In sealed proposal solicitations "offer" or "offeror" means "bid" or "bidder"

SOLICITATION

9. Sealed offers in original and 5 copies for furnishing the supplies or services in the Schedule will be via electronic format via Ariba E-Sourcing.
2 p.m. EST. time January 31, 2020
 (Hour) (Date)
 CAUTION: Late submission, Modifications and Withdrawals: See 27 DCMR chapters 15 & 16 as applicable. All offers are subject to all terms & conditions contained in solicitation.

10. For Information Contact	A. Name		B. Telephone		C. E-mail Address
	Jarad Dorsey	(Area Code) 202	(Number) 478-2436	(Ext)	jarad.dorsey4@dc.gov

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12. In conjunction with the above, the undersigned agrees, if this offer is accepted within 90 calendar days from the receipt of offers specified above, to furnish any or all items upon which prices are offered at the price set opposite each item, delivered at the designated point(s), within the time specified herein.

13. Discount for Prompt Payment		10 Calendar days %	20 Calendar days %	30 Calendar days %	____ Calendar days %
14. Acknowledgement of Amendments (The offeror acknowledges receipt of amendments to the SOLICITATION):		Amendment Number	Date	Amendment Number	Date
15A. Name and Address of Offeror			16. Name and Title of Person Authorized to Sign Offer/Contract		
15B. Telephone		15 C. Check if remittance address is different from above – Refer to section G	17. Signature		18. Award Date
(Area Code)	(Number) (Ext)				

AWARD (TO BE COMPLETED BY GOVERNMENT)

19. Accepted as to Items Numbered	20. Amount	21. Accounting and Appropriation
2. Name of contracting Officer (Type or Print)	23. Signature of Contracting Officer (District of Columbia)	24. Award Date



SECTION B: CONTRACT TYPE, SUPPLIES OR SERVICES AND PRICE/COST

- B.1** The Government of the District of Columbia (the District), Office of Contracting and Procurement (OCP), on behalf of the Department of Health Care Finance (DHCF) is seeking up to three (3) Managed Care Organizations (MCO or Contractors) to provide healthcare and pharmacy services for its Managed Care Program. The Medicaid Managed Care Program (MMCP) consists of the DC Healthy Families Program (DCHFP), including Adults with Special Health Care Needs, (adults receiving Supplemental Security-Income (SSI) and with SSI-related disabilities), the District of Columbia Healthcare Alliance Program (Alliance), and the Immigrant Children's Program (ICP).
- B.1.1** The District, in any option year, may at its discretion and in accordance with District and federal law, transition newly eligible populations to the MMCP that include children with special health care needs, foster care/adopted children, individuals eligible for Medicare and Medicaid, and other Medicaid eligible populations.
Upon the start of this Contract, DHCF, through its Enrollment Broker, shall auto-assign all Managed Care enrollees on approximately an equal and random basis amongst each Contractor. DHCF cannot guarantee the outcome of an even net distribution resulting amongst all the Contractors. Enrollees that are auto-assigned shall have ninety (90) days from the date of managed care enrollment to transfer to another Contractor.
- B.2** The District contemplates award of an **Indefinite Delivery Indefinite Quantity (IDIQ) Fixed Price Contract in accordance with 27 DCMR Chapter 24.**
- B.2.1** The District intends to award up to three (3) IDIQ contracts with payments based on fixed capitated rates.
- a) The Contractor shall furnish to the District, the services specified in the Schedule, up to and including the maximum quantity of approximately 224,044 Enrollees per month. The District will order at least a minimum quantity of 15,000 Enrollees per month. The District will issue one task order at the start of the Contract, which shall be valid for the base period of performance, which shall be one (1) year from date of award.
 - b) There is no limit on the number of orders that may be issued. The District may issue orders requiring delivery to multiple destinations or performance at multiple locations.
 - c) Any order issued during the effective period of this contract and not completed within that period shall be completed by the Contractor within the time specified in the order. The Contract shall govern the Contractor's and District's rights and obligations with respect to that order to the same extent as if the order were completed during the Contract's effective period; provided the Contractor shall not be required to make any deliveries under this Contract after September 30, 2026.
- B.2.2** The Contractor assumes full risk for the cost of the services covered under the Contract and incurs financial loss if the cost of furnishing the services exceeds the payments under

the Contract. DHCF at its discretion may implement Risk Corridors as a mechanism to minimize unanticipated losses by the Contractor due to disproportionate share of enrollment and higher costs of care for Adults with Special Health Care Needs.

B.2.2.1 Capitation payments will be made by the District and retained by the Contractor for Medicaid-eligible Enrollees, Alliance and ICP Enrollees referenced in Section B.3.2.

B.2.3 Risk Adjusted Rates

B.2.3.1 Effective with the base period and the subsequent option periods of the Contract the District intends to reimburse the DCHFP rates via a Risk-Adjusted Rate (RAR) model for the applicable rate cells. This is a process that estimates health care expenses based on the disease conditions attributed to the managed care population. The capitation rates are distributed amongst the Contractors, in accordance with the health risk of the beneficiaries enrolled with each Contractor and re-evaluated every three (3) months. For more information on the risk adjustment process, please refer to the Rate Documentation included as Attachment J.22.

B.2.3.2 It is the District's intent to use a RAR model that incorporates both data with diagnostic information as well as pharmacy data for the managed care population when calculating the risk-adjusted rates. In the event that complete diagnostic data is not available to support this type of model, the District reserves the right to use a risk-adjustment model that only incorporates pharmacy data when calculating the risk-adjusted rates. The District's Contractors will receive a base rate, and each will receive a computed risk-score based on an appropriate model depending on the availability of the data.

B.2.4 Rate Adjustment

B.2.4.1 In the event that the District, pursuant to the Changes Clause of the Standard Contract Provisions, adds, deletes or changes any services to be covered by the Contractor in the base or option periods under DCHFP, Alliance, or ICP, the District will review the effect of the change and may equitably adjust the capitation rates following a completion of an actuarial review and approval by DHCF.

B.2.4.2 During any subsequent option periods, the actuarial review of the capitation rates may result in an adjustment, either an increase or decrease, to the capitation rates. Any adjustment to the actuarially sound capitation rates will be subject to the actuarial soundness requirements as defined in 42 C.F.R § 438.4, § 438.5, and § 438.7.

B.2.4.3 An adjustment shall be effective as of the first day of the option period to which the adjusted capitation rate applies. In the event a prospective capitation rate adjustment is required; an actuarial analysis will be completed by the District's contracted Actuary. If required, the District will make the necessary adjustment to the capitation rates. The Contractor may request a review from the District of the capitation rates if the Contractor believes the program change is not equitable. The District will not unreasonably withhold such a review.

- B.2.4.4** No later than three (3) months after the award date of the contract and quarterly thereafter, the District will conduct an actuarial review of the capitation rates in effect, to determine the actuarial soundness of the rates paid to the Contractor. The actuarial review will be based on the capitation rates and will consider factors such as inflation, significant changes in the demographic characteristics of the enrollee population, or the disproportionate enrollment selection of the Contractor by beneficiaries in certain rate cohorts. If the District has not completed the actuarial review for the adjusted capitation rates by the first day of the affected option period, the Contractor shall continue to perform under the contract at the actuarially sound rates in effect for the preceding contract period and the District will reimburse the Contractor the difference between the rates in effect for the preceding Contract period. All actuarial reviews and analyses shall be concluded by no later than the end of the third month of the option period.

B.3 Price Schedule

- B.3.1** The Contractor shall propose capitation rates based on the lower bound rates from an actuarially sound range as set forth in Attachment J.22 (Actuarial Certification) prepared December 18, 2019 and in accordance with 42 CFR § 438.4. Contractor shall analyze its own projected medical expense, administrative expense and any other premium needs for comparison to the lower bound rates. Enrollee estimates are not guaranteed due to the uncertainty surrounding the number of eligible beneficiaries. The District has included enrollment estimates for each rate cohort in Section B.3 to allow Offerors to develop pricing for the base year utilizing the fixed capitated rates, Attachment J.22. This is not intended to be a requirements contract. This is an IDIQ contract pursuant to the minimum and maximum requirements in Section B.2.1.

B.3.2 Base Year

CLIN	Rate Cohort	Actuarially Sound Rates	Estimated Total Monthly Enrollees per Rate Cohort	Total Estimated Monthly Price per Rate Cohort
0001 DC Healthy Families Program¹				
0001AA	Under 1 Year of Age	\$_____	4,576	\$_____
0001AB	Delivery Payment	\$_____	261	\$_____
0001AC	Birth Payment	\$_____	251	\$_____
0001AD	Children Ages 1 through 18	\$_____	72,499	\$_____
0001AE	TANF Adults 19+	\$_____	115,874	\$_____
0001AF	SSI Adults 21+	\$_____	15,261	\$_____
CLIN 0001 Total				\$_____

CLIN	Rate Cohort	DHCF Actuarially Sound Rates	Estimated Total Monthly Enrollees per Rate Cohort	Total Estimated Monthly Price per Rate Cohort
0002	DC Alliance Program			
0002AA	Females Ages 19 through 36	\$_____	4,056	\$_____
0002AB	Males Ages 19 through 36	\$_____	2,468	\$_____
0002AC	Females Ages 37 through 49	\$_____	2,950	\$_____
0002AD	Males Ages 37 through 49	\$_____	2,094	\$_____
0002AE	Females, Ages 50+ Years	\$_____	2,381	\$_____
0002AF	Males, Ages 50+ Years	\$_____	1,373	\$_____
CLIN 0002 Total				\$_____

B.4 An Offeror responding to this solicitation that is required to subcontract shall be required to submit with its proposal any subcontracting plan required by law. Proposals responding to this RFP may be rejected if the Offeror fails to submit a subcontracting plan that is required by law.

B.5 For Contracts in excess of \$250,000, at least 35% of the dollar value of the awarded Contract shall be subcontracted in accordance with Section H.9.

A Subcontracting Plan form is available at <http://ocp.dc.gov>, under Quick Links click on "Required Solicitation Documents".

SECTION C: SPECIFICATIONS/WORK STATEMENT

C.1 SCOPE:

C.1.1 The District is seeking up to three (3) Contractors to provide healthcare and pharmacy services to its managed care eligible population enrolled in the DCHFP including Adults with Special Health Care Needs, and to individuals who are not eligible for Medicaid and receive healthcare services through the Alliance and the ICP.

C.1.2 Covered Populations

C.1.2.1 The MMCP covers all Medicaid mandatory eligibility populations as defined below.

C.1.2.1.1 DCHFP

C.1.2.1.1.1 Modified Adjusted Gross Income (MAGI) children under 21 years of age, including Title IV-E foster care and adoption assistance;

- MAGI adults 21 years of age and over, including pregnant women;
- Childless adults 19 to 64 years of age not eligible for Medicare with income levels up to; and
- Non-MAGI adults over 19 years of age ineligible for Medicare.

Alliance

- Individuals over the age of twenty-one (21) who are ineligible for Medicaid.

ICP

- Individuals under the age of twenty-one (21) who are ineligible for Medicaid.

C.1.3 The goal of the MMCP is to promote healthy outcomes of the enrolled populations in the most cost-effective manner possible. The District's Medicaid population is diverse, including individuals with existing complex medical and social needs and those at high-risk or increasing risk for health care disparities. The low-income population may be impacted by a range of social factors, including homelessness that must be recognized within effective plans of care. The MMCP shall have a clear focus on achieving better health outcomes, health care innovation and cost-effective quality healthcare. It is the intent of this contract to significantly strengthen the managed care delivery system for eligible DC residents who receive services through the DCHFP, Alliance and ICP. Specifically, this contract has the following purposes:

C.1.3.1 To transform the MMCP into an organized accountable and person-centered system that best supports the District's Medicaid beneficiaries in managing and improving their health care needs;

C.1.3.2 To align the structure, operations and performance of managed care with the diverse range of preventive, acute and chronic health diseases and conditions of District residents

eligible for the DCHFP, Alliance, and ICP;

- C.1.3.3 To ensure that all Enrollees receive timely and appropriate care in accordance with professionally accepted standards of care, within a health care system responsive to the full spectrum of preventive, acute and chronic health care needs;
- C.1.3.4 To improve and strengthen the performance of the District's Early and Periodic Screening, Diagnostic, and Treatment (EPSDT) Program to ensure that all children are able to benefit from the earliest possible health care interventions necessary to correct or ameliorate identified physical or Behavioral Health conditions before they affect healthy development;
- C.1.3.5 To improve and strengthen coordination of managed care with other educational, health, community organizations and social service systems serving Enrollees such as the Individuals with Disabilities Education Act (IDEA), programs serving Enrollees with certain chronic conditions such as HIV/AIDS, family planning services and supplies, services for Mental Health and substance use disorder and programs that manage communicable and infectious diseases such as Hepatitis C;
- C.1.3.6 To encourage the establishment of culturally competent and linguistically appropriate information and support activities for Enrollees representative of their native language to promote Enrollee-involvement in their health care;
- C.1.3.7 To assure a process of Continuous Quality Improvement (CQI) through the establishment and use of benchmarks that link improvements in the delivery of health care to improvements in the health status of Enrollees;
- C.1.3.8 To reward Provider-performance through innovative approaches of compensation through models such as value-based purchasing (VBP) or other alternative payment methodologies (APM) that link specific financial incentives to demonstrable improved health outcomes;
- C.1.3.9 To ensure that Enrollees, healthcare Providers, community organizations, policy makers and other stakeholders obtain timely, complete and transparent information about program performance;
- C.1.3.10 To support the continued development and routine use and exchange of health information technology, including an accurate, complete and timely electronic data reporting system for the purpose of internal and external management and evaluation; and;
- C.1.3.11 To promote a strong partnership between the Enrollee, Contractor, DHCF and community stakeholders.

C.2 Applicable Laws and Documents

C.2.1 The following applicable documents are incorporated by reference and are available electronically as described below.

Item No.	Document Type	Title
1	Statute	Title XIX of the Act, the Medicaid Statute
2	Statute	Disclosure of Ownership and Related Information under Section 1124 of the Act (42 U.S.C. 1320a-3);
3	Statute	Exclusion of Certain Individuals and Entities from Participation in Medicare and State Health Care Programs under Section 1128 of the Act (42 U.S.C. § 1320a-7);
4	Statute	Civil Monetary Penalties under Section 1128A of the Act (42 U.S.C. § 1320a-7a);
5	Statute	Criminal Penalties for Acts Involving Federal Health Care Programs under Section 1128B of the Act (42 U.S.C. § 1320a-7b);
6	Statute	Standards for Information Transactions and Data Elements under Section 1173 of the Act (42 U.S.C. § 1320d-2);
7	State Contract	The District of Columbia State Plan for Medical Assistance under Section 1902 of the Act (42 U.S.C. § 1396a);
8	Statute	Examination and Treatment for Emergency Medical Conditions and Women in Labor under Section 1867 of the Act (42 U.S.C. 1395dd);
9	Statute	Definitions under Section 1905 of the Act (42 U.S.C. § 1396d);
10	Statute	Payment for Covered Outpatient Drugs under Section 1927 of the Act (42 U.S.C. § 1396r-8)
11	Statute	Terms and provisions of the waiver of federal law granted to the District by the Secretary of Health and Human Services under Section 1915(b) of the Act (42 U.S.C. § 1396n(b));
12	Statute	Section 504 of the Rehabilitation Act (29 U.S.C. § 794);
13	Statute	Americans with Disabilities Act (ADA) (42 U.S.C. § 12101 et seq.);
14	Statute	Confidentiality of Alcohol and Drug Abuse Patient Records under 42 C.F.R. Part 2
15	Statute	State Organization and General Administration under 42 C.F.R. Part 431
16	Statute	Federal Financial Participation under 42 C.F.R. Part

		434 Subpart F and Implementing Federal Regulations under 42 C.F.R. § 434 et seq.;
17	Statute	Managed Care under 42 C.F.R. Part 438
18	Statute	Services: General Provisions under 42 C.F.R. Part 440 and Services: Requirements and Limits Applicable to Specific Services under 42 C.F.R. Part 441
19	Statute	Payment for Services under 42 C.F.R. Part 447
20	Statute	Provider Agreements and Supplier Approval under 42 C.F.R. Part 489
21	Statute	Program Integrity: Medicaid under 42 C.F.R. Part 455
22	Statute	Section 2703 of the Patient Protection and Affordable Care Act
23	Statute	Uniform Administrative Requirements for Awards and Subawards to Institutions of Higher Education, Hospitals, Other Nonprofit Organizations and Commercial Organizations 45 C.F.R. Part 74, including Appendix A – Contract Provisions
24	Statute	Substance Use Disorder Prevention that Promotes Opioid Recovery and Treatment for Patients and Communities (SUPPORT) Act
25	Statute	Mental Health Parity and Addiction Equity Act of 2008; 29 U.S. C. § 1185a
26	Statute	District of Columbia Medical Assistance Program under D.C. Code § 1-307.02
27	Statute	Conditions of participation applicable to Providers of managed care services under District of Columbia Municipal Regulation, Title 29, Chapters 53, 54, and 55
28	Statute	Prompt Payment Act under D.C. Code § 31-3132
29	Statute	Insurance and Securities, D.C. Code § Title 31
30	Statute	Health Maintenance Organizations, D.C. Code § 31-34 et seq.
31	Statute	Regulations to Prevent Spread of Communicable Disease under D.C. Code §§ 7-131 and 7-132 and Title 22 of the D.C. Code of Municipal Regulations
32	Statute	Childhood Lead Poisoning Screening and Reporting Legislative Review Emergency Act of 2002, D.C. Code § 7-871.03
33	Statute	Childhood Lead Poisoning Screening and Reporting Legislative Review Emergency Act of 2002, D.C. Code § 7-871.03
34	Statute	Law on Examinations, D.C. Code § 7-1400 et seq.
35	Statute	Newborns and Mothers' Health Protection Act of 1996, Section 2704 of the Public Health Service Act,

		USC 300gg-4 and 29 USC 1185a, 63 Fed Reg 57545
36	Statute	22 DCMR § 33 (published at 48 D.C. Reg. 9140)
37	Statute	District of Columbia Mental Health Information Act, D.C. Code §§ 7-1201.01 – 7- 1208.07
38	Statute	District of Columbia Health Occupations Regulatory Act, D.C. Code § 3-1200 et seq.
39	Statute	District of Columbia Language Access Act of 2004, D.C. Code § 2-1931 et seq.
40	Statute	Drug Abuse, Alcohol Abuse, and Mental Illness Insurance Coverage, D.C. Code § 31-31 et seq.;
41	Statute	D.C. Behavioral Health Parity Act of 2018; D.C. Code § 22-242
42	Guidance	Guidance to Financial Assistance Beneficiaries Regarding Title VI Prohibition against National Origin Discrimination Affecting Limited English Proficient Persons published by the Office for Civil Rights, United States Department of Health and Human Services, available at: http://www.hhs.gov/civil-rights/for-providers/laws-regulations-guidance/guidance-federal-financial-assistance-title-VI/index.html ; Last Reviewed on July 26, 2013
43	Statute	Assisted Suicide Funding Restriction Act of 1997
44	Statute	Fiscal Year 2019 Budget Support Appropriations Act for the District of Columbia, available at: http://lims.dccouncil.us/Legislation/B22-0753?FromSearchResults=true

C.2.2 All laws listed above shall specifically include and incorporate any implementing regulations promulgated in accordance with the laws.

C.3 Definitions

In accordance with 42 C.F.R. § 438.10(c)(4)(i), for consistency in the information, the Contractor shall adopt the use of the following definitions for all terms in Section C.3.

C.3.1 Abuse

Abuse means provider practices that are inconsistent with sound fiscal, business, or medical practices, and result in an unnecessary cost to the Medicaid program, or in reimbursement for services that are not Medically Necessary or that fail to meet professionally recognized standards for health care. It also includes beneficiary practices that result in unnecessary cost to the Medicaid program.

C.3.2 Access

As it pertains to external quality review, means the timely use of services to achieve optimal outcomes, as evidenced by managed care plans successfully demonstrating and

reporting on outcome information for the availability and timeliness elements defined under § 438.68 (Network adequacy standards) and § 438.206 (Availability of services).

C.3.3 Advisory Committee on Immunization Practices (ACIP)

A federal advisory committee convened by the Center for Disease Control, Public Health Service, Health and Human Services to make recommendations on the appropriate use and scheduling of vaccines and immunizations for the general public.

C.3.4 Actuary

An individual who meets the qualification standards established by the American Academy of Actuaries for an actuary and follows the practice standards established by the Actuarial Standards Board. In this part, Actuary refers to an individual who is acting on behalf of the District when used in reference to the development and certification of capitation rates.

C.3.5 Actuarially Sound Capitation Rates

Rates that have been developed in accordance with generally accepted actuarial principles and practices that are projected to provide for all reasonable, appropriate and attainable costs that are required under the terms of the contract and for operation of the MCO for the time period and the population covered under the terms of the contract; and have been certified as meeting the requirements of regulation by actuaries who meet the qualification standards established by the American Academy of Actuaries and follow the practice standards established by the Actuarial Standards Board.

C.3.6 Adverse Benefit Determination

In the case of a Contractor or any of its Providers Adverse Benefit Determination means any of the following in accordance with 42 C.F.R. § 438.400:

- C.3.6.1 The denial or limited authorization of a requested service, including determinations based on the type or level of service, requirement for medical necessity, appropriateness, setting, or effectiveness of a covered benefit;
- C.3.6.2 The reduction, suspension, or termination of a previously authorized service;
- C.3.6.3 The denial, in whole or in part, of payment for a service;
- C.3.6.4 The failure to provide services in a timely manner as defined by the District; or
- C.3.6.5 The failure of the Contractor to act within the timeframes for the resolution and notification of Grievances and Appeals; and
- C.3.6.6 The denial of an enrollee's request to dispute a financial liability, including cost sharing, copayments, premiums, deductibles, coinsurance, and other enrollee financial liabilities.

C.3.7 Adjudicated Claim

A claim that has been processed for payment or denial.

C.3.8 Administrative Cost

All operating costs of the Contractor, including Care Coordination, but excluding medical costs.

C.3.9 Adults with Special Health Care Needs

An adult aged twenty-one (21) and older: 1) who has a chronic, physical, developmental or behavioral condition, and requires Long-Term Services and Supports (LTSS) in accordance with 42 C.F.R. § 438.208; 2) who receives SSI, or 3) whose disabilities meets the SSI definition. This definition includes, but is not limited to, individuals who self-identify as having a disability and/or Enrollees identified by DHCF.

C.3.10 Advance Directives

As defined in 42 C.F.R. § 489.100, a written instruction, such as a living will or durable power of attorney for health care, recognized under District of Columbia law (whether statutory or as recognized by the courts of the District), relating to the provision of health care when the individual is incapacitated.

C.3.11 Affiliate

Any individual, corporation, partnership, joint venture, trust, unincorporated organization or association, or other similar organization, controlling, controlled by or under common control with the Contractor or its parent(s), whether such common control be direct or indirect. Without limitation, all officers, or persons, holding five percent (5%) or more of the outstanding ownership interests of the Contractor or its parent(s), Directors or subsidiaries of the Contractor or parent(s) shall be presumed to be affiliates for purposes of the Contract.

C.3.12 Alliance Enrollee

A person who has been found eligible by the District Economic Security Administration (ESA) to be eligible for the DC Health Care Alliance. An Alliance Enrollee is also an Enrollee (see “Enrollee”) unless otherwise specifically noted.

C.3.13 Alliance Network

All contracted or employed Providers providing Covered Services to Alliance Enrollees. The Alliance Network shall be identical as the Provider Network unless otherwise specifically noted herein. Alliance Provider Network Provider shall also be independent contractors subject to the subcontract requirements included in the Contract.

C.3.14 Appeal

In accordance with 42 C.F.R. § 438.400, a review by an MCO of an Adverse Benefit Determination.

C.3.15 Assertive Community Treatment (ACT)

Intensive, integrated rehabilitative, crisis, treatment and mental health rehabilitative community support provided by an interdisciplinary team to children and youth with a serious emotional disturbance(s); and to adults with serious and persistent mental illness by an interdisciplinary team, as defined in 22 DCMR § 3423. ACT is provided with dedicated staff time and specific staff to consumer ratios. Service coverage by the ACT team is required twenty- four (24) hours per day, seven (7) days per week. ACT is a specialty service.

- C.3.16 Attachment Point**
Insurance claim amount above which the extra coverage, bought in addition to the primary coverage, comes into effect.
- C.3.17 Automatic Enrollment**
The process for assigning Enrollees to an MCO if they have not exercised their right to choose for themselves within the timeframes described in Section C.5.14.
- C.3.18 Behavioral Health Services**
The umbrella term for mental health conditions (including psychiatric illnesses and emotional disorders) and substance use disorders (involving addictive and chemical dependency disorders). The term also refers to preventing and treating co-occurring mental health conditions and substance use disorders (SUDS).
- C.3.19 Beneficiary**
An individual who is eligible for medical assistance under a State plan or waiver under title XIX of the Social Security Act.
- C.3.20 Boarder Baby**
An infant under the age of twelve (12) months who remain in the hospital past the date of medical discharge. Boarder Babies may eventually be claimed by their parents or be placed in alternative care.
- C.3.21 Bonus**
A payment the Contractor makes to a physician or physician group beyond any salary, fee-for service payments, capitation, or returned withholding amount.
- C.3.22 Business Day**
Any day other than a Saturday, Sunday, or holiday recognized by the federal government or the District.
- C.3.23 Capitation Payment**
A payment the District makes periodically to a Contractor on behalf of each beneficiary enrolled under a contract and based on the Actuarially Sound Capitation Rate for the provision of services under the State Plan. The District makes the payment regardless of whether the particular Enrollee receives services during the period covered by the payment.
- C.3.24 Care Coordination**
Services that ensure all Medicaid, Alliance and ICP Enrollees gain access to necessary medical, social and other health-related services (including education-related health services) as described in section C.5.31.
- C.3.25 Care Plan**
A multidisciplinary Care Plan for each Enrollee in case management. It includes specific services to be delivered, the frequency of services, expected duration, community resources, all funding options, treatment goals, and assessment of the Enrollee

environment. The Plan is updated at least annually and when the Enrollee condition changes significantly. The Plans are developed in collaboration with the attending physician and Enrollee and/or Guardian/personal representative.

C.3.26 Case Management Services

Case Management services are comprehensive services furnished to assist Enrollees, eligible under the State Plan with access to needed medical, social, educational and other services including all of the following in accordance with (42 C.F.R. § 440.169(d);

- C.3.26.1 An assessment of an eligible individual;
- C.3.26.2 Comprehensive assessment and periodic reassessment of individual needs to determine the need for any medical, educational, social or other services
- C.3.26.3 Development (and periodic revision) of a specific care plan based on information collected through the assessments;
- C.3.26.3 Referral to services including the coordination of such services; and
- C.3.26.4 Monitoring and follow-up activities to determine whether: (i) services are being furnished in accordance with the individual's care plan; (ii) services in the care plan are adequate; (iii) there are changes in the needs or status of the eligible individual.

C.3.27 Certified Nurse Midwife

A registered professional nurse who is licensed under District of Columbia Health Occupations Regulatory Act acting within the scope of his/her practice and complies with the requirements set forth in 42 C.F.R. § 440.165.

C.3.28 Child and Adolescent Supplemental Security Income Program (CASSIP)

The Medicaid managed care demonstration program to provide comprehensive primary, specialty, in-patient, mental health, and long-term care to SSI or SSI-eligible children.

C.3.29 Children with Special Health Care Needs

A child under twenty one (21) who has a chronic, physical, developmental or behavioral condition and requires health and related services of a type or amount beyond that which is required by children generally, including a child who receives SSI, a child whose disabilities meets the SSI definition, a child in foster care and a child with developmental delays or disabilities who needs special education and related services under the individuals with Disabilities Education Act.

C.3.30 Children's Health Insurance Program (CHIP)

A health care benefit program established by Title XXI of the Act and administered by the Centers for Medicare and Medicaid Services (CMS), which makes funds available to states that have in place federally approved programs providing health insurance coverage to uninsured children, up to age nineteen (19) who do not meet the eligibility criteria for the Medicaid program.

C.3.31 Choice Counseling

The provision of information and services designed to assist beneficiaries in making enrollment decisions; it includes answering questions and identifying factors to consider when choosing among managed care plan organizations (MCOs) and primary care

Providers. Choice Counseling does not include making recommendations for or against enrollment into a specific MCO as defined in 42 C.F.R. § 438.2.

C.3.32 Claim

In accordance with 42 C.F.R. § 447.45, a bill for services, a line item of service, or all services for one beneficiary within a bill.

C.3.33 Clean Claim

In accordance with 42 C.F.R. § 447.45, a claim that can be processed without obtaining additional information from the Provider of the service or from a third party. It includes a claim with errors originating in the District's claims system. It does not include a claim from a Provider who is under investigation for Fraud or abuse, or a claim under review for medical necessity.

C.3.34 Community-Based Intervention (CBI) Services

Time limited, intensive mental health services delivered to children and youth ages six (6) through twenty (20) and intended to prevent the utilization of an out-of-home therapeutic resource or a detention of the consumer, as defined in 22 DCMR § 3422. CBI is primarily focused on the development of consumer skills to promote behavior change in the child or youth's natural environment and empower the child or youth to cope with his or her emotional disturbance.

C.3.35 Community Support Services

Rehabilitation and environmental support considered essential to assist a consumer in achieving rehabilitation and recovery goals. Community support services focus on building and maintaining a therapeutic relationship with the consumer, as defined in 22 DCMR § 3418. Community support is a core service.

C.3.36 Comprehensive Risk Contract

Comprehensive risk contract means a risk contract between the District and an MCO that covers comprehensive services, that is, inpatient hospital services and any of the following services, or any three or more of the following services:

- (1) Outpatient hospital services.
- (2) Rural health clinic services.
- (3) Federally Qualified Health Center (FQHC) services.
- (4) Other laboratory and X-ray services.
- (5) Nursing facility (NF) services.
- (6) Early and periodic screening, diagnostic, and treatment (EPSDT) services.
- (7) Family planning services.
- (8) Physician services.
- (9) Home health services.

C.3.37 Concurrent Review

A review to determine extending a previously approved, ongoing course of treatment or number of treatments. Concurrent reviews are typically associated with inpatient care, residential Behavioral Health care, intensive outpatient Behavioral Health care and ongoing ambulatory care.

- C.3.38 Customer Satisfaction Surveys**
Valid and reliable surveys that measure Enrollees' satisfaction and experiences with Medicaid services and with specific aspects of those services, in order to identify problems and opportunities for improvement.
- C.3.39 Continuous Quality Improvement**
Methods to identify opportunities for ongoing improvement of organizational performance, causes of poor performance, designing, testing, and re- testing interventions, and implementing demonstrably successful interventions system-wide.
- C.3.40 Contract**
The written agreement between the District and the Contractor, and comprises the contract, any addenda, appendices, attachments, or amendments thereto.
- C.3.41 Contractor**
A Managed Care Organization participating in the District's Medicaid Managed Care Program, Alliance, and Immigrant Children's Program and including any of the MCO's employees, Providers, agents, or contractors for the provision of comprehensive health care services to Enrollees on a prepaid, capitated basis for a specified benefits package to specified Enrollees.
- C.3.42 Copayment**
A payment made by an Enrollee (especially for health services) in addition to that made by a health plan.
- C.3.43 Core Services Agency**
Provider that contracts with the Department of Behavioral Health to provide mental health rehabilitation services.
- C.3.44 Counseling Services**
Individual, group or family face-to-face counseling (including community-based) or psychotherapy services for symptom and behavior management, development, restoration or enhancement of adaptive behaviors and skills, and enhancement or maintenance of daily living skills.
- C.3.45 Covered Services**
The items and services, transportation, and case management services described herein that, taken together, constitute the services that the Contractor must provide to Enrollees under District and federal law. The term also encompasses any additional items and services described by the Contractor as being available to Enrollees.
- C.3.46 Credentialing**
The process of formal recognition and attestation of a Provider's current professional competence and performance through an evaluation of a Provider's qualifications and adherence to the applicable professional standard for direct patient care or peer review. Credentialing verifies, among other things, a Provider's license, experience,

certification(s), education, training, malpractice and adverse clinical occurrences, clinical judgment, technical capabilities, and character by investigation and observation.

C.3.47 Credible Allegation of Fraud

A credible allegation of fraud may be an allegation, which has been verified by the State, from any source, including but not limited to the following: (1) Fraud hotline complaints; (2) Claims data mining; (3) Patterns identified through provider audits, civil false claims cases, and law enforcement investigations. Allegations are considered to be credible when they have indicia of reliability and the State Medicaid agency has reviewed all allegations, facts, and evidence carefully and acts judiciously on a case-by-case basis.

C.3.48 Critical Incident Review

A retrospective review of clinical quality of care issue(s) that has caused serious harm and/or injury that is discovered and meets the definition of a Sentinel Event.

C.3.49 Cultural Competence

Skills, behaviors and attitudes integrated into policies, procedures and practices to allow the Contractor to respond sensitively and respectfully to people of various cultures, primary spoken languages, races, ethnic backgrounds and religions, and sexual orientations, and to communicate with them accurately and effectively to identify and diagnose, treat and manage physical and behavioral health conditions through appropriate plans for treatment and self-care.

C.3.50 Culturally Appropriate

The provision of care in a manner that is consistent with Cultural Competence.

C.3.51 D.C. Health

The Agency within the District of Columbia Government responsible for identifying health risks; educating the public; preventing and controlling diseases, injuries and exposure to environmental hazards; promoting effective community collaborations; and optimizing equitable access to community resources.

C.3.52 D.C. Health Care Alliance (Alliance)

A public program designed to provide medical assistance to needy District residents who are not eligible for federally-financed Medicaid benefits. The Alliance provides comprehensive coverage of health care services for eligible residents of the District.

C.3.53 Deliverables

Documents, records, analyses, and reports that shall be furnished to DHCF or another District of Columbia agency (or an agent thereof) for review or approval on either a one (1) time or ongoing basis.

C.3.54 De minimus

Not significant, as determined by objective evidence evaluated by professionals with the appropriate training, education, and skills to render judgment.

C.3.55 Denial of Services

An adverse decision in response to an Enrollee's or Provider's request for the initiation, continuation or modification of treatment. A denial may be either wholly or partially adverse to the Provider or Enrollee. The failure to make a decision on a request for treatment within the timeframes governed by the Agreement constitutes a denial for services. A denial includes a complete or partial disapproval of treatment requests, a decision to authorize coverage for treatment that is different from the requested treatment, or a decision to alter the requested amount, duration, or scope of treatment. A denial also constitutes an approval that is conditioned upon acceptance of services in an alternative or different amount, duration, scope, or setting from that requested by the Provider or Enrollee. An approval of a requested service that includes a requirement for a concurrent review by the Contractor during the authorized period does not constitute a denial. All denials are considered Adverse Benefit Determinations for purposes of Grievances and Appeals.

C.3.56 Denied Claim

An adjudicated claim that either does not result in a payment obligation to a Provider or which results in payment in an amount that is different from or less than the amount sought by a Provider.

C.3.57 Department of Health Care Finance (DHCF)

The Agency within the District of Columbia Government responsible for administering all Medicaid services under Title XIX (Medicaid) and Title XXI (CHIP) of the Act, for eligible beneficiaries, including the DC Medicaid Managed Care Program and oversight of its managed care Contractors, as well as the Alliance and including all agents and Contractors of DHCF. For purposes of the contract, the Contract Administrator shall be authorized to act on behalf of DHCF unless other individuals are specifically otherwise noted.

C.3.58 Department of Behavioral Health (DBH)

The Agency within the District of Columbia Government responsible for prevention, intervention and treatment services and supports for children, youth and adults with mental and/or substance use disorders including emergency psychiatric care and community-based outpatient and residential services. DBH serves eligible adults, children and youth and their families through a network of community-based Providers and unique government delivered services. It operates Saint Elizabeth's Hospital—the District's inpatient psychiatric facility.

C.3.59 Department of Youth Rehabilitation Services (DYRS)

The Agency within the District of Columbia Government responsible for the supervision, custody, and care of young people charged with a delinquent act in the District in one of the following circumstances: Detained in a DYRS facility while awaiting adjudication or committed to DYRS by a DC Family Court judge following adjudication.

C.3.60 Developmental Delay

When a child does not reach their developmental milestones at the expected times. It is an ongoing major or minor delay in the process of development. This includes delays with

intellectual disability, hearing impairments (including deafness), speech or language impairments, visual impairments (including blindness), serious emotional disturbance, orthopedic impairments, autism, traumatic brain injury, other health impairments, or specific learning disabilities.

C.3.61 Diagnostic Services

Any medical procedures or supplies recommended by a physician or other licensed practitioner of the healing arts, within the scope of his or her practice under District law, to enable the physician or practitioner to identify the existence, nature, or extent of illness, injury, or other health deviation in a beneficiary.

C.3.62 Disease Management and Disease Management Programs

A multidisciplinary, continuum-based approach to health care delivery that proactively identifies populations with, or at risk for, established medical conditions. Disease management supports the practitioner-patient relationship and plan of care, and emphasizes prevention of complications using cost-effective, evidence-based practice guidelines and patient empowerment strategies such as self-management. The organization's disease-specific or condition-specific package of ongoing services and assistance that includes education and interventions.

C.3.63 Disenrollment

The process of changing enrollment from one Contractor to another, changing enrollment from one Contractor to the DC Medicaid Fee for Service Program, or termination from the DC Medicaid Program.

C.3.64 District

Refers to the Government of the District of Columbia.

C.3.65 District of Columbia Healthy Families Program (DCHFP)

A program that provides free health insurance to DC residents who meet certain income and U.S. citizenship criteria or eligible immigration status to qualify for DC Medicaid.

C.3.66 District of Columbia State Plan for Medical Assistance (State Plan)

The State Plan is a comprehensive written statement submitted by the DHCF describing the nature and scope of its Medicaid program and giving assurance that it will be administered in conformity with the specific requirements of Title XIX regulations, and other applicable official issuances of the U.S. Department of Health and Human Services. The State Plan contains all information necessary for CMS to determine whether the plan can be approved to serve as a basis for Federal Financial Participation (FFP) in the State program.

C.3.67 Dual Eligible

An individual who is enrolled in both Medicare and the DC Medicaid Program.

C.3.68 Durable Medical Equipment

Medical equipment that can withstand repeated use, is primarily and customarily used to serve a purpose consistent with the amelioration of physical, mental, or developmental

conditions that affect healthy development and functioning, is generally not useful in the absence of a physical, mental, or developmental health condition, and is appropriate for use in a home or community setting.

C.3.69 Early Intervention (EI) Services

Services that are provided through Part C of the Individuals with Disabilities Education Act (20 U.S.C. § 1431 et seq.), as amended, and in accordance with 34 CFR § 303.13 , which are designed to meet the developmental needs of each child and the needs of the family related to enhancing the child's development; and are provided to children from birth to age three who have (i) a 25% developmental delay in one or more areas of development, (ii) atypical development, or (iii) a diagnosed physical or mental condition that has a high probability of resulting in a developmental delay.

C.3.70 Early and Periodic Screening, Diagnosis, and Treatment (EPSDT) Services

The health benefit for individuals under age 21, combined with informational, scheduling and transportation services required under federal law. The EPSDT benefit is defined in 1905(r) of the Act. The EPSDT benefit encompasses regularly scheduled assessments beginning at birth and continuing through age twenty (20) interperiodic (as needed) assessments when a physical, developmental, or mental condition is suspected, comprehensive vision care (including regularly scheduled and as needed eye exams and eyeglasses), hearing care (including regularly scheduled and as-needed exams and hearing aids and batteries), dental care needed to treat emergencies, restore the teeth and maintain dental health and the items and services set forth in Section 1905(a) of the Act that are needed to ameliorate or correct any physical or mental condition identified through a periodic or inter-periodic assessment, whether or not included in the District's State Medicaid Plan.

C.3.71 Economic Security Administration (ESA)

District agency responsible for eligibility determination for benefits under the Temporary Cash Assistance for Needy Families (TANF), Medical Assistance, Supplemental Nutrition Assistance Program (SNAP) (formerly Food Stamps), Child Care Subsidy, Burial Assistance, Interim Disability Assistance, Parent and Adolescent Support Services (PASS) and Refugee Cash Assistance programs.

C.3.72 Emergency Medical Condition

A medical condition manifesting itself by acute symptoms of sufficient severity (including severe pain) that a prudent layperson, who possesses an average knowledge of health and medicine, could reasonably expect the absence of immediate medical attention to result in the following as defined in 42 C.F.R. § 438.114; placing the health of the individual (or, for a pregnant woman, the health of the woman or her unborn child) in serious jeopardy; serious impairment to bodily functions; serious dysfunction of any bodily organ or part.

C.3.73 Emergency Medical Transportation

Transportation services for an Emergency Medical Condition

- C.3.74 Emergency Room Care**
Treatment for an Emergency Medical Condition in a hospital room or area staffed and equipped.
- C.3.75 Emergency Service**
Covered inpatient and outpatient services that are as follows as defined in 42 C.F.R. § 438.114; furnished by a Provider that is qualified to furnish these services under this Title; and needed to evaluate or Stabilize an Emergency Medical Condition.
- C.3.76 Encounter**
A face-to-face visit or service exchanged between a health care or health-care related service Provider and an Enrollee.
- C.3.77 Encounter Data (Enrollee)**
The information relating to the receipt of any item(s) or service(s) by an Enrollee under a contract between the District and the Contractor that is subject to the requirements in 42 C.F.R. §§ 438.242 and 438.818.
- C.3.78 Enrollee**
An individual who is currently enrolled in an MCO participating in the District's DCHFP, Alliance, or ICP. Enrollee also refers to the parent, legal Guardian, or personal representative of the Enrollee in cases where the Enrollee is a minor or incapacitated as determined by a court.
- C.3.79 Enrollment**
The process by which an eligible Enrollee's entitlement to receive services from a Contractor are initiated.
- C.3.80 Enrollment Activities**
Activities such as distributing, collecting, and processing enrollment materials and taking enrollments by phone, in person, or through electronic methods of communication as defined in 42 C.F.R. § 438.810.
- C.3.81 Enrollment Broker**
A contractor with DHCF that performs Choice Counseling or Enrollment Activities, or both as defined in 42 C.F.R. § 438.810.
- C.3.82 Evidence of Coverage**
A DHCF-approved certificate, agreement, contract or notification issued to an Enrollee that sets forth the responsibilities of the Enrollee and services available to the Enrollee.
- C.3.83 Excluded Services**
Health care services that are not covered by a health plan.

- C.3.84 Experimental Treatment**
Diagnostic or treatment services that, in accordance with relevant evidence, are not considered to fall within the range of professionally accepted clinical practice with respect to illness, disability, or condition that is the focus of a coverage determination.
- C.3.85 External Quality Review (EQR)**
The analysis and evaluation by an EQRO, of aggregated information on quality, timeliness and access to the health care services that an MCO entity (described in 42 C.F.R. §438.310(c)(2)), or their contractors furnish to Medicaid beneficiaries as described in 42 C.F.R. §438.320.
- C.3.86 External Quality Review Organization (EQRO)**
An organization that meets the competence and independence requirements set forth in 42 C.F.R. § 438.354, and performs external quality review, other EQR-related activities as set forth in 42 C.F.R. § 438.358, or both.
- C.3.87 Fair Hearing**
An administrative process run by the District that gives applicants and Enrollees the opportunity to contest Adverse Benefit Determinations regarding eligibility and benefits.
- C.3.88 Family**
The parents, foster parents, legal Guardians or relatives who serve as an Enrollee's primary caregiver.
- C.3.89 Family-Centered Care**
Best practice principles for provision of medical, therapeutic, and mental health care for children with Special Health Care or developmental needs. Family-Centered Care establishes parents as the central beneficiaries of a team of professionals that: plan and implement services needed to address a child's needs; build upon the strengths of the family; recognize and address the impact of a child with Special Health Care Needs on caregivers, siblings and other family members; and arrange for services to be provided in the home or other natural settings whenever possible.
- C.3.90 Federal Poverty Level (FPL)**
The set minimum amount of gross income that a family needs for food, clothing, transportation, shelter, and other necessities. In the United States, this level is determined by the Department of Health and Human Services. FPL varies according to family size.
- C.3.91 Federally Qualified Health Center (FQHC)**
Federally-designated and financially supported community-based primary health clinics that provide services to medically underserved areas. FQHCs are Medicaid Providers as defined by Section 1905(l)(2)(A) that receive funding under a Public Health Service (PHS) Act 330 grant.
- C.3.92 Fee-for-Service (FFS)**
Payment to Providers on a per-service basis for health care services provided to Medicaid beneficiaries not enrolled in a Medicaid Managed Care Program.

- C.3.93 Fiscal Agent**
Any corporation or other legal entity that has contracted with the DHCF to receive, process, and adjudicate claims under the Medicaid program.
- C.3.94 Formulary**
In accordance with 42 U.S.C. § 1396r-8(d)(4), the list of prescription drugs covered by the Contractor without the need for an exception by DHCF.
- C.3.95 Fraud**
As defined in 42 C.F.R. § 455.2, an intentional deception or misrepresentation made by a person with the knowledge that the deception could result in some unauthorized benefit to himself or some other person. It includes any act that constitutes Fraud under applicable federal, or District law.
- C.3.96 Full-time Employee**
For a calendar month, an employee employed on average at least 30 hours per week, or 130 hours per month.
- C.3.97 Grievance**
An oral or written expression of dissatisfaction about any matter other than an Adverse Benefit Determination. Grievances may include, but are not limited to, the quality of care or services provided and aspects of interpersonal relationships, such as rudeness of a Provider or employee or failure to respect the Enrollee's right, regardless of whether remedial action is requested. Grievance includes an Enrollee's right to dispute an extension of time proposed by the MCO to make an authorization decision.
- C.3.98 Grievance and Appeal System**
In accordance with 42 C.F.R. § 438.400, the processes the MCO implements to handle Appeals of an Adverse Benefit Determination and Grievances, as well as the processes to collect and track information about them.
- C.3.99 Guardian**
A person with legal responsibility for providing the care and management of a person who is incapable, either due to age (below the legal age of consent) or due to a physical, mental or emotional impairment, of administering his or her own affairs.
- C.3.100 Habilitation Services and Devices**
Health care services and devices that help an individual acquire, keep, learn, or improve skills and functioning for communication and daily living.
- C.3.101 Health Care Professional**
A physician or any of the following: a podiatrist, optometrist, chiropractor, psychologist, dentist, physician assistant, physical or occupational therapist, therapist assistant, speech-language pathologist, audiologist, registered or practical nurse (including nurse practitioner, clinical nurse specialist, certified registered nurse anesthetist, and Certified Nurse Midwife), license certified social worker, registered respiratory therapist, certified

respiratory therapy therapist, and any other professional licensed or certified in accordance with the D.C. Health Occupations Regulatory Act, D.C. Code § 3–1201.01 *et seq.* and regulations promulgated thereunder.

C.3.102 Health Education

Consciously constructed opportunities for learning, involving some form of communication designed to improve health literacy, including improving knowledge and developing life skills, which are conducive to individual and community health. Health education is not limited to the dissemination of health-related information, but also fostering the motivation, skills and confidence (self-efficacy) necessary to take action to improve health, as well as the communication of information concerning the underlying social, economic and environmental conditions impacting on health, as well as individual risk factors and risk behaviors and use of the health care system.

C.3.103 Health Check Provider

Health care Providers identified as routinely furnishing Health Check screening services.

C.3.104 Health Check

See “EPSDT”. The well-child screen/visit required under EPSDT is commonly referred to as a Health Check visit.

C.3.105 Health Check Provider Training Module

A web-based EPSDT Provider training developed by Georgetown University’s National Center for Education in Maternal and Child Health in collaboration with DHCF and the Medicaid Managed Care Contractors. The Health Check Provider Training Module is based on the Bright Futures guidelines and materials and has been tailored to the needs of the DC Provider community. The Health Check Provider Training Module satisfies the EPSDT and IDEA Provider training requirements of Health Check Providers described throughout Section C.5.28.5. Successful completion of the Health Check Provider Training Module shall provide Health Check Provider Providers a maximum of five (5) hours in category one (1) credits towards the AMA Physician’s Recognition Award, paid for by the Contractors. The Health Check Provider Training Module is managed and maintained by Georgetown University.

C.3.106 Health Home (HH)

A service delivery model that focuses on providing individualized, person-centered recovery-oriented case management and care coordination consistent with standards under Section 2703 of the Patient Protection and Affordable Care Act and District Standards.

C.3.107 Health Home Provider

A Provider that meets the standards developed by DHCF to fulfill the federal requirements for DHCF’s health home programs.

- C.3.108 Health Home Services**
Addresses the full spectrum of individuals' health needs (i.e., primary care, Behavioral Health, specialty services, long-term care services and supports). There are six types of core HH services which includes the following:
- C.3.108.1 Comprehensive Case Management
 - C.3.108.2 Care Coordination
 - C.3.108.3 Health Promotion
 - C.3.108.4 Comprehensive Transitional Care
 - C.3.108.5 Individual and Family Support Services
 - C.3.108.6 Referral to Community
 - C.3.108.7 Social Support Services
- C.3.109 Health Insurance**
A contract that requires a health plan to pay some or all of an individual's health care costs.
- C.3.110 Health Insurance Portability and Accountability Act of 1996 (HIPAA)**
Federal legislation establishing health insurance portability and coverage protections for qualified individuals and authorizes the promulgation of federal regulations related to health information privacy, health information security, information simplification, and the transfer of electronic health information among health care payers, plans, Providers and certain third parties. HIPAA also refers to the federal regulations promulgated in at 45 C.F.R. § 160-164.
- C.3.111 Health Maintenance Organization (HMO)**
A District of Columbia licensed risk-bearing entity which combines health care delivery and financing and which furnishes and arranges for Covered Services to an Enrollee for a fixed, prepaid fee.
- C.3.112 Health Promotion**
The process of enabling people to increase control over, and to improve, their health. It moves beyond a focus on individual behavior towards a wide range of social and environmental interventions.
- C.3.113 HEDIS® (Healthcare Effectiveness Data and Information Set)**
A set of performance measures developed by the National Committee for Quality Assurance (NCQA) to measure the quality of health care furnished by health plans. Please see <https://www.ncqa.org/hedis/>.
- C.3.114 High Risk Newborn**
Any Newborn who, based on objective evidence, including the professional opinion of treating clinicians and experts, is presumed to have experienced a complicated prenatal course of development and is either experiencing or is considered at risk for elevated morbidity or mortality during infancy and early childhood (up to age three (3)). Conditions considered to create "high risk" status per se are severe prematurity (gestational age prior to thirty-two (32) weeks at the time of birth), congenital abnormalities, genetic syndromes, malignancies, acute and chronic infections, prolonged

Neonatal Intensive Care Unit (NICU) stay and departure from health norms at the time of birth regardless of etiology.

C.3.115 Home Health Care

Health care services that can be provided in the home for an illness or injury.

C.3.116 Hospice

Services to provide comfort and support for persons in the last stages of a terminal illness and their families.

C.3.117 Hospitalization

Admission to a hospital for treatment.

C.3.118 Hospital Outpatient Care

Care in a hospital that usually does not require an overnight stay.

C.3.119 Immigrant Child

As defined in 29 DCMR § 7399, any child who is ineligible for Medicaid by virtue of the child's immigration status

C.3.120 Immigrant Children's Program (ICP)

In accordance with 29 DCMR § 57A00, a health coverage program that is offered to children under age twenty-one (21), who are not eligible for Medicaid due to citizenship or immigration status who meet the income guidelines as determined by the Economic Security Administration (ESA). The beneficiaries enrolled in the ICP are only eligible for medical services when enrolled in a Managed Care Organization (MCO).

C.3.121 Incentive Arrangement

A compensation arrangement that is intended to improve Contractor performance by rewarding or penalizing performance as described in sections E.6 and G.6.

C.3.122 Independent Contractor

Any person or organization that the Contractor has contracted with or delegated some of its functions, services or its responsibilities for providing medical or allied care, goods or services; or its claiming or claims preparation or processing functions or responsibilities, including but not limited to Providers.

C.3.123 Indian

An individual, defined at title 25 of U.S.C. § 1603, 1603(28). 1679(a) or who has been determined eligible, as an Indian, pursuant to 42 C.F.R. §136.12 or Title V of the Indian Health Care Improvement Act, to receive health care services from Indian health care Providers (IHS, an Indian Tribe, Tribal Organization, or Urban Indian Organization–I/T/U) or through referral under Contract Health Services.

C.3.124 Indian Health Services

A health care program, including a Contracted Health Service, operated by the IHS or by an Indian Tribe, Tribal Organization, or Urban Indian Organization (otherwise known as

an I/T/U) as those terms are defined in § 4 of the Indian Health Care Improvement Act (25 U.S.C. §1603).

C.3.125 Individual and Family Support

Services that support the individual and their support team (including family and authorized representatives) in meeting their range of psychosocial needs and accessing resources, such as medical transportation and other available benefits.

C.3.126 Individuals with Disabilities Education Act (IDEA)

Federal law governing the rights of infants and toddlers to receive Early Intervention and the educational rights of school-age children and youth with education-related disabilities.

C.3.127 Individualized Education Program (IEP)

A legally binding document for each child with a disability that describes the educational program that has been designed to meet that child's unique needs in accordance with the IDEA that is developed, reviewed, and revised in a meeting in accordance with 34 C.F.R. § 300.320 through 300.324.

C.3.128 Individualized Family Service Plan (IFSP)

A legally binding document that guides the Early Intervention (EI) process for children with disabilities and their families in accordance with the IDEA.

C.3.129 Inpatient Mental Health Service

Residence and treatment provided in a psychiatric hospital or unit licensed or operated by the District of Columbia.

C.3.130 Intensive Day Treatment

Facility-based, structured, intensive mental health, and coordinated acute treatment program which serves as an alternative to acute inpatient treatment or as a step-down service from inpatient care. Its duration is time-limited. Intensive Day Treatment is provided in an ambulatory setting.

C.3.131 Intensive Outpatient Program Services (IOP)

A structured, intensive, mental health outpatient treatment program which serves as a step up from outpatient services or a step-down service from inpatient hospital care, intensive day services, or partial Hospitalization. Services are rendered by an interdisciplinary team to provide stabilization of psychiatric impairments to patients that typically cannot be stabilized with outpatient therapy.

C.3.132 Interactive Voice Response System (IVR)

The information system maintained by the District of Columbia Economic Security Administration that allows Providers to verify the eligibility status of Medicaid, Alliance, and ICP beneficiaries. IVR instructions can be found in Attachment J.20.

C.3.133 Interpreter

An individual who is proficient in both English and another language who has had orientation or training in the ethics of interpreting, has the ability to interpret accurately

and impartially, and has the ability to interpret for medical Encounters using medical terminology in English and his/her other non-English language.

C.3.134 Involuntary Disenrollment

The termination of an Enrollee's participation in an MCO under conditions permitted in C.5.24.

C.3.135 The Joint Commission

National organization that sets accreditation standards for hospitals and other health care organizations and conducts periodic reviews to determine conformance with standards.

C.3.136 Kick-payment

A Lump-Sum capitated payment paid to the Managed Care Organization for the mother's Labor and Delivery service and the newborn's hospital stay.

C.3.137 Limited or No English Proficiency Individual

An individual whose primary language is a language other than English, and as a result, does not speak, read, write, or understand the English language at a level that permits effective interaction with Contractor or its Provider network.

C.3.138 Long-Term Services and Supports (LTSS)

Services and supports provided to beneficiaries of all ages who have functional limitations and/or chronic illnesses that have the primary purpose of supporting the ability of the beneficiary to live or work in the setting of their choice, which may include the individual's home, a worksite, a provider-owned or controlled residential setting, a nursing facility, or other institutional setting.

C.3.139 Low Birth Weight

A Newborn weighing under 2,500 grams or 5 lbs. 8 oz.

C.3.140 Managed Care Eligible

District residents who have been determined eligible for Medicaid in an eligibility category that requires them to participate in the DCHFP Medicaid Managed Care Program by enrolling in an MCO. Individuals eligible for the Alliance and the ICP are also Managed Care eligible.

C.3.141 Managed Care Enrollment File

A monthly report submitted by the District to the Contractor identifying eligible beneficiaries enrolled with the Contractor.

C.3.142 Managed Care Organization (MCO)

An entity that has, or is seeking to qualify for, a comprehensive risk contract that is:

C.3.142.1 A Federally qualified HMO that maintains written policies and procedures that meet the advance directive requirements of 42 C.F.R. Part 489, Subpart I; or

C.3.142.2 Any public or private entity that:

- C.3.142.2.1 Makes the services it provides to Enrollees as accessible in terms of timeliness, amount, duration, and scope as those services are to other Medicaid beneficiaries in the District;
- C.3.142.2.2 Meets the solvency standards defined in 42 C.F.R. § 438.116; and
- C.3.142.2.3 Complies with the requirements of the D.C. HMO Act, D.C. Code § 31-3401 *et seq.*
- C.3.143 Management Information System (MIS)**
Computerized or other system for collection, analysis and reporting of information needed to support management activities.
- C.3.144 Manager**
Contractor's staff member who has decision-making authority, and is accountable, for the performance of a major function or department, as described in Section C.5.4.2.15.
- C.3.145 Marketing**
Any communication, from a MCO or its designated entity, to a Medicaid beneficiary who is not enrolled in that MCO or its designated entity, that can reasonably be interpreted as intended to influence the beneficiary to enroll in that particular Contractor's MCO or its designated entity's Medicaid product, or either to not enroll in or to dis-enroll from another Contractor's (MCO's), or its designated entity's Medicaid product. Marketing does not include communication to a Medicaid beneficiary from the issuer of a qualified health plan, as defined in 45 C.F.R. §155.20, about the qualified health plan.
- C.3.146 Marketing Activities**
Activities conducted by the Contractor that involve Marketing or during which Marketing may occur.
- C.3.147 Marketing Materials**
Materials that are produced in any medium, by or on behalf of a Contractor that a reasonable person would interpret as intended to market to potential Enrollees.
- C.3.148 Material Adjustment**
Material adjustment means an adjustment that, using reasonable actuarial judgment, has a significant impact on the development of the capitation payment such that its omission or misstatement could impact a determination whether the development of the capitation rate is consistent with generally accepted actuarial principles and practices.
- C.3.149 Material Change**
Shall include any change in the size or composition in services, coverage, procedures, Provider network, or any change that could be expected to affect Enrollees' access to care.
- C.3.150 Medicaid**
A program established by Title XIX of the Act that provides payment of medical expenses for eligible persons who meet income and/or other criteria.

- C.3.151 Medicaid Managed Care Program (MMCP)**
A program for the provision and management of specified Medicaid services through contracted Managed Care Organizations. MMCP was established pursuant to the Medicaid Managed Care Amendment Act of 1992, effective March 17, 1992 (D.C. Law 9 247, D.C. Code § 1-307.02) as amended.
- C.3.152 Medicaid Management Information System (MMIS)**
A federally required mechanized claims processing and information retrieval system. The objectives of the system and its enhancements include the Title XIX program control and administrative costs; service to beneficiaries, Providers and inquiries; operations of claims control and computer capabilities; and management reporting for planning and control.
- C.3.153 Medicaid-Reimbursable Emergency Medical Services**
Services that meet the definition of 42 C.F.R. § 440.225 that are rendered after the sudden onset of an Emergency Medical Condition.
- C.3.154 Medical Loss Ratio**
The allowed medical expenses for the Covered Services provided to Enrollees under the Contract divided by the amount of net capitation payments or revenues recorded by the Contractor.
- C.3.155 Medical Record**
Documents, whether created or stored in paper or electronic form, which correspond to and contain information about the medical health care, or allied care, goods, or services furnished in any place of service. The records may be on paper or electronic. Medical records must be dated, signed, or otherwise attested to (as appropriate to the media) and be legible.
- C.3.156 Medically Necessary**
Services for individuals that promote normal growth and development and prevent, diagnose, detect, treat, ameliorate the effects or a physical, mental, behavioral, genetic, or congenital condition, injury, or disability and in accordance with generally accepted standards of medical practice, including clinically appropriate, in terms of type, frequency, extent, site and duration and considered effective for the Enrollee's illness, injury, disease, or physical or mental health condition.
- C.3.157 Member Month**
A time period consisting of a single Enrollee who is enrolled in an MCO for one (1) month.
- C.3.158 Mental Health and Substance Use Disorder Services**
Services for the treatment of mental or emotional disorders and treatment of chemical dependency disorders.

- C.3.159 Mileage and Travel Time Standards**
A source of treatment within five (5) miles of an Enrollee’s residence or no more than thirty (30) minutes Travel Time.
- C.3.160 Multi-Systemic Therapy**
An intensive model of treatment based on empirical data and evidence-based interventions that targets specific behaviors with individualized behavioral interventions, as defined in 22 D.C.M.R. § 3422.
- C.3.161 National Committee on Quality Assurance (NCQA)**
An independent 501(c)(3) non-profit organization in the United States that works to improve health care quality through the administration of evidence-based standards, measures, programs, and accreditation.
- C.3.162 Net Worth**
The residual interest in the assets of an entity that remains after deducting its liabilities.
- C.3.163 Network**
All contracted or employed Providers in the health plan that are providing Covered Services to Enrollees.
- C.3.164 Network Provider**
Any Provider, group of Providers, or entity that has a Provider Network Provider Agreement with an MCO, or a subcontractor, and receives Medicaid funding directly or indirectly to order, refer, or render Covered Services as a result of the District’s contract with an MCO. A Network Provider is not a subcontractor by virtue of the Provider Network Provider Agreement.
- C.3.165 Never Events**
Reportable errors in medical care that are of concern to both the public and health care professionals and Providers, clearly identifiable and measurable (and thus feasible to include in a reporting system), and of a nature such that the risk of occurrence is significantly influenced by the policies and procedures of the Contractor (MCO) and the DHCF.
- C.3.166 Newborn**
A live child born to an Enrollee during her eligibility under the DCHFP, Alliance, or ICP.
- C.3.167 Non-Participating Provider**
A Provider that is not a member of the Contractor’s Provider network.
- C.3.168 Notice of Adverse Benefit Determination**
In accordance with 42 C.F.R. § 438.400 *et seq.* and 29 D.C.M.R. § 9508, a Notice of Adverse Benefit Determination is a written notice of a decision by a Contractor to:
- C.3.168.1 Authorize, deny, terminate, suspend, reduce or delay requested services for a specific Enrollee;

- C.3.168.2 Approve or deny a Grievance; or
C.3.168.3 Approve or deny an Appeal.
C.3.168.4 The Date of the Notice of Adverse Benefit Determination shall be the date that the Notice of Adverse Benefit Determination is mailed, as evidenced by the postmark on the envelope.
- C.3.169 Nursing Facility**
A facility that is licensed as a nursing home pursuant to the requirements set forth in the “Health Care and Community Residence License Act of 1983, effective February 24, 1984 (D.C. Law 5-48; D.C. Official Code § 44-501 *et seq.*) and meets the federal conditions of participation for nursing facilities in the Medicaid program as set forth in 42 C.F.R. Part 483.
- C.3.170 Ombudsman**
Entity that engages in impartial and independent investigation of individual Grievances, advocates on behalf of consumers, and issues recommendations. This function may be operated by an organization independent of the Contractor or by a designated and appropriately delineated and empowered unit in a government agency.
- C.3.171 Out-of- Network Provider**
An individual or entity that does not have a written Provider Agreement with a Contractor and, therefore, is not identified as a member of the Contractor’s network.
- C.3.172 Outpatient**
A patient of an organized medical facility or distinct part of that facility who is expected by the facility to receive and who receives professional services for less than a twenty-four (24) hour period regardless of the hour of admission, whether or not a bed is used, or whether or not the patient remains in the facility past midnight.
- C.3.173 Outreach**
Activities performed by the Contractor, or its designee, to contact its Enrollees and their families, and to communicate information, monitor the effectiveness of care, encourage use of Medicaid resources and treatment compliance, and provide education.
- C.3.174 Overpayment**
Any payment made to a Network Provider by a Contractor to which the Network Provider is not entitled to under Title XIX of the Act, or any payment to a Contractor by DHCF which the Contractor is not entitled to under Title XIX of the Act.
- C.3.175 Patient Protection and Affordable Care Act (PPACA)**
A federal statute addressing several aspects of health care reform including: health insurance coverage, health insurance exchanges, insurance subsidies for individuals and families, payment for these new proposals, Medicare and Medicaid reform, individual mandate, employer mandate, and bans illegal immigrant participation from subsidy programs.

- C.3.176 Partial Hospitalization Program (PHP)**
A facility-based, structured, intensive and coordinated psychiatric treatment program that serves as a step up from outpatient services or as a step-down service for inpatient care, rendered by an interdisciplinary team to provide stabilization of psychiatric impairments.
- C.3.177 Person with Special Health Care Needs**
An Enrollee who is at increased risk for chronic physical, developmental, behavioral, or emotional conditions and who also requires health and related services of a type or amount beyond those generally required by Enrollees.
- C.3.178 Personal Care Aide (PCA)**
An individual who provides services through a Provider agency to assist the patient in activities of daily living, (i.e., bathing, dressing, toileting, ambulation, or eating).
- C.3.179 Physician Incentive Plan**
In accordance with 42 C.F.R. § 422.208, any compensation arrangement to pay a physician or physician group that may directly or indirectly have the effect of reducing or limiting the services provided to any plan Enrollee.
- C.3.180 Physician Services**
Health care services a licensed medical physician (M.D. – Medical Doctor or D.O. – Doctor of Osteopathic Medicine) provides or coordinates.
- C.3.181 Premature Birth**
A birth less than 37 weeks gestation.
- C.3.182 Prescription Drug Coverage**
Health insurance or Plan that helps pay for prescription drugs and medications.
- C.3.183 Prescription Drugs**
A pharmaceutical drug that legally requires a medical prescription to be dispensed.
- C.3.184 Post Stabilization Services**
Covered Services, related to an Emergency Medical Condition that are provided after an Enrollee is Stabilized to maintain the Stabilized condition, or, under the circumstances described in 42 C.F.R. § 438.114 to improve or resolve the Enrollee's condition.
- C.3.185 Potential Enrollee**
Medicaid beneficiary who is subject to mandatory enrollment into a MCO or may voluntarily elect to enroll in a given managed care program, but is not yet an Enrollee of a specific Contractor (MCO).
- C.3.186 Potential Payments**
The maximum payments possible to physicians or physician groups, including payments for services they furnish directly, and additional payments based on use and costs of referral services, such as withholds, bonuses, capitation, or any other compensation to the physician or physician group. Bonuses and other compensation that are not based on use

of referrals, such as quality of care furnished, patient satisfaction or committee participation, are not considered payments in the determination of Substantial Financial risk.

C.3.187 Premium

A premium is a sum of money paid regularly to a health plan for health care coverage.

C.3.188 Preventive Services

Services recommended by a physician or other licensed practitioner of the healing arts acting within the scope of authorized practice under District law to: (1) prevent disease, disability, and other health conditions or their progression; (2) prolong life; and (3) promote physical and mental health and efficiency.

C.3.189 Primary Care

Medical and health care items and services that are lawful under District law and that are of the type customarily furnished by or through a licensed medical professional considered to be a member of a primary care specialty, such as a general family practice, family medicine, internal medicine, obstetrics and gynecology, and pediatrics.

C.3.190 Primary Care Physician (PCP)

A board-certified or board-eligible physician who has a contract with a Managed Care Organization to furnish primary care and case management services to Contractor's. A physician with a specialty in general practice, pediatrics, obstetrics/gynecology, internal medicine, family medicine or any other specialty Contractor designates in accordance with Section C.5.29.2.3 may serve as a PCP. A clinic may also serve as a PCP.

C.3.191 Primary Dental Provider (PDP)

A dental professional who provides comprehensive oral health by treating dental concerns and diseases and promotes prevention and oral health literacy.

C.3.192 Prior Authorization or Preauthorization (Authorization)

The process used to determine whether to approve a treatment request involving services covered under the Contract. (See also "Service Authorization")

C.3.193 Provider

In accordance with 42 C.F.R. § 400.203, any individual or entity that is engaged in the delivery of health care services or ordering or referring for those services, and is legally authorized to do so by the State in which it delivers the services.

C.3.194 Provider Agreement

Any DHCF-approved written subcontract, between the Contractor and a Provider to provide medical or professional services to Enrollees to fulfill the requirements of the Contract. Provider Agreements shall incorporate all subcontracting requirements contained in the Contract.

- C.3.195 Psychiatric Residential Treatment Facility (PRTF)**
In accordance with 42 C.F.R. §483.352, a facility, other than a hospital, that provides inpatient psychiatric services to individuals under age 21.
- C.3.196 Readily Accessible**
Readily accessible means electronic information and services which comply with modern accessibility standards such as section 508 guidelines, section 504 of the Rehabilitation Act, and W3C's Web Content Accessibility Guidelines (WCAG) 2.0 AA and successor versions.
- C.3.197 Referral Services**
Any specialty, inpatient, outpatient, or laboratory services that a physician or physician group orders or arranges but does not furnish directly.
- C.3.198 Rehabilitation Services and Devices**
Health care services that help a person keep, get back, or improve skills and functioning for daily living that have been lost or impaired because a person was sick, hurt, or disabled.
- C.3.199 Remittance Advice**
A written explanation accompanying payment to a Provider indicating how the payment is to be applied.
- C.3.200 Residential Treatment Facility**
Twenty-four (24) hour treatment facility primarily for children with significant behavioral problems who need long-term treatment.
- C.3.201 Risk**
The potential for financial loss, which is assumed by an MCO, that arises when the cost of providing care, goods, or services threatens to exceed the capitation or other payment made by DHCF to the MCO under the terms of the Contract.
- C.3.202 Risk Adjustment**
A methodology to account for the health status of enrollees via relative risk factors when predicting or explaining costs of services covered under the contract for defined populations or for evaluating retrospectively the experience of MCOs contracted with the District.
- C.3.203 Risk Assessment**
An assessment process based on comprehensive relevant and reliable evidence, including medical records, patient interviews in appropriate settings, consultation with treating health professionals, and other means for assessing health care risk, in order to determine whether an Enrollee needs a particular set of treatments and interventions related to the risk assessment.

- C.3.204 Risk-Based Capital (RBC)**
A method of measuring the minimum amount of capital appropriate for a reporting entity (MCOs and CASSIP) to support its overall business operations in consideration of its size and risk profile.
- C.3.205 Risk Contract**
A contract under which the Contractor assumes risk for the cost of the services covered under the Contract and incurs financial loss if the cost of furnishing the services exceeds the payments under the contract.
- C.3.206 Risk Corridors**
A risk sharing mechanism in which the District and the Contractor may share in profits and losses under the contract outside of a predetermined threshold amount, in accordance with 42 C.F.R. § 438.6.
- C.3.207 Risk Pool**
A specific fund whose proceeds shall be shared among Contractors and/or Providers using a defined formula based on certain indicators such as enrollment, utilization, outcomes, and/or financial experience during the year.
- C.3.208 Risk Threshold**
The maximum risk, if the risk is based on referral services, to which a Physician Incentive Plan without being at Substantial Financial Risk. This is set at a twenty-five percent (25%) risk.
- C.3.209 Salazar Consent Decree**
Since 1993, a consent decree has governed how the District provides "early and periodic screening, diagnostic, and treatment services" under the Social Security Act from a ruling in *Salazar, et al. v. DC, et al.*, (Civil Action No. 93-452). See Attachment J.10 for MCO responsibilities under the Consent Decree.
- C.3.210 School-Based Health Center**
A health care site located on school building premises which provides, at a minimum, on-site, age-appropriate primary and preventive health services with parental consent, to children in need of primary health care.
- C.3.211 Screening Services**
The use of standardized tests given under medical direction in the mass examination of a designated population to detect the existence of one or more particular diseases or health deviations or to identify for more definitive studies individuals suspected of having certain diseases.
- C.3.212 Sentinel Event**
An unexpected occurrence that caused an Enrollee death or serious physical or psychological injury that included permanent loss of function. Included in this definition are any medical equipment failures that could have caused a death and all attempted suicides.

- C.3.213 Service Authorization (Authorization)**
A determination made by the Contractor to approve a Provider’s or an Enrollee’s request for treatment involving one or more covered items or services under the Contract. (See also “Prior Authorization”)
- C.3.214 Service Authorization Request**
A request by a Provider or Enrollee for treatment involving one (1) or more Covered items and Services under the Contract.
- C.3.215 Severe Mental Illness (SMI)**
Diagnosable mental, behavioral, or emotional disorder (including those of biological etiology) which substantially impairs the mental health of the person or is of sufficient duration to meet diagnostic criteria specified within the Diagnostic and Statistical Manual of Mental Disorders, 5th Edition (DSM-V) or its International Statistical Classification of Diseases and Related Health Problems, 10th Revision (ICD-10-CM) equivalent (and subsequent revisions) with the exception of DSM-V “V” codes, substance use disorders, intellectual disabilities and other developmental disorders, or seizure disorders, unless those exceptions co-occur with another diagnosable mental illness.
- C.3.216 Shall**
Indicates a mandatory requirement or a condition to be met.
- C.3.217 Skilled Nursing Care**
Services from licensed nurses provided in a home or in a nursing home. Skilled care services are from technicians and therapists in a home or in a nursing home.
- C.3.218 Social Security Act (the Act)**
An Act to provide for the general welfare by establishing a system of Federal old-age benefits, and by enabling the several States to make more adequate provisions for aged persons, blind persons, dependent and crippled children, maternal and child welfare, public health, and the administration of their unemployment compensation laws; to establish a Social Security Board; to raise revenue; and for other purposes.
- C.3.219 Specialist**
A physician specialist focuses on a specific area of medicine or a group of patients to diagnose, manage, prevent or treat certain types of symptoms and conditions. A non-physician specialist is a provider who has more training in a specific area of health care.
- C.3.220 Stabilize**
In accordance with 42 C.F.R. §489.24, to provide such medical treatment of the condition necessary to ensure, within reasonable medical probability, that no material deterioration of the condition is likely to result from or occur during the transfer of the individual from a facility or that, with respect to an “Emergency Medical Condition” as defined in this section under paragraph (2) of that definition, the woman has delivered the child and the placenta.

- C.3.221 Start Date**
The first date which Enrollees are eligible for Covered Services under the Contract, and on which the Contractor is operationally responsible and financially liable for providing Medically Necessary Services to Enrollees.
- C.3.222 Subcontract**
Any written agreement between the Contractor and another party that requires the other party to provide services or items that the Contractor is obligated to furnish under the Contract. Subcontracts shall incorporate the requirements found in Sections H.9 and I.7.
- C.3.223 Substance Use Disorder Services**
Management and care of a patient suffering from alcohol or drug abuse, a condition which is identified as having been caused by that abuse, or both, in order to reduce or eliminate the adverse effects upon the patient.
- C.3.224 Substantial Financial Risk**
Risk for referral services that exceeds the 25 percent (25%) risk threshold.
- C.3.225 Supplemental Security Income (SSI)**
A cash welfare assistance program authorized under Title XVI of the Act for individuals who meet conditions of eligibility related to age, disability, financial need, and other matters. SSI beneficiaries are automatically entitled to Medicaid without a separate application under the D.C. Medicaid program.
- C.3.226 Supplemental Security Insurance (SSI)-Related**
A Medicaid eligibility category consisting of individuals who would qualify for SSI, but for the failure to meet one or more SSI eligibility criteria.
- C.3.227 Telemedicine**
A service delivery model that delivers healthcare services through a two-way, real time interactive video-audio communication for the purpose of evaluation, diagnosis, consultation, or treatment.
- C.3.228 Third Party Liability**
An insurance issuer, health plan, or other legally liable third party who is responsible for payment for some or all of the cost of covered items and services under the Contract. The term third party liability encompasses all forms of insurance (health, life, disability, auto, accidental death, and dismemberment), employer-sponsored health benefit plans, worker's compensation, tortfeasors, and estates. Third party liability recovery procedures are governed by 42 C.F.R. Part 433, Subpart D and described in Section C.5.35.7.
- C.3.229 Total Contract Value**
Monetary worth of the goods and services provided including any modifications and changes.
- C.3.230 Transitional Enrollment Period**
The first sixty (60) days in which an Enrollee is newly enrolled in the Contractor's plan.

- C.3.231 Transportation Services (Non-Emergency)**
Mode of transportation that is appropriate to an Enrollee's medical needs. Acceptable forms of transportation include, but are not limited to bus, subway, or taxi vouchers, wheel chair vans, and ambulances.
- C.3.232 Travel Time**
The time required in transit to travel to a source of treatment from the Enrollee's residence. Travel Time does not include the time that is spent waiting for the arrival of regularly scheduled public transportation vehicles (i.e., bus or metro), but does include waiting times for specially arranged modes of transportation, including wheelchair vans, ambulances, and taxis.
- C.3.233 Triple Aim**
A framework developed by the Institute for Healthcare Improvement for optimizing health system performance by focusing on the health of populations, the experience of care for individuals within populations, and the per capita cost health care.
- C.3.234 Urgent Medical Care**
The diagnosis and treatment of a medical condition, including mental health and/or substance use disorder which is severe and/or painful enough to cause a prudent layperson possessing an average knowledge of medicine to believe that his or her condition requires medical evaluation or treatment within twenty-four (24) hours in order to prevent serious deterioration of the individual's condition or health. The Contractors shall provide Urgent Medical Care within twenty- four (24) hours of an Enrollee's request.
- C.3.235 Urgent Medical Condition**
A condition, including a mental health and substance use disorder, which is severe and/or painful enough to cause a prudent layperson possessing an average knowledge of medicine to believe that his or her condition requires medical evaluation or treatment within twenty-four (24) hours in order to prevent serious deterioration of the individual's condition or health.
- C.3.236 Utilization Management**
An objective and systematic process for planning, organizing, directing and coordinating health care resources to provide Medically Necessary, timely and quality health care services in the most cost-effective manner.
- C.3.237 Utilization Review Criteria**
Detailed standards, guidelines, decision algorithms, models, or informational tools that describe the clinical factors to be considered relevant to making determinations of medical necessity including, but not limited to, level of care, place of service, scope of service, and duration of service.

- C.3.238 Value Based Purchasing**
Linking provider payments to improved performance by health care providers. This form of payment holds health care providers accountable for both the cost and quality of care they provide. It attempts to reduce inappropriate care and to identify and reward the best-performing providers.
- C.3.239 Vital Documents**
In accordance with D.C. Code § 2-1931 *et seq.*, notices, Grievance/Appeal forms, enrollment and outreach materials that inform individuals about their rights and eligibility requirements for benefits and participation under the District’s services, programs, and activities.
- C.3.240 Void**
MCO transmitted nullification of a previously submitted Encounter with the intent to correct and resubmit the Encounter electronically.
- C.3.241 Waiver**
A process by which the District may obtain an approval from CMS for an exception to a federal Medicaid requirement(s).
- C.3.242 Waste**
Overutilization of services or other practices that, directly or indirectly, result in unnecessary costs to the healthcare system,
- C.3.243 Withhold Arrangement**
Any payment mechanism under which a portion of a capitation rate is withheld from a Contractor and a portion of or all of the withheld amount will be paid to the Contractor for meeting targets specified in the Contract. The targets for a Withhold Arrangement are distinct from general operational requirements under the Contract. Arrangements that withhold a portion of a capitation rate for noncompliance with general operational requirements are a penalty and not a Withhold Arrangement.
- C.3.244 Women’s Health**
The branch of medicine that focuses on the treatment and diagnosis of diseases and conditions that affect a woman's physical and emotional well-being.
- C.3.245 Acronyms**
- ACA:** Affordable Care Act
- ACEDS:** Automated Client Eligibility Determination System
- ACIP:** Advisory Committee on Immunization Practices
- ACOG:** American College of Obstetricians and Gynecologists
- ACT:** Assertive Community Treatment

ADA:	Americans with Disabilities Act
AHRQ:	Agency for Healthcare Research and Quality
ALOS:	Average Length of Stay
AMBHA:	American Managed Behavioral Healthcare Association
APM:	Alternative Payment Methodology
ASARS:	Adult Substance Abuse Rehabilitative Services
CA:	Contract Administrator
CAHPS®:	Consumer Assessment of Health Plans Studies
CAP:	Corrective Action Plan
CARF:	Commission on Accreditation of Rehabilitation Facilities
CASSIP:	Child and Adolescent SSI or SSI-Related Plans
CBI:	Community-Based Intervention
CEO:	Chief Executive Officer
CEU:	Continuing Education Unit
CFO:	Chief Financial Officer
C.F.R.:	Code of Federal Regulations
CFSA:	Child and Family Services Agency
CHIP:	Children's Health Insurance Program
CIO:	Chief Information Officer
CLIA:	Clinical Laboratory Improvement Amendment
CME:	Continuing Medical Education
CMO:	Chief Medical Officer
CMS:	Centers for Medicare and Medicaid Services

CO:	Contracting Officer
COO:	Chief Operating Officer
CQI:	Continuous Quality Improvement
CQIC:	Continuous Quality Improvement Committee
CQIP:	Continuous Quality Improvement Plan
CQO:	Chief Quality Officer
CRNP:	Certified Registered Nurse Practitioner
CSA:	District Department of Behavioral Health Core Service Agency
DBE:	Disadvantaged Business Enterprise
DBH:	District Department of Behavioral Health
DC:	District of Columbia
DCAS:	District of Columbia Access System
DCHFP:	District of Columbia Healthy Families Program
DCHIE:	District of Columbia Health Information Exchange
DCMR:	District of Columbia Municipal Regulations
DCPS:	District of Columbia Public Schools
DHCF:	District Department of Health Care Finance
DHS:	District of Columbia Department of Human Services
DISB:	District Department of Insurance Securities and Banking
DMC:	Division of Managed Care
DME:	Durable Medical Equipment
DOES:	District Department of Employment Services
DOH	District Department of Health (DC Health)
DRG:	Diagnostic Related Group

DSLBD:	District Department of Small Local Business Development
DSM:	Diagnostic and Statistical Manual of Mental Disorders
DUR:	Drug Utilization Review
DYRS:	District Department of Youth Rehabilitative Services
ECHO:	Experience of Care and Health Outcomes
EI:	Early Intervention
EOB:	Explanation of Benefits
EPSDT:	Early and Periodic Screening, Diagnosis, and Treatment
EQR:	External Quality Review
EQRO:	External Quality Review Organization
ER:	Emergency Room
ESA:	Economic Security Administration
FFS:	Fee-for-Service
FFP:	Federal Financial Participation
FPL:	Federal Poverty Level
FQHC:	Federally Qualified Health Center
FTE:	Full Time Employees
FY:	Fiscal Year
GAAP:	General Accepted Accounting Principles
GAO:	United States Government Accountability Office
GME:	Graduate Medical Education
HAHSTA:	HIV/AIDS, Hepatitis, STD and TB Administration
HCAC:	Health Care Acquired Condition

HCPLAN:	Health Care Payment Learning and Action Network
HEDIS®:	Healthcare Effectiveness Data and Information Set
HH:	Health Home
HHS:	Health and Human Services
HIPAA:	Health Insurance Portability and Accountability Act
HIT:	Health Information Technology
HIV/AIDS:	Human Immunodeficiency Virus/ Acquired Immunodeficiency Syndrome
HMO:	Health Maintenance Organization
HPV:	Human Papillomavirus
ICFs/IID:	Intermediate Care Facilities for Individuals with Intellectual Disabilities
ICP:	Immigrant Children's Program
IDEA:	Individuals with Disabilities Education Act
IDIQ:	Indefinite Delivery Indefinite Quantity
IEP:	Individualized Education Plan
IFSP:	Individualized Family Services Plan
IMD:	Institution of Mental Diseases
IOM:	Institute of Medicine
IOP:	Intensive Outpatient Program
I/T/U:	Indian Health, Tribal and Urban Indian Health
IVR:	Interactive Voice Response System
JCAHO:	Joint Commission on Accreditation of Healthcare Organizations
LANE:	Low Acuity Non-Emergent ED Visit (LANE);
LBE:	Local Business Enterprise
LBOC:	Local Business Opportunity Commission

LCSW:	Licensed Clinical Social Worker
LEP:	Limited or No English Proficiency
LGPC:	Licensed Graduate Professional Counselor
LGSW:	Licensed Graduate Social Worker
LPC:	Licensed Professional Counselor
LPN:	Licensed Practical Nurse
LTSS:	Long-term Services and Supports
MAGI:	Modified Adjusted Gross Income
MCAC:	Medical Care Advisory Committee
MCO:	Managed Care Organization
MD:	Medical Doctor
MFCU:	District of Columbia's Medicaid Fraud Control Unit
MH:	Mental Health
MHRS:	Mental Health Rehabilitation Services
MIS:	Management Information System
MLR:	Medical Loss Ratio
MMCP:	Medicaid Managed Care Program
MMIS:	Medicaid Management Information System
MOA:	Memorandum of Agreement
MOU:	Memorandum of Understanding
MST:	Multi-systemic Therapy
NACHA:	National Automated Clearing House Association
NAIC:	National Association of Insurance Commissioners

NCBD:	National CAHPS® Benchmarking Database
NCQA:	National Committee for Quality Assurance
NDC:	National Drug Code
NF:	Nursing Facility
NICU:	Neonatal Intensive Care Unit
NQTL:	Non-quantitative Treatment Limit
NPI:	National Provider Identifier
OB/GYN:	Obstetrics/ Gynecology
OHR:	District of Columbia Office of Human Rights
OIG:	Office of Inspector General (Federal)
OMB:	Office of Management and Budget
OSSE:	District Office of the State Superintendent of Education
OTMP:	Outreach and Transition Monitoring Plan
PA:	Prior Authorization
PBM:	Pharmacy Benefits Manager
PCP:	Primary Care Physician
PDP:	Primary Dental Provider
PHI:	Protected Health Information
PHP:	Partial Hospitalization Program
PIP:	Physician Incentive Plan or Performance Improvement Plan
PL:	Public Law
PMPM:	Per Member per Month
PPA:	Potentially Preventable Admissions
PPACA:	Patient Protection and Affordable Care Act

PPRTF:	Patient Psychiatric Residential Treatment Facility
PRTF:	Psychiatric Residential Treatment Facility
QAPI:	Quality Assessment and Performance Improvement
QFPP:	Qualified Family Planning Provider
QI:	Quality Improvement
QISMC:	Quality Improvement System for Managed Care
RAC:	Recovery Audit Contractor
RAR:	Risk Adjusted Rate
RBC:	Risk-Based Capital
RFP:	Request for Proposal
RN:	Registered Nurse
SDOH:	Social Determinants of Health
SMI:	Severe Mental Illness
SSI:	Supplemental Security Income
SSA	Social Security Administration
SUDS	Substance Use Disorder Services
TDL:	Technical Direction Letter
TPL:	Third Party Liability
TTD:	Telecommunications Device for the Deaf
TTY:	Teletype
UM:	Utilization Management
UPL:	Upper Payment Limit
USC:	United States Code

USPSTF:	United States Preventive Services Task Force
VBAC:	Vaginal Birth After Cesarean
VBP:	Value Based Purchasing
VFC:	Vaccines for Children
VOB:	Verification of Birth
WIC:	Women, Infants, and Children
YSATS:	Youth Substance Abuse Treatment Services

C.4 BACKGROUND

- C.4.1 DHCF is the single state agency with the responsibility for implementation and administration of the District of Columbia’s Medicaid (Title XIX of the Act) and the Children’s Health Insurance Programs (CHIP - Title XXI of the Act).
- C.4.2 The DCHFP provides comprehensive coverage of health care services to Medicaid-eligible, low-income residents of the District.
- C.4.3 The Alliance provides comprehensive coverage of health care services for low-income adult residents of the District who are not eligible for Medicaid. The Alliance emphasizes access to primary care and management of chronic diseases.
- C.4.4 The ICP provides comprehensive coverage for low-income children who are residents of the District who are not eligible for Medicaid. The ICP provides immigrant children with health care coverage that is comparable to Medicaid coverage for non-immigrant children.
- C.4.5 The Alliance serves residents of the District whose income is at or below two-hundred percent (200%) of the federal poverty level (FPL) and who are ineligible for Medicaid.
- C.4.6 The ICP serves residents of the District, under age 21, whose income is at or below three hundred percent (300%) of the FPL and who are ineligible for Medicaid.
- C.4.7 The District MMCP is the largest single expenditure in the DHCF’s budget consisting of the DCHFP, Alliance, and the ICP. As of FY2019 2019, over 208,000 Medicaid beneficiaries and over 15,300 Alliance beneficiaries were assigned to three MCO’s (Contractors), that offered comprehensive benefits and operated under full risk-based contracts.
- C.4.8 Historically, Managed Care beneficiaries were primarily children under the age of twenty-one (21) and working-age adults. In FY21, the District will transition Adults with Special Health Care Needs, formerly enrolled in the Medicaid Fee For Service (FFS)

program, into the DCHFP.

- C.4.9 In FY 2018, managed care expenditures accounted for approximately thirty-eight percent (38%) of total Medicaid expenditures. The DHCF may, at its discretion and in accordance with federal law, add other expansion groups to the eligible population.
- C.4.10 A separate contract covers approximately 5,200 children and adolescents, who receive Medicaid based on their receipt of SSI (SSI, Title XVI of the Act) (i.e., the “CASSIP” contract).

C.5 REQUIREMENTS

- C.5.1 The Contractor shall comply with the State Plan including amendments, any Waivers approved by CMS, including Sections 1115 and 1915 of the Act or under Section 2703 of the Patient Protection and Affordable Care Act. The Contractor shall also:
 - C.5.1.1 Perform in accordance with all state and federal regulatory standards applicable to Medicaid MCOs, including, but not limited to, 42 C.F.R. § 438 et seq;
 - C.5.1.2 In accordance with C.F.R. 42 § 438.207, §438.68 and §438.206(c)(1), the Contractor shall have the capacity to serve the expected enrollment as defined in Section B.2.1, and comply with the District’s standards for timely access to care, as described in Section C.5.29;
 - C.5.1.3 The Contractor shall have the capacity to offer an appropriate range of preventive, primary care, specialty services, and LTSS that is adequate for the anticipated number of Enrollees for the District to the eligible MMCP populations which include Adults with Special Health Care Needs;
 - C.5.1.4 The Contractor shall have a well-defined organizational structure with clearly assigned and documented responsibilities for managing the contract. At a minimum, the Contractor shall:
 - C.5.1.4.1 Submit complete, timely and accurate Enrollee Encounter Data from all participating Network Providers and Out-of-Network Providers;
 - C.5.1.4.2 Submit complete data regarding Enrollee utilization of prescription drugs and services;
 - C.5.1.4.3 Comply with all HMO and District insurance requirements, incorporated herein by reference;
 - C.5.1.4.4 Satisfy the specifications and criteria set forth in sections C and H, including the ability to comply with all requirements related to External Quality Review (EQR).

C.5.2 Authority to Operate

- C.5.2.1 The Contractor shall maintain a Certificate of Authority to operate a Health Maintenance Organization (HMO) in the District from the DISB and shall remain in compliance with all DISB requirements concerning equity, capitalization, reserves and insurance coverage throughout the term of the contract. The Contractor shall notify the District within one (1) business day of the Contractor's notification of any actions or investigations by DISB regarding the Contractor's compliance with DISB laws, regulations or policies, including any actions to revoke or limit the Contractor's license or authority to operate.

C.5.3 Ineligible Organizations

- C.5.3.1 In accordance with the Act, 42 U.S.C. § 1396a, the District, will exclude any specified individual or entity from participation in the program under the State Plan for the period specified by the Secretary of the US Department of Health and Human Services ("Secretary"). When required by the Secretary to do so pursuant to the Act, 42 U.S.C. § 1320a-7, the District will terminate the participation of any individual or entity in such program if (subject to such exceptions as are permitted with respect to exclusion under Sections 1128(c)(3)(B) and 1128(d)(3)(B)) participation of such individual or entity is terminated under title XVIII or any other State Plan under this title,) and provide that no payment may be made under the plan with respect to any item or service furnished by such individual or entity during such period.

C.5.4 Organizational Structure

- C.5.4.1 The Contractor shall establish a strategic staffing plan to include standards for implementing an effective system of health care delivery to the Enrollees. The staffing plan shall be presented to the District for review and approval during the Readiness Assessment, as described in Section H.11.6. The Contractor shall notify the District of any changes to the staffing plan within thirty (30) days of the decision and shall submit an alternative plan if the change results in a decrease in personnel.
- C.5.4.2 The Contractor shall identify and maintain key personnel to carry out essential functions as defined below:
- C.5.4.2.1 All key personnel must be employed full time (minimum of 40 hours per week) and located in the Contractor's office, in the District, with primary responsibility for the requirements included under the Contract. The Contractor must provide the name, title, qualifications and contact information of the designated personnel identified to serve in each key personnel position or a staffing plan that includes a timeline for filling the position, as well as a job posting listing the qualifications required for the position.
- C.5.4.2.2 The Contractor shall not reassign these key personnel or appoint replacements, without written permission from the District. Key personnel positions that remain vacant for sixty (60) days or more are subject to the provisions found in section

G.3.7.4.4.

- C.5.4.2.3 Prior to removal of any key personnel, the Contractor shall notify the Contract Administrator (CA) and Contracting Officer (CO) within two (2) business days of the decision and shall submit justification (including proposed substitutions) in sufficient detail to permit evaluation of the impact on the delivery of Covered Services. The responsibilities of the following key personnel shall include, but not limited to:
- C.5.4.2.3.1 Chief Executive Officer (CEO) with authority over the Contractor's District operations;
- C.5.4.2.3.2 Chief Operating Officer (COO) assigned to the day-to-day management of all operations; and ensures that performance measures from the District and CMS requirements are met. The COO may also serve as the primary liaison with the District for all operational issues;
- C.5.4.2.3.3 Chief Financial Officer (CFO) to oversee all budgeting and accounting requirements and systems;
- C.5.4.2.3.4 The Contractor must designate one (1) full-time employee responsible for the Medicaid Management Information System (MMIS);
- C.5.4.2.3.5 The Chief Medical Officer (CMO) must possess a current unrestricted licensed and be board certified to practice medicine in the District. The CMO must have a minimum of three (3) years of training in a medical specialty and five (5) years of experience providing clinical services. The CMO must provide timely medical advice and consultation as needed. The CMO must be board certified in his/her specialty and actively involved in all major, clinical, utilization and quality management decisions of the Contractor and shall have experience and/or knowledge of the health needs of diverse, low-income populations. The CMO shall be responsible for the following:
- C.5.4.2.3.5.1 Developing, implementing and interpreting medical policies and procedures. These duties may include, but not limited to service authorizations, claims review, discharge planning, credentialing, referral management, culturally competent care and medical review of Grievances and Appeals;
- C.5.4.2.3.5.2 Identifying and implementing evidence-based practice guidelines throughout the Contractor's Provider network;
- C.5.4.2.3.5.3 Overseeing the quality of clinical care for network and non-Network Providers;
- C.5.4.2.3.5.4 Engaging the Contractor's Provider network in Continuous Quality Improvement through the diffusion of practice standards and through an internal quality assurance program that measures the Network Provider's performance against standards of high quality, especially the performance standards embodied in the HEDIS® program;
- C.5.4.2.3.5.5 Overseeing, reviewing and resolving disputes related to the quality of care;

- C.5.4.2.3.5.6 Assuring a high-performing Utilization Management (UM) system that adheres to the Covered Services and other benefits specified in section C.5.28 and the requirements of section C.5.30 that utilizes evidence-based standards in making coverage determinations in individual patient cases;
- C.5.4.2.3.5.7 Assisting with recruitment and oversight of an adequate, high quality Provider network; and;
- C.5.4.2.3.5.8 Ensuring Culturally Competent care and access for individuals who are limited English Proficient and/or require accommodations.
- C.5.4.2.4 Chief Psychiatric Medical Officer, who shall be a physician currently licensed to practice in the District, board certified or board eligible in Psychiatry and whose responsibilities parallel those of the CMO with respect to patients diagnosed with mental illness and substance use disorder.
- C.5.4.2.5 Chief Quality Officer (CQO), who shall engage and lead the Contractor, the Contractor's Provider network, as well as delegated Providers in CQI activities as defined in sections C.3.39 and C.5.32. The CQO shall be responsible for the following:
 - C.5.4.2.5.1 Accountable for the administrative success of the Quality Assessment and Performance Improvement (QAPI) program and CQI plan.
 - C.5.4.2.5.2 Development, implementation and evaluation of the QAPI program and the CQI plan. Coordinate the Contractor's QAPI program and CQI plan with the activities of the District's External Quality Review Organization (EQRO) and any performance measurement and quality improvement activities or initiatives mandated by the District.
 - C.5.4.2.5.3 Collaborate with the CMO on health care performance measurement and quality improvement activities.
 - C.5.4.2.5.4 Provide oversight of the quality of clinical care provided by network, non-network, subcontracted and delegated Providers for services rendered to Enrollees.
- C.5.4.2.6 A Manager responsible for designing, administering, and evaluating a unique program of mandatory Case Management and Care Coordination for Children and Adults with Special Health Care Needs. The Manager shall be an independent licensed clinical social worker, registered nurse, nurse practitioner, and/or physician licensed to practice in the District of Columbia. This manager shall oversee the provision of a range of targeted, clinical services and benefits in accordance with Section C.5.31.
- C.5.4.2.7 Manager or employee with responsibility for overseeing an Enrollee services program that operates twenty-four (24) hours per day, seven (7) days per week, that is capable of providing information, answering questions, assisting Enrollees with locating

services and maintaining eligibility in a timely fashion, resolving Enrollee Grievances, assisting Enrollees to file and pursue Appeals involving the denial, termination or reduction of benefits and services and serving as the primary point of contact for the DHCF Ombudsman.

- C.5.4.2.8 Manager or employee who administers a Provider services program that furnishes Network Provider support and as applicable, non-Network Provider support; serves as an entry point for both network and non-Network Providers that have disputes with the Contractor and participates in the dispute resolution process.
- C.5.4.2.9 Manager or employee who oversees EPSDT services for Enrollees under age 21, along with services provided to children under the IDEA; manages all EPSDT/court - related reports; coordinates with the DHCF Division of Children's Health Services; serves on the EPSDT Working Group and other child-related initiatives.
- C.5.4.2.10 A Chief Compliance Officer who is responsible for establishing and overseeing a Compliance program to ensure that the Contractor complies with all Federal and District laws and regulations, has effective internal controls and an effective risk management program. The Chief Compliance Officer, if qualified, may also serve as the Program Integrity Director.
- C.5.4.2.11 A Program Integrity Director who is responsible for developing an effective program to reduce and remediate Provider and beneficiary fraud, waste and abuse. The Program Integrity Director shall serve as a liaison to the DHCF Division of Program Integrity.
- C.5.4.2.12 A Manager or employee responsible for overseeing the pharmacy program, including but not limited to managing pharmacy utilization, overseeing Enrollee education and serve as a liaison with DHCF on pharmacy issues;
- C.5.4.2.13 A Manager or key employee responsible for overseeing all Marketing, branding and awareness activities, including activities related to growth and retention of enrollment;
- C.5.4.2.14 A Manager or key employee responsible for overseeing all outreach activities, including health education targeting the enrolled populations; and
- C.5.4.2.15 The Contractor shall designate one of the above employees, except for the CEO, to serve as the Liaison to DHCF on day-to-day operational issues, who will serve as the District Liaison. The District Liaison shall be designated in writing and shall be authorized to represent the Contractor regarding inquiries, shall be available during normal business hours and shall hold decision-making authority with respect to urgent situations that may arise. The District Liaison shall be available for follow-up inquiries initiated by DHCF.

C.5.5 Business Place and Hours of Operation

- C.5.5.1 The Contractor shall maintain a place of business located in the District of Columbia, which shall operate, at a minimum, from Monday through Friday, 8:00 a.m. to 5:30 p.m. The Contractor shall obtain approval from DHCF regarding any changes to the place of business and hours of operation, at least ninety (90) days prior to the proposed change.

C.5.6 Advisory Committees

- C.5.6.1 The Contractor shall ensure that key personnel designated by the Contractor or required by DHCF, attend and participate in each Medical Care Advisory Committee (MCAC) meeting convened by the District. The purpose of the MCAC is to advise the DHCF leadership on health and medical care services that may be covered by Medicaid. MCAC is comprised of beneficiaries, health care Providers, District agencies and community stakeholders related to the delivery of health care services.
- C.5.6.2 The Contractor shall develop and implement an Enrollee Advisory Committee and a Provider Advisory Committee. Each Committee shall meet quarterly to advise the Contractor on health and medical care services. The Committees shall be comprised of Enrollees, health care Providers, District agencies, and community stakeholders related to the delivery of health care services.

C.5.7 Language Access and Cultural Competence

C.5.7.1 Cultural Competence

- C.5.7.1.1 The Contractor shall respond with sensitivity to the needs and preferences of culturally and linguistically diverse beneficiaries. In order to ensure that all beneficiaries are treated in a culturally and linguistically appropriate manner, the Contractor shall develop, maintain and ensure compliance with policies and procedures that:
- C.5.7.1.1.1 Recognize beneficiaries' beliefs;
 - C.5.7.1.1.2 Address cultural and linguistic differences in a competent manner; and
 - C.5.7.1.1.3 Foster in its staff behaviors that effectively address interpersonal communication styles that respect beneficiaries' cultural backgrounds.
- C.5.7.1.2 The Contractor shall ensure that its policies and procedures incorporate any laws, regulations, and guidance about Cultural Competence and language access issued by the Government of the District and the U.S. Department of Health and Human Services. These requirements include but are not limited to:
- C.5.7.1.2.1 Title VI of the Civil Rights Act of 1964 and the implementing regulations;

- C.5.7.1.2.2 D.C. Language Access Act of 2004 (Attachment J.12) and the implementing regulations; and
- C.5.7.1.2.3 Section 1557 of the Patient Protection and Affordable Care Act (PPACA).
- C.5.7.1.3 The Contractor shall distribute its policies and procedures on Cultural Competence to its subcontractors and Network Providers and ensure compliance by all with the policies and procedures.
- C.5.7.1.4 The Contractor shall conduct Cultural Competence trainings annually for all staff, Network Providers and subcontractors. Such trainings shall address at a minimum:
 - C.5.7.1.4.1 Enhanced awareness of Cultural Competency imperatives and issues related to improving access and quality of care for Enrollees;
 - C.5.7.1.4.2 The Contractor's policies and procedures on Cultural Competence;
 - C.5.7.1.4.3 Requirements of Title VI of the Civil Rights Act of 1964 and the implementing regulations;
 - C.5.7.1.4.4 Requirements of the D.C. Language Access Act of 2004 and the implementing regulations; and
 - C.5.7.1.4.5 The Contractor's policies and procedures on language access, including how staff can access language assistive services on behalf of Enrollees with limited English proficiency
 - C.5.7.1.4.3 Cultural Competency trainings shall also provide a forum for staff and providers to reflect on their own cultures and values and how they relate to delivery of services to those with differing beliefs and practices.
- C.5.7.2 Written Materials and Translation Services
 - C.5.7.2.1 In accordance with the D.C. Language Access Act of 2004, the Contractor shall print and provide written materials and Vital Documents, including applications, notices, forms, agreements, and outreach materials that the Contractor publishes or distributes to inform beneficiaries about their rights or eligibility requirements for benefits, services, or participation in the District's programs, in prevalent non-English languages designated by the DHCF.
 - C.5.7.2.1.1 The Contractor shall make written materials for potential Enrollees and Enrollees available through auxiliary aids and services in an appropriate manner that takes into consideration the special needs of Enrollees or potential Enrollees with disabilities or limited English proficiency, in accordance with 42 CFR § 438.10(d)(6).

- C.5.7.2.2 The Contractor shall comply with any applicable guidance issued by the District Office of Human Rights, the District agency responsible for enforcing the Language Access Act of 2004.
- C.5.7.2.3 When printing and distributing written materials, the Contractor shall comply with the Guidance to Federal Financial Assistance Recipients Regarding Title VI Prohibition Against National Origin Discrimination Affecting Limited English Proficient Persons published by the U.S. Department of Health and Human Services, Office for Civil Rights (see Attachment J.24).
- C.5.7.2.4 The Contractor shall ensure that Vital Documents and written materials provided to Enrollees are culturally appropriate.
- C.5.7.2.5 The Contractor shall ensure that Vital Documents and written materials provided to Enrollees meet alternative format standards necessary to conform with § 504 of the Rehabilitation Act of 1973 and the Americans with Disabilities Act.
- C.5.7.2.6 Vital Documents and written materials distributed to Enrollees shall be developed in accessible formats for persons with visual impairments and are available in printed format with no less than twelve (12) point font size.
- C.5.7.2.7 The Contractor shall inform all Enrollees that all Vital Documents and written material are available in alternative formats and languages Enrollees shall be informed on how to access those formats in accordance with § 1557 of the Patient Protection and Affordable Care Act (PPACA).
- C.5.7.2.7.1 Written materials that are critical to obtaining services for Potential Enrollees shall include taglines in the prevalent non-English language in the District, as directed by the DHCF. The taglines should include the availability of written translations or oral interpretation. Taglines for written materials critical to obtaining services must be printed in a conspicuously-visible font size approved by the DHCF.
- C.5.7.2.8 The Contractor shall send written materials, including notices that inform Enrollees about their rights or eligibility requirements for benefits, services, or participation in District programs, in the Enrollee's preferred language no more than 48 hours after an Enrollee initiates contact with the Contractor using the language access taglines approved by the DHCF.
- C.5.7.2.9 The Contractor shall provide an attestation/certification to the DHCF, based on best information, knowledge and belief that the translated documentation is accurate.
- C.5.7.3 Oral Interpretation Services
 - C.5.7.3.1 The Contractor shall provide oral interpretation and use of auxiliary aids such as TTY/TDY and American Sign Language (ASL) services free of charge to each Enrollee. The Contractor shall contract with a language access line (or a comparable service) or through on-site interpretation services, regardless of language spoken. The

oral interpretation services shall be provided using a professional and certified interpreter.

- C.5.7.3.2 The Contractor shall inform Enrollees that oral interpretation services are available for any language, free of charge and the process for accessing the services.
- C.5.7.3.3 If an Enrollee elects to use a family member or friend or refuses the Contractor's oral interpretation services, the Contractor shall obtain written consent from the Enrollee that waives the Enrollee's right to oral interpretation services.
- C.5.7.4 Reporting Requirements for Cultural Competence and Language Access
 - C.5.7.4.1 The Contractor shall provide a quarterly report in a format determined by the DHCF, detailing the usage of language assistive services and/or devices.
- C.5.8 Marketing, Outreach, Health Education and Health Promotion**
 - C.5.8.1 The Contractor's marketing, outreach, health education and health promotion activities shall conform to all applicable rules, policies and other regulations set forth by the District and federal requirements in accordance with 42 C.F.R. § 438.10 and 42 C.F.R. § 438.104. All information shall be true and fair and maintain the integrity of the DCHFP, the Alliance, and ICP. Communication practices that deceive or mislead the public or disparage a competing Contractor are strictly prohibited.
 - C.5.8.1.1 The Contractor shall ensure all marketing, outreach, health education and health promotion materials are available in alternative formats including in printed formats with no less than twelve (12) point font size that are accessible and appropriate for individuals who have disabilities (i.e. those with visual or hearing impairments) to conform with § 504 of the Rehabilitative Act of 1973 and the Americans with Disabilities Act.
 - C.5.8.1.2 The Contractor shall obtain approval from DHCF prior to production and distribution of any marketing, outreach, health education and health promotion materials.
 - C.5.8.1.3 The Contractor shall specify in writing to DHCF, the methods it shall use to ensure all materials are accurate and does not mislead, confuse or defraud Potential Enrollees, Enrollees or the District. Statements that will be considered inaccurate, false, or misleading include, but are not limited to, any assertion or statement (whether written or oral) that the entity is endorsed by CMS, the Federal or District government, or similar entity.
 - C.5.8.1.4 The Contractor shall re-submit all previously approved outreach, health promotion and health education materials to the DHCF annually for review and the DHCF approval.
 - C.5.8.1.5 In accordance with 42 C.F.R. § 438.104(b)(1)(ii), the Contractor shall distribute marketing materials to the entire service area of the District. The Contractor shall not

distribute materials in neighboring jurisdictions.

C.5.8.1.6 The Contractor shall comply with the information requirements of 42 C.F.R. § 438.10 and have a mechanism to assist Enrollees and potential Enrollees to understand the DCHFP, Alliance, and ICP, including the requirements and benefits of the Contractor. The Contractor shall ensure that information is accurate and provided both orally and in writing.

C.5.8.1.7 Materials shall not contain assertions or statements (whether written or oral) that the beneficiary must enroll with the Contractor in order to obtain benefits or to not lose benefits.

C.5.8.1.8 All written brochures and materials provided to the beneficiaries and Enrollees shall be written at the fifth (5th) grade reading level, as determined by the Flesch-Kincaid readability tool.

C.5.8.1.9 The Contractor shall make auxiliary aids and services available upon request in an appropriate manner that takes into consideration the special needs of Enrollees or potential Enrollees with disabilities or limited English proficiency.

C.5.8.2 Marketing Plan

C.5.8.2.1 The Contractor shall develop and implement a Marketing Plan that shall detail all marketing activities and materials. The Marketing Plan must be submitted and presented to the DHCF for review and approval at a minimum forty-five (45) business days prior to October 1, annually.

C.5.8.2.2 Any changes to the Marketing Plan must be submitted to DHCF for review and approval, at a minimum sixty (60) business days, prior to the intended implementation of the change.

C.5.8.3 Marketing, Outreach, Health Education and Health Promotion Materials

C.5.8.3.1 The Contractor shall submit all marketing, outreach, health education and health promotion, and other similar materials to the DHCF for review and decision, no later than thirty (30) business days prior to distribution or dissemination. All written marketing materials must be developed with the goal to assist Potential Enrollees and Enrollees in making an informed choice, and shall be clear, concise, accurate and written in a culturally competent manner that the target population can easily understand. These materials include but are not limited to items in 42 C.F.R. § 438.10.

C.5.8.3.2 The Contractor shall submit a monthly report of all marketing, outreach, health education and health promotion activities in a format as required by the DHCF.

C.5.8.4 Permissible Marketing, Outreach, Health Education and Health Promotion Activities

- C.5.8.4.1 The Contractor is permitted to distribute DHCF approved marketing, outreach, health education and health promotion materials to the public through technology and other marketing platforms that describe but are not limited to the scope of covered services, value add benefits, enrollee services and other information to assist the Potential Enrollee and Enrollee in making an informed choice.
- C.5.8.4.2 The Contractor shall require through written Provider agreements that its Network Providers comply with the Contract in performing any marketing activities on the Contractor's behalf. All such information shall include a statement that Enrollees can choose to enroll with any District Contractor.
- C.5.8.4.3 The following Outreach activities are permissible:
 - C.5.8.4.3.1 Health promotion and health education activities that benefit the entire community or a subset thereof;
 - C.5.8.4.3.2 Health education events and programs for Enrollees to promote improved health outcomes;
 - C.5.8.4.3.3 Use of social networking media (e.g. Facebook, Twitter) to promote the events and activities of the Contractor. The Contractor is responsible for monitoring all public comments for appropriateness and sensitivity of information and/or language;
 - C.5.8.4.3.3.1 Telephone calls, mailings and home visits to introduce new Enrollees to the Contractor and the MMCP during the initial ninety (90) day period of enrollment; and
 - C.5.8.4.3.3.2 Providing assistance to current Enrollees with completing Medicaid renewal forms and within sixty (60) days of loss of eligibility, assist former Enrollees to restore Medicaid eligibility.
- C.5.8.4.4 The following health promotion and health education activities are permissible:
 - C.5.8.4.4.1 Written materials and information about targeted health related programs offered by or available through the Contractor;
 - C.5.8.4.4.2 Promotional gift incentives may be awarded only to Enrollees for completion of one or more preventive health service(s). All incentives, including gift cards must be of a nominal value not to exceed a maximum award of seventy-five dollars (\$75) per each eligible Enrollee in a calendar year, unless a written waiver is issued by DHCF. Contractor may not use gift cards that can be converted to cash or used to purchase alcohol or tobacco products.
- C.5.8.4.5 The Contractor shall submit a quarterly incentive report in a format designated by DHCF.

C.5.8.5 Prohibited Marketing, Outreach, Health Education and Health Promotion Activities

- C.5.8.5.1 The Contractor and its Network Providers are prohibited from engaging in the following marketing, outreach, health education and health promotion activities:
 - C.5.8.5.1.1 The use of written or oral information, which is false or misleading in any material respect, including but not limited to the Provider's network, availability of services, qualifications of Network Providers, hours and location of network services;
 - C.5.8.5.1.2 Marketing activities that occur within a Provider's office or network hospital;
 - C.5.8.5.1.3 Offering gifts of more than De minimis value, cash, promotions and/or other items, which are perceived or designed to induce enrollment;
 - C.5.8.5.1.4 Compensation arrangements with marketing, health education and health promotion personnel that utilize any type of payment structure in which compensation is tied to the number (or classes) of beneficiaries who enroll in the health plan; and
 - C.5.8.5.1.5 Direct marketing or use of health education and health promotion activities as direct marketing to Potential Enrollees, either by mail, door-to-door, or telephone. If a Potential Enrollee initiates contact with the Contractor, the Contractor shall adhere to the following guidelines:
 - C.5.8.5.1.5.1 Making any comparisons with other Contractors;
 - C.5.8.5.1.5.2 Any discussions regarding enrollment and disenrollment but instead refer inquiries to the District's Enrollment Broker; and
 - C.5.8.5.1.6 Influence enrollment in conjunction with the sale or offer of any private insurance.

C.5.8.6 Value-Added Benefits

- C.5.8.6.1 The Contractor may offer value-added benefits in addition to Covered Services as defined in C.5.28 Value-added benefits are voluntarily delivered at the Contractor's discretion and are not included in capitation rate development. These benefits seek to improve quality of care, health outcomes, reduce costs by reducing the need for more expensive care, and promote total health wellness by addressing social factors.
- C.5.8.6.2 The Contractor shall submit all proposed value-added benefits for review and approval prior to implementation in a format as determined by DHCF.
- C.5.8.6.3 The Contractor who operates a community facility (Wellness Center) at a minimum 1) provide face-to-face case management 2) health education, outreach and other activities 3) address social determinants of health and 4) face-to-face support to homeless Enrollees.

C.5.9 Website

C.5.9.1 The Contractor shall maintain a website to facilitate dissemination and access of information electronically to Enrollees, Potential Enrollees and Network Providers. All materials posted on the Contractor's website must meet the general requirements within Section C.5.9. The Contractor's website shall, at a minimum provide or contain the following:

C.5.9.1.1 Contact information, hours of operation and Covered Services;

C.5.9.1.2 A link to the DHCF website;

C.5.9.1.3 Any material that includes a web address for the Contractor's website must link directly to the Contractor's homepage;

C.5.9.1.4 Web-based technology and information standards for people with disabilities, as specified in § 508 of the Rehabilitation Act; and

C.5.9.1.5 Compliance with the Language Access and Cultural Competence requirements in C.5.7.

C.5.9.2 Electronic Enrollee Information

C.5.9.2.1 If the Contractor chooses to provide required information to Enrollees in an electronic format as described in 42 CFR § 438.10(c)(6) all of the following shall be met:

C.5.9.2.2 The format is readily accessible;

C.5.9.2.3 The information is placed in a location on the Contractor's website that is prominent and readily accessible;

C.5.9.2.4 The information is provided in an electronic form which can be electronically retained and printed;

C.5.9.2.5 The information is consistent with the content and language requirements of 42 CFR 438.10; and

C.5.9.2.6 The Enrollee is informed that the information is available in paper form without charge and is provided within five (5) business days of request.

C.5.10 Sponsorships

C.5.10.1 The Contractor shall submit all requests for sponsorships to DHCF for approval, at a minimum of thirty (30) business days prior to the event or activity to be sponsored.

C.5.10.2 The Contractor shall submit any collateral information about the sponsored event and

sponsorship level along with its request.

- C.5.10.3 All sponsorship requests must be submitted in a format as determined by the DHCF.
- C.5.10.4 The Contractor shall notify DHCF if the Contractor's affiliated Foundation or Corporate entity funds a sponsorship.
- C.5.10.5 The Contractor is limited to sponsorships located within the District.

C.5.11 Enrollment, Education and Outreach

- C.5.11.1 The Contractor shall provide Covered Services to the following categories of eligible Medicaid Enrollees:
 - C.5.11.1.1 Children twenty (21) years of age and under, including children eligible for Children's Health Insurance Program (CHIP);
 - C.5.11.1.2 Parent, Caretaker, Relatives twenty (21) years of age and over;
 - C.5.11.1.3 Childless adults nineteen (19) to sixty-four (64) years of age;
 - C.5.11.1.4 Adults with Special Health Care needs twenty (21) to sixty-four (64) years of age, who are ineligible for Medicare;
 - C.5.11.1.5 Enrollees placed in Foster Care who, upon the discretion of the Child and Family Services Administration (CFSA) elects to remain in the DCHFP
 - C.5.11.1.6 Adult Alliance beneficiaries, twenty-one (21) years and older, who are not US citizens and are a resident of the District of Columbia; and
 - C.5.11.1.7 Immigrant Children under age 21 who are not US citizens; ineligible for Medicaid or CHIP.
- C.5.11.2 The DHCF may, at its discretion and in accordance with District and federal law during any option period, add eligible Medicaid population groups to the scope of coverage under this Contract. Additional population groups may include, but are not limited to, children eligible for SSI and have SSI-related disabilities, foster care/adopted children, Medicare and Medicaid eligible (duals) and other expansion groups.
 - C.5.11.2.1 Misclassification of an Enrollee:
 - C.5.11.2.1.1 The Contractor shall notify DHCF within two (2) business days of when the Contractor becomes aware that an Enrollee's eligibility has been misclassified. The eligibility status shall be reviewed by DHCF and ESA. DHCF will notify the Contractor of the outcome and any enrollment changes, as applicable.

- C.5.11.2.1.2 The Contractor shall notify DHCF promptly when the Contractor becomes aware of changes in an Enrollee's circumstances that may affect the Enrollee's eligibility including all of the following:
 - C.5.11.2.1.2.1 Changes in the Enrollee's residence;
 - C.5.11.2.1.2.2 The death of an Enrollee;
 - C.5.11.2.1.2.3 Change in income; and/or
 - C.5.11.2.1.2.4 Change in family composition.

C.5.12 Enrollment Activities

- C.5.12.1 The Contractor shall have in place procedures and materials that assist new DCHFP, Alliance, and ICP Enrollees in selecting a PCP; inform them of Covered Services, benefits and procedures; and inform Enrollees of their rights with the Contractor and in Medicaid. The Contractor shall incorporate into its educational materials a full explanation of Grievances and Appeals, as well as information regarding how Enrollees can exercise both Grievance and Appeals rights. All written materials shall conform to the requirements of section C.5.8.3 and be submitted to DHCF for review and decision prior to distribution.
- C.5.12.2 The Contractor shall coordinate its educational activities with those of the District's Enrollment Broker in order to ensure consistency of information and Choice Counseling regarding Enrollee rights and the DCHFP, the Alliance, and the ICP.
- C.5.12.3 The Contractor shall comply with the information requirements of 42 C.F.R. § 438.10 and have a mechanism to assist Enrollees and potential Enrollees to understand the DCHFP, the Alliance, and the ICP, including the requirements and benefits of the Contractor. The Contractor shall ensure that information provided to Enrollees is accurate and available both orally and in writing.

C.5.13 Non-Discrimination and Acceptance of All Enrollees

- C.5.13.1 The Contractor shall not discriminate against individuals eligible to enroll on the basis of health status or need for health care services in accordance with 42.C.F.R. § 438.3(d)(3);
- C.5.13.2 The Contractor shall not discriminate on the basis of race, color, national origin, sex, sexual orientation, gender identity, or disability in accordance with 42.C.F.R. § 438.3(d)(4). The Contractor will not use any policy or practice that has the effect of discriminating on the basis of race, color, national origin, sex, sexual orientation, gender identity, or disability.
- C.5.13.3 The Contractor shall accept all Enrollees who select or are assigned to the Contractor by the District or its Enrollment Broker, without regard to physical or mental

condition, health status, need for health services, marital status, age, sex, sexual orientation, national origin, race, color, religion or political beliefs and shall not use any policy or practice that has the effect of such discrimination in accordance with 42 C.F.R. § 438.3(d)(4)

C.5.14 Enrollment Selection and Assignment

C.5.14.1 DCHFP Enrollment

C.5.14.1.1 Any newly eligible DCHFP Enrollees enrolled after initial contract start date shall be initially enrolled in Fee-for-Service Medicaid and shall have thirty (30) days from the date of notice sent by the Enrollment Broker to voluntarily select a Contractor.

C.5.14.1.2 DHCF cannot guarantee the outcome of an even net auto enrollment distribution among all of the Contractors. Newly eligible DCHFP Enrollees who fail to select a Contractor within thirty (30) days of enrollment, shall be auto-assigned on approximately an equal and random basis by DHCF, through its Enrollment Broker. An even net distribution can be affected by variability in enrollment capacity, loss of eligibility, families being assigned to one Contractor, the need to ensure continuity of care for Enrollees.

C.5.14.1.2.1 Newly eligible Enrollees who are auto-assigned or voluntarily select a Contractor shall have ninety (90) days from the date of managed care enrollment to transfer to another Contractor.

C.5.14.1.3 The DHCF will notify the Contractor of new Enrollees by the 26th day of each month.

C.5.14.1.4 DCHFP Enrollees shall be notified annually of their requirement to recertify eligibility into the Medicaid program. ESA shall notify the Enrollee to recertify within sixty (60) days of their annual recertification date.

C.5.14.2 DC Alliance and ICP Enrollment

C.5.14.2.1 Newly eligible Alliance and ICP Enrollees are not initially enrolled in FFS. DHCF, through its Enrollment Broker will auto-assign Alliance and ICP Enrollees on approximately an equal and random basis. DHCF cannot guarantee the outcome of an even net auto enrollment distribution among all of the Contractors. An even net distribution can be affected by variability in enrollment capacity, loss of eligibility, families being assigned to one Contractor, the need to ensure continuity of care for Enrollees.

C.5.14.2.1.1 Newly eligible Enrollees who are auto-assigned or voluntarily select a Contractor shall have ninety (90) days from the date of managed care enrollment to transfer to another Contractor.

C.5.14.2.2 Alliance Enrollees shall be notified every six (6) months of their requirement to

recertify for eligibility into the Alliance. ESA shall notify the Enrollee to recertify within sixty (60) days of their bi-annual recertification date.

- C.5.14.2.3 ICP Enrollees shall be notified annually of their requirement to recertify eligibility into the ICP. ESA shall notify the Enrollee to recertify within sixty (60) days of their annual recertification date.
- C.5.14.2.4 The DHCF shall notify the Contractor of new Alliance and ICP Enrollees by the 26th day of each month.
- C.5.14.2.5 The Contractor shall maintain the capacity to receive the entire enrollment data via a specified electronic format from, including but not limited to the information described in Section H.11.1.2, in an electronic format.
- C.5.14.2.6 Approximately thirty (30) days prior to the start date of the Contract, all eligible Enrollees shall be auto assigned on an equal and random basis. The DHCF cannot guarantee the outcome of an even net distribution among the Contractors. An even net distribution can be affected by families being assigned to one Contractor. An incumbent Contractor will not retain all existing Enrollees.

C.5.15 Enrollment Package

- C.5.15.1 The Contractor shall send each Enrollee an enrollment package by mail of his/her enrollment within ten (10) business days from the date the District or its agent notifies the Contractor of enrollment.
- C.5.15.2 The enrollment package shall include:
 - C.5.15.2.1 The name, address, and telephone number of the assigned or voluntarily selected PCP and Primary Dental Provider (PDP) of each Enrollee;
 - C.5.15.2.2 An Enrollee Handbook (for the specific program, DCHFP, Alliance, or ICP);
 - C.5.15.2.3 A Provider Directory;
 - C.5.15.2.4 An Enrollment Card; and
 - C.5.15.2.5 Other materials as directed by DHCF.

C.5.16 After Hours Care and Urgent Care

- C.5.16.1 The Contractor shall establish and maintain a toll-free number during normal business hours to furnish prompt assistance to Enrollees. The Contractor shall also operate or contract with a Nurse Advice Line service twenty-four (24) hours-per-day, seven (7) days-per-week, including holidays and weekends, with a toll-free telephone number that is staffed at all times by a qualified clinical staff person. The Contractor may also participate in regional or District-wide efforts to provide Nurse Advice Line services

that would meet the requirements of this section.

- C.5.16.1.1 The Contractor shall provide timely access to services, taking into account the need to reduce inappropriate emergency department use and the need for urgent care.
- C.5.16.1.2 The Contractor shall ensure the availability of Covered Services 24/7 when Medically Necessary.
- C.5.16.2 Enrollee Handbook and Enrollee Notices
 - C.5.16.2.1 The DHCF will distribute to the Contractor a standard Enrollee Handbook Template that the Contractor shall utilize to develop the DCHFP, Alliance, and ICP Enrollee handbook. The Contractor shall not modify the Enrollee Handbook without DHCF's written permission. The Enrollee Handbook shall not contain information for programs or services not included in the Contract, unless specifically noted otherwise (i.e. value added benefits) or upon prior approval from DHCF.
 - C.5.16.2.2 The Enrollee Handbook shall be written and distributed to Enrollees in accordance with Section C.5.7.2.
 - C.5.16.2.3 The Enrollee Handbook shall be specific to the DCHFP, the Alliance, and the ICP programs and the Contractor shall use a separate Enrollee Handbook for each of the three (3) programs. Additionally, the Enrollee Handbook shall not contain information for programs or services not included in the Contract, unless specifically noted otherwise (i.e. value-added benefits) or upon prior approval from DHCF.
 - C.5.16.2.4 The Enrollee Handbook shall be updated any time the Contractor makes a Material Change. The Contractor shall send the most current version of the Enrollee Handbook to all Enrollees at the time of initial enrollment and at least bi-annually if the Contractor has made District-approved changes to the Handbook. DHCF reserves the right to determine - when each Contractor shall revise and redistribute the Enrollee Handbook. DHCF must be notified of any changes at least thirty (30) days before the intended effective date of the change.
 - C.5.16.2.5 The DHCF will distribute to the Contractor standard templates for Enrollee notifications that the Contractor shall utilize.
- C.5.16.3 The Contractor shall provide information to Enrollees within five (5) business days of an Enrollee's request. All such information shall be prepared in advance, require DHCF's prior approval, and comply with the requirements found in Section C.5.7.
- C.5.16.4 In accordance with 42 C.F.R. § 438.100(a), the Contractor shall have written policies regarding general Enrollee rights discussed below as well as specific Enrollee rights regarding Fair Hearings (section C.5.34.9), selection of a PCP (section C.5.29.3) and obtaining family planning services (section C.5.29.11.2). Additionally, the Contractor shall comply with any applicable Federal and District laws that pertain to Enrollee rights and ensure that its employees and contracted providers observe and

protect all Enrollee rights.

- C.5.16.5 In accordance with 42 C.F.R. § 438.100(b), the Contractor shall guarantee each Enrollee the following rights:
 - C.5.16.5.1 To receive information in accordance with 42 C.F.R. § 438.10;
 - C.5.16.5.2 To be treated with respect and with due consideration for his or her dignity, privacy and cultural preferences;
 - C.5.16.5.3 To receive information on available treatment options and alternatives, presented in a manner appropriate to the Enrollee's condition and ability to understand;
 - C.5.16.5.4 To participate in decisions regarding his or her health care, including the right to refuse treatment;
 - C.5.16.5.5 To be free from any form of restraint or seclusion used as a means of coercion, discipline, convenience, or retaliation, as specified in other Federal regulations on the use of restraints and seclusion;
 - C.5.16.5.6 In accordance with 45 C.F.R. Parts 160 and 164, to request and receive a copy of his/her medical records, and request that they be amended or corrected, as specified in 45 C.F.R. §§ 164.524 and 164.526; and
 - C.5.16.5.7 To be furnished health care services in accordance with 42 C.F.R. § 438.206 through § 438.210.
 - C.5.16.5.8 In the case of a counseling or referral service that the Contractor does not cover because of moral or religious objections, the Contractor shall inform Enrollees within 30 days:
 - C.5.16.5.8.1 That the service is not covered by the Contractor; and
 - C.5.16.5.8.2 How they can obtain information from the District about how to access those services.
 - C.5.16.5.9 The Contractor shall distribute the Enrollee Handbook to Enrollees (except when included in the enrollment package, which the Contractor shall mail to Enrollees) by:
 - C.5.16.5.9.1 Mailing a printed copy to the Enrollee's mailing address;
 - C.5.16.5.9.2 Emailing the Enrollee an electronic copy after obtaining the Enrollee's agreement to receive the information by email;
 - C.5.16.5.9.3 Posting the information on its website and advising the Enrollee in paper or electronic form that the information is available on the Internet and include the applicable Internet address:

- C.5.16.5.9.3.1 Provide Enrollees with disabilities who cannot access this information online are auxiliary aids and services upon request; or
- C.5.16.5.9.4 Provide the information by any other method that can reasonably be expected to result in the Enrollee receiving that information.
- C.5.16.6 In accordance with 42 C.F.R. § 438.100(c), the Contractor shall ensure each of its Enrollees is free to exercise his or her rights as described in Section C.5.16.5.1 above, and that exercise of those rights does not adversely affect the manner in which the Contractor or its Providers treats the Enrollee.
- C.5.16.7 In accordance with 42 C.F.R. § 438.100(d), the Contractor shall comply with any other applicable Federal and State laws (including: Title VI of the Civil Rights Act of 1964, as implemented by regulations at 45 CFR part 80; the Age Discrimination Act of 1975, as implemented by regulations at 45 CFR part 91; the Rehabilitation Act of 1973; Title IX of the Education Amendments of 1972 (regarding education programs and activities); Titles II and III of the Americans with Disabilities Act; and section 1557 of the Patient Protection and Affordable Care Act.
- C.5.17 Selection of Primary Care Provider and Primary Dental Provider**
- C.5.17.1 The Contractor shall allow each Enrollee freedom of choice in selecting a PCP and PDP and the ability to change Providers as requested in accordance with 42 C.F.R. § 438.3(l). These materials shall be provided in accordance with Section C.5.7.
- C.5.17.2 The Contractor shall allow each Alliance and ICP Enrollee, who shall have been automatically assigned a PCP and PDP at the time of enrollment, the opportunity to change his or her primary Providers. The Contractor shall notify Enrollees of procedures for changing Providers. These materials shall be provided in accordance with Section C.5.7.
- C.5.17.3 The Contractor shall permit female Enrollees to designate as their PCP a participating physician or advanced practice registered nurse who specializes in obstetrics and gynecology, so long as the specialist is willing to perform all responsibilities of a PCP.
- C.5.17.4 The Contractor shall permit an Enrollee with a chronic, disabling or life-threatening condition the opportunity to choose an appropriate participating specialist as his or her PCP, so long as the specialist is willing to perform all responsibilities of a PCP.
- C.5.17.5 If the Enrollee desires, the Contractor shall allow him or her to remain with his or her existing PCP/PDP if the Provider is a member of the Contractor's primary care network.
- C.5.17.6 The Contractor shall ensure that all new Enrollees select or are assigned to a PCP/PDP within ten (10) days of enrollment. The Contractor shall ensure all Enrollees receive information about how and where they can receive care during the

time period between enrollment and PCP/PDP selection/assignment.

- C.5.17.7 If an Enrollee does not choose a PCP or PDP, the Contractor shall:
- C.5.17.7.1 Assign Enrollees to a Provider in the Network who has previously provided services to the Enrollee, if the information is available, if the Provider has the capacity to accept the Enrollee and if the PCP is geographically accessible as these terms are defined in Section C.5.29.2;
 - C.5.17.7.2 In the absence of previous service by a PCP or PDP within the Network, designate a Provider who is geographically accessible to the Enrollee;
 - C.5.17.7.3 Assign all children within a single family to the same PCP and PDP;
 - C.5.17.7.4 Assign a Child with a Special Health Care Need to health professionals with the training and experience to appropriately treat and manage the condition; and
 - C.5.17.7.5 Ensure notification of assignments shall be postmarked within 10 days of assignment.
- C.5.17.8 The Contractor shall notify DHCF within two (2) business days of any termination of a contract with a Network Provider.
- C.5.17.9 In accordance with 42 C.F.R. § 438.10(f)(1), the Contractor shall send written notice of termination of a Network Provider to each Enrollee who received his or her primary care or was seen on a regular basis by the terminated Provider, within fifteen (15) days after the Contractor's receipt or issuance of the termination notice. The Contractor shall notify DHCF of a Provider termination prior to sending notification to each Enrollee and shall comply with the requirements of Sections C.5.27.6 and C.5.7.2 with respect to this notification.
- C.5.17.10 The Contractor shall report the number of requests to change PCPs and PDPs the reasons for such requests to DHCF on a quarterly basis in accordance with section C.5.38.
- C.5.17.11 The Contractor shall allow any Indian and any Indian who is enrolled in a non-Indian Managed Care Entity and eligible to receive services from a participating I/T/U Provider, to elect that I/T/U as his or her primary care Provider, if that I/T/U participates in the network as a primary care Provider and has capacity to provide the services.
- C.5.18 Newborn Enrollment**
- C.5.18.1 The Contractor shall report to DHCF Enrollees who are pregnant within ten (10) business days of notification in a format as specified by DHCF.
 - C.5.18.2 Within ten (10) business days of a delivery, Contractor shall submit to DHCF and upload into the District of Columbia Access System (DCAS) a completed

Verification of Birth (VOB) form. In addition, Contractor shall submit to DHCF the Deemed Newborn Log Report

- C.5.18.3 The Contractor shall submit to the Enrollment Broker Deemed Newborn information via the readable specified format established by the Enrollment Broker. If the Contractor fails to adhere to DHCF and its designee's time processing requirements and notification and submission procedures, DHCF will not reimburse the Contractor for services rendered.
- C.5.18.4 The Newborn shall remain enrolled with the birth mother's MCO from the time of birth and shall remain an Enrollee of the Contractor until a separate Medicaid number is assigned and a parent, subsequent to the assignment of a number, makes a decision to enroll the Newborn in a different MCO. The Contractor shall explain to the parent that the Newborn must remain enrolled in the Contractor's plan until the date on which a parent is notified of the Newborn's DC-issued Medicaid ID number.
- C.5.18.5 If the Newborn is abandoned, the Newborn shall remain in the birth mother's MCO. The Contractor shall immediately notify DHCF if the Newborn is abandoned. The Contractor shall ensure that the Newborn has a Medicaid number before the transfer for alternative medical care. If the Newborn is placed for adoption the Newborn shall remain in the birth mother's MCO until alternative medical care is determined. The Contractor shall ensure the Newborn has a Medicaid number before the transfer of the Newborn for alternative medical care.
- C.5.18.5.1 If the Newborn is born a Premature Birth or Low Birth Weight for gestational age and meets the Social Security Administration's (SSA) criteria for presumptive Social Security Income (SSI) benefits, the Newborn shall not be automatically enrolled with the Contractor of the birth mother. The MCO shall assist the mother in the SSI process. The Newborn shall remain eligible for FFS Medicaid for a period of ninety (90) days from date of birth, while pending SSI approval. If Newborn does not establish SSI eligibility within 90 days, the Newborn shall be enrolled in the MCO of birth, effective the first day of the following month, after the 90 days allotted timeframe has expired.
- C.5.18.5.2 If the Newborn is of fetal demise or stillborn at twenty (20) weeks gestational age or more, the MCO must report this information to DHCF within ten (10) business days of notification via the Add Newborn Log (see Attachment J.16) and Death Notification Form, in order to receive a Kick-Payment for the mother's labor and delivery.
- C.5.18.6 The Contractor shall ensure that prior to discharge the mother has designated a PCP for the Newborn, the PCP is available, and the PCP has registered the Newborn as a patient and scheduled the first appointment. If there is no selection by the mother, the Contractor shall auto-assign a PCP.
- C.5.18.7 The Contractor shall submit the following Quarterly reports in accordance with Section C.5.38:

C.5.18.7.1 Newborn Births and date of first Newborn outpatient visit report; and

C.5.18.7.2 High Risk Newborn Report, including date of discharge and date of home visit.

C.5.19 Disenrollment of Enrollees

C.5.19.1 In accordance with 42 C.F.R. § 438.56(a), the provisions of this section apply to all managed care arrangements, whether enrollment is mandatory or voluntary.

C.5.20 Disenrollment from DC Medicaid Fee for Service Program

C.5.20.1 The Contractor shall not request Disenrollment from the DC Medicaid FFS program because of an adverse change in the Enrollee's health status, or because of the Enrollee's utilization of medical services, diminished mental capacity, or uncooperative or disruptive behavior resulting from his or her special needs (except when his or her continued enrollment seriously impairs the Contractor's ability to furnish services to the Enrollee or other Enrollees).

C.5.20.2 Disenrollment of Enrollee to Another Contractor

C.5.20.2.1 An Enrollee or a representative for the Enrollee may choose to disenroll from the Contractor during the Enrollee's initial ninety (90) day enrollment period or during the initial ninety (90) day period beginning every anniversary of the Enrollee's date of enrollment.

C.5.20.2.2 The Contractor shall have policies and procedures approved by DHCF for termination of the Provider-Enrollee relationship. All such terminations are subject to the Grievance and Appeals process.

C.5.20.3 Disenrollment Requested by the Enrollee

C.5.20.3.1 In accordance with 42 C.F.R. § 438.56(c) and (d), an Enrollee may request disenrollment from a Contractor for cause at any time. For purposes of this provision, "cause" shall be defined as:

C.5.20.3.1.1 An Enrollee moves out of the Contractor's service area;

C.5.20.3.1.2 The Contractor does not, because of moral or religious objections, cover the service(s) that Enrollee seeks;

C.5.20.3.1.3 The Enrollee requires related services to be performed at the same time and not all of the related services are available within the Contractor's network. The Enrollee's PCP or another Provider determines that to receive the services separately would subject the Enrollee to unnecessary risk;

C.5.20.3.1.4 An Enrollee believes that the Contractor has discriminated against him or her based

upon the Enrollee's race, gender, ethnicity, national origin, religion, disability, pregnancy, age, genetic information, marital status, sexual orientation, gender identification, personal appearance, familial responsibilities, political affiliation, and/or source of income or place of residence; or

- C.5.20.3.1.5 Other reasons, including but not limited to, poor quality of care, lack of access to Covered Services, or lack of access to Providers experienced in dealing with Enrollee's health care needs.
- C.5.20.3.2 Following the initial and annual 90-day disenrollment periods, Enrollees may disenroll only for cause, as determined by DHCF. The Contractor shall establish a process for requesting disenrollment for cause and shall provide an explanation of the process in the Enrollee Handbook.
- C.5.20.3.3 If the Contractor's provider agreement with an Enrollee's PCP is terminated and that Enrollee is unable to select a new PCP, the Enrollee may disenroll from the Contractor's network because of, but not limited to:
 - C.5.20.3.3.1 Available PCPs no longer accept new patients;
 - C.5.20.3.3.2 Enrollee's desire to access a location comparable to terminated PCP; or
 - C.5.20.3.3.3 Disruption in continuity of care.
- C.5.20.3.4 The Contractor shall notify DHCF within five (5) business days of requests for disenrollment for cause. If the request is approved by DHCF on or before the fifteenth (15th) day of the month, the Enrollee shall be disenrolled effective the first (1st) day of the following month. If the request is approved after the fifteenth (15th) day of the month, then the Enrollee shall be disenrolled no later than the first (1st) day of the second (2nd) month.
- C.5.20.4 Disenrollment Without Cause Initiated by an Enrollee
 - C.5.20.4.1 In accordance with 42 C.F.R. § 438.56(c)(2)(i), an Enrollee may request disenrollment from a Contractor's plan without cause at the following times:
 - C.5.20.4.1.1 During the ninety (90) days following the date of the Enrollee's initial enrollment with Contractor or the date the District sends the Enrollee notice of the enrollment, whichever is later;
 - C.5.20.4.1.2 At least once every twelve (12) months thereafter;
 - C.5.20.4.1.3 Upon automatic enrollment, if temporary loss of Medicaid eligibility has caused the Enrollee to miss the annual disenrollment opportunity; and
 - C.5.20.4.1.4 When the District imposes intermediate sanctions specified in 42 C.F.R. § 438.702(a)(4).

C.5.21 Disenrollment Procedures

- C.5.21.1 In accordance with 42 C.F.R. § 438.56(d)(1), the Contractor shall accept an oral or written request for disenrollment from the Enrollee, or his or her representative, and submit a completed Disenrollment Form to DHCF and the Enrollment Broker.
- C.5.21.2 If a disenrollment determination is not made by DHCF within the timeframes specified in 42 C.F.R. § 438.56(e), the disenrollment is considered approved.
- C.5.21.3 In accordance with 42 C.F.R. § 438.56(g), the Contractor shall provide for automatic reenrollment of an Enrollee who is disenrolled solely because he or she loses Medicaid eligibility for a period of two (2) months or less.
- C.5.21.4 The Contractor shall submit to DHCF a Quarterly Disenrollment Report regarding the number of Enrollees as described in Section C.5.36.

C.5.22 Disenrollment and Subsequent Re-enrollment

- C.5.22.1 An Enrollee who has been enrolled with one Contractor, disenrolls from that Contractor, and within ninety (90) days enrolls with another Contractor, shall have the right to disenroll from the second Contractor within ninety (90) days. However, if the individual is past the ninety (90) day allotted time frame, the Enrollee shall only be permitted to transfer to another Contractor's plan for cause during the first three hundred sixty-five (365) days of enrollment.

C.5.23 Involuntary Disenrollment

- C.5.23.1 If the Enrollee is no longer eligible for Medicaid, disenrollment shall be effective no later than the first (1st) day of the first (1st) month following the loss of Medicaid eligibility.

C.5.24 Disenrollment Requests Initiated by Contractor

- C.5.24.1 The Contractor shall immediately request disenrollment requests to DHCF when the Contractor has obtained information that the Enrollee is ineligible for services or based on suspicions of fraud or deceptive use of the Contractor's services committed by the Enrollee.
- C.5.24.2 The DHCF reserves the right to require additional information from the Contractor to assess the appropriateness of the disenrollment.
- C.5.24.3 DHCF shall make a determination whether an Enrollee is a qualified person with a disability within five (5) business days of receipt of a disenrollment request.
- C.5.24.4 An Enrollee shall be given an opportunity to appeal the ruling to the Office of Administrative Hearings. The Contractor shall assist Enrollees with filing an appeal.

- C.5.24.5 Where the disenrollment involves an allegation of fraudulent or deceptive use of the Contractor's services, a final decision shall be submitted by DHCF to the Contractor.
- C.5.24.6 Involuntary disenrollment under this Section shall be effective no later than the first (1st) day of the second (2nd) month following DHCF-approval of the involuntary disenrollment.
- C.5.25 Disenrollment following Change in Status**
 - C.5.25.1 The Contractor may request disenrollment of a Medicaid Enrollee (excludes Alliance or ICP Enrollees) who has been admitted to a Medicaid approved Residential Treatment Center, Psychiatric Residential Treatment Facilities, or is incarcerated and expected to remain in the facility for thirty (30) or more consecutive days shall be disenrolled from the Contractor
 - C.5.25.1.1 Enrollees who have been admitted to a Medicaid approved Nursing Home, Nursing Facility, Skilled Nursing Facility or other long-term care facility for ninety (90) consecutive day shall be disenrolled with the Contractor
 - C.5.25.1.2 Disenrollment shall be effective the first day of the month after the expired timeframe. If the Contractor places the Enrollee in a non-Medicaid approved facility, the Contractor shall reimburse for the entire stay.
 - C.5.25.2 Infants who remain in the hospital beyond the date of the mother's discharge, shall remain in the mother's MCO until an alternative placement can be made, if deemed Medically Necessary.
 - C.5.25.3 Disenrollment for Enrollees in out-of-home placements shall be made on a voluntary basis.
 - C.5.25.4 Disenrollment is effective the first day of the month following the date of DHCF approval.
 - C.5.25.5 DHCF shall not retroactively recoup any capitation payments due to retroactive changes in an Enrollee's eligibility status. The Contractor shall remain responsible for Enrollees' Covered Services until the date of disenrollment. This excludes deceased or incarcerated Enrollees.
 - C.5.25.6 Transition of Care Due to Disenrollment
 - C.5.25.6.1 The Contractor shall comply with all District laws and DHCF's policies and procedures, including DHCF's Transition of Care Policy if:
 - C.5.25.6.1.1 The Contractor's Contract with the District ends or is otherwise terminated;
 - C.5.25.6.1.2 An Enrollee is no longer eligible for DC Medicaid; or

- C.5.25.6.1.3 An Enrollee is transitioned from or to DC Medicaid FFS.
- C.5.25.7 The Contractor remains responsible for Enrollees' Covered Services, including but not limited to Care Coordination services defined in Section C.5.31, until the date of each Enrollee's transfer.
- C.5.25.8 The Contractor shall submit a Quarterly Disenrollment Report in accordance with the requirements set forth in Section C.5.38.
- C.5.26 Enrollee Services**
- C.5.26.1 The Contractor shall maintain an Enrollee Services Department that is adequately staffed with qualified individuals (as outlined in Section C.5.27), which includes enrollee service representatives who are fluent in the top six (6) languages in the District as identified in Section 1557 of the Patient Protection and Affordable Care Act (PPACA).
- C.5.26.2 The enrollee service representatives shall assist Enrollees, Enrollees' families, or caregivers (consistent with laws on confidentiality and privacy) in obtaining information and Covered Services under the DCHFP, Alliance, and ICP.
- C.5.26.3 The Contractor shall have a protocol for furnishing Enrollee information accurately and completely to Enrollees, in accordance with Section C.5.7, in a timely manner, including but not limited to Enrollees with limited literacy skills, require alternative formats, and/or English is not the first language.
- C.5.26.4 The Contractor and Network Provider shall verify the following information obtained from the District during its first interaction with the Enrollee:
- C.5.26.4.1 Primary language spoken by each Enrollee and the parent, Guardian, or caretaker (if Enrollee is a minor) of each Enrollee;
- C.5.26.4.2 Whether that Enrollee would prefer written materials be sent in Enrollee's primary language; and
- C.5.26.4.3 The racial and ethnic minority group of each Enrollee by following any applicable Federal standards for race and ethnicity data collection.
- C.5.27 Staffing Requirements**
- C.5.27.1 To be considered adequately staffed, a Contractor's Enrollee Services Department must be of sufficient size to ensure that:
- C.5.27.1.1 Enrollees' calls are answered in accordance with the requirements throughout Section C.5.27.3;

- C.5.27.1.2 Enrollees' requests for information are answered within one (1) business day;
- C.5.27.1.3 Enrollees' requests for assistance are responded to within one (1) business day; and
- C.5.27.1.4 The requirements set forth in Sections C.5.28, C.5.27.3, C.5.27.4, and C.5.27.5 are met.
- C.5.27.1.5 To be considered qualified individuals, those individuals staffing Contractor's Enrollee Services Department shall be familiar with the requirements set forth in the Contract and are be capable of providing services and assistance (or arranging for the provision of services and assistance) in accordance with Section C.5.28.
- C.5.27.2 New Enrollee Orientation
 - C.5.27.2.1 The Contractor shall offer new Enrollee orientation sessions for new Enrollees. These sessions shall be conducted in accordance with Section C.5.7 and shall occur within sixty (60) days of new Enrollee enrollment.
 - C.5.27.2.2 Orientation sessions shall be conducted in either a group setting or in individual meetings and shall, at a minimum, cover the following topics:
 - C.5.27.2.2.1 Explanation of all Covered Services, specifically:
 - C.5.27.2.2.1.1 EPSDT services;
 - C.5.27.2.2.1.2 Primary and preventive health care services, including dental services;
 - C.5.27.2.2.1.3 Specialty care services;
 - C.5.27.2.2.1.4 LTSS as applicable;
 - C.5.27.2.2.1.5 Availability and scheduling of language access and transportation services;
 - C.5.27.2.2.1.6 Promotion of Family-Centered Care and family involvement in care and treatment planning;
 - C.5.27.2.2.1.7 Procedures for accessing care including services for mental health and substance use disorder received outside of the Contractor's network;
 - C.5.27.2.2.1.8 The types of assistance that can be provided by the DC Health Care Ombudsman and how to contact the Ombudsman's Office;
 - C.5.27.2.2.1.9 Enrollee rights in the DCHFP, Alliance, and ICP and with the Office of Administrative Hearings;
 - C.5.27.2.2.1.10 Enrollee's responsibility for reporting any third-party payment source to the Contractor;

- C.5.27.2.2.1.11 The appropriate use of and access to Emergency Services for the DCHFP. Alliance and ICP;
- C.5.27.2.2.1.12 The roles of PCPs;
- C.5.27.2.2.1.13 Explanation of rights under the IDEA;
- C.5.27.2.2.1.14 Use of the toll-free Enrollee Services telephone line
- C.5.27.2.2.1.15 The process for filing Grievances and Appeals; and
- C.5.27.2.2.1.16 The availability of reasonable accommodations for individuals with disabilities.
- C.5.27.3 Enrollee Services Telephone Line
- C.5.27.3.1 The Contractor shall operate a live-access, toll-free Enrollee Services telephone line during hours of operation as defined in C.5.5 and provide a Quarterly report in a format as determined by DHCF, identifying the number of received calls.
- C.5.27.3.2 The Contractor shall maintain an Enrollee Services telephone line that includes, at a minimum:
 - C.5.27.3.2.1 Procedures effective in promptly identifying special language needs and routing them to staff and/or services capable of meeting those needs;
 - C.5.27.3.2.2 TTY or comparable services for people who are hearing or speech impaired;
 - C.5.27.3.2.3 A system that allows non-English speaking callers to talk to a bilingual staff person or an interpreter accessed through a language line or an equivalent service, who can translate to an English-speaking staff person. The Contractor shall report quarterly on the number of calls to the language line (or equivalent service);
 - C.5.27.3.2.4 Answering calls in an average of 20 seconds;
 - C.5.27.3.2.5 A process to connect the caller to the appropriate individual immediately. If an appropriate individual is unavailable, he/she must return the call on the next business day.
- C.5.27.3.3 The Contractor shall monitor its Enrollee Services telephone line to measure performance in areas such as, but not limited to, total call volume, average call length, average hold time in queue, abandonment rate, and average response time to live interaction.
- C.5.27.4 Enrollee Assistance
- C.5.27.4.1 The Contractor shall ensure that Enrollee Services staff is also available to assist

Enrollees in person when needed during hours of operation as defined in C.5.5.

C.5.27.4.2 Enrollee Services staff shall:

C.5.27.4.2.1 Provide information related to Covered Services, accessing care, and enrollment status;

C.5.27.4.2.2 Provide information on how to access services for mental health and substance use disorder;

C.5.27.4.2.3 Assist any Enrollee to file a Grievance or Appeal if the Enrollee Services staff is unable to resolve the issue;

C.5.27.4.2.4 Schedule appointments and arrange transportation and language access accommodations for medical appointments. if requested and if necessary.

C.5.27.4.2.5 The Contractor shall not restrict Enrollees' access to this service and may not establish requirements that such requests be made more than five (5) calendar days in advance for non-EPSTD appointments and two (2) days for well-child visits and other Medically Necessary Services;

C.5.27.4.2.6 Assist Enrollees in selecting a PCP or PDP, or locating another Network Provider;

C.5.27.4.2.7 Provide information on contacting the Ombudsman for assistance with filing a Grievance or Appeal; and

C.5.27.4.2.8 Schedule services and arrange transportation and language access accommodations necessary for pre-approved Out-of-Network Providers.

C.5.27.4.3 The Contractor shall ensure that its Enrollee Services staff has access to current information about all Providers in the network, including mental health Providers, and all Providers in the DBH Behavioral Health Provider Network. This information shall include but is not limited to the following information about each Provider:

C.5.27.4.3.1 Specialty;

C.5.27.4.3.2 Board certification status;

C.5.27.4.3.3 Geographic location, including address and telephone number;

C.5.27.4.3.4 Office hours;

C.5.27.4.3.5 Open or closed panels;

C.5.27.4.3.6 Accessibility for individuals with a disability; and

C.5.27.4.3.7 Cultural and linguistic capabilities.

- C.5.27.5 Enrollee Notification
 - C.5.27.5.1 In accordance with 42 C.F.R. § 438.10 (g)(4) the Contractor must give each Enrollee written notice of any change (that DHCF defines as a material change) at least 30 days before the intended effective date of the change.
- C.5.27.6 Continuity of Care
 - C.5.27.6.1 If a Provider furnishing care to Enrollees terminates their provider agreement with the Contractor, the Contractor shall immediately notify the DHCF in writing and take the following steps to maintain Enrollees' Continuity of Care:
 - C.5.27.6.1.1 Provide all Enrollees written notice from both the Contractor and the Provider within fifteen (15) days after the Contractor's receipt or issuance of the termination notice, or thirty (30) days prior to the date of termination of the Provider agreement, whichever is earlier. If an Enrollee has a designated Case Manager, the Contractor shall ensure the Case Manager is also notified and instructed to provide any needed assistance to the Enrollee.
 - C.5.27.6.2 The notice shall provide Enrollees with information regarding the assistance available through the Contractor in securing a new Provider, and where and how to obtain assistance. The notice shall contain:
 - C.5.27.6.2.1 The name and contact information of the Enrollee's Case Manager, if one has been designated;
 - C.5.27.6.2.2 An announcement that the Provider will no longer be a Network Provider;
 - C.5.27.6.2.3 The date of the Provider's contract termination;
 - C.5.27.6.2.4 Arrangements for transferring Enrollees' Protected Health Information and medical records; and
 - C.5.27.6.2.5 Future contact information for the Provider.
 - C.5.27.6.3 The Contractor shall ensure that Enrollees with Special Health Care Needs are contacted by Enrollee Services staff and their Case Manager by telephone and in writing and the Contractor provides assistance in securing enrollment with a new Provider.
 - C.5.27.6.3.1 The Contractor shall submit a weekly report to DHCF to ensure continuity of care for Enrollees with Special Health Care needs when securing enrollment with a new Provider.
 - C.5.27.6.4 In accordance with section C.5.21, if an Enrollee is unwilling or unable to select a new PCP/PDP following Contractor's termination of a Provider Agreement with a

Provider, for any reason, the Enrollee may disenroll from that Contractor.

C.5.27.6.5 The Contractor shall report to DHCF within five (5) business days of any requests for disenrollment due to termination of a Network Provider or an Enrollee's inability or unwillingness to select a new PCP/PDP following a Provider's termination.

C.5.27.6.6 In the event that an Enrollee with Special Health Care Needs is unable to secure a new Network Provider within three (3) business days, the Contractor shall arrange for Covered Services from an Out-of-Network Provider at a level of service comparable to that received from a Network Provider until the Contractor is able to arrange for such service from a Network Provider. The Contractor shall pay for such services at a rate negotiated by the Contractor and the non-Network Provider.

C.5.27.7 Provider-Enrollee Communications

C.5.27.7.1 In accordance with 42 C.F.R. § 438.102(a), the Contractor shall not prohibit or otherwise restrict a health care professional acting within the lawful scope of practice, from advising or advocating on behalf of an Enrollee who is his or her patient, regarding the following:

C.5.27.7.1.1 The Enrollee's health status, medical care, or treatment options, including any alternative treatment that may be self-administered;

C.5.27.7.1.2 Any information the Enrollee needs in order to decide among all relevant treatment options;

C.5.27.7.1.3 The risks, benefits, and consequences of treatment or non-treatment; and

C.5.27.7.1.4 The Enrollee's right to participate in decisions regarding his or her health care, including the right to refuse treatment, and to express preferences about future treatment decisions.

C.5.27.7.2 Subject to the information requirements of 42 C.F.R. § 438.102(b) regarding services that the Contractor would otherwise be required to provide, reimburse for, or provide coverage of a counseling or referral service, the Contractor is not required to do so if the Contractor objects to the service on moral or religious grounds in accordance with 42 C.F.R. § 438.102(a)(2).

C.5.27.7.2.1 In accordance with 42 C.F.R. § 438.102(b), if the Contractor elects not to provide, reimburse for, or provide coverage for services under Section C.5.27.7.2, the Contractor shall furnish information about the non-Covered Services as follows:

C.5.27.7.2.1.1 To the District, with its application for a Medicaid contract and whenever the Contractor elects not to provide, reimburse for, or provide coverage for services under section C.5.27.7.2 during the term of its contract;

C.5.27.7.2.1.2 To Potential Enrollees, before and during enrollment; and

- C.5.27.7.2.1.3 To Enrollees, within thirty (30) days of adopting the policy with respect to any particular service.
- C.5.27.7.2.1.4 The Contractor shall furnish the information at least forty-five (45) days before the effective date of the policy to DHCF.
- C.5.27.7.3 In accordance with 42 C.F.R. § 438.102(c), for each service excluded by the Contractor on moral or religious grounds, DHCF shall provide information on how and where to obtain the service, as specified in 42 C.F.R. §§ 438.10(g)(2)(ii)(A) and (B).
- C.5.27.7.4 The Contractor shall inform Enrollees (including the parent/Guardian of children and adolescent Enrollees, if legally permissible) for whom residential treatment is being considered of their options for residential or inpatient placement. The information shall also include alternatives to residential or inpatient treatment and the benefits, risks and limitations of each so the Enrollees can provide their informed consent.
- C.5.27.7.5 If the Contractor violates the prohibition of 42 C.F.R. § 438.102 paragraph (a)(1), the Contractor is subject to intermediate sanctions imposed by the DHCF in accordance with 42 C.F.R. § 438.702.
- C.5.28 Covered Services and Other Benefits**
- C.5.28.1 For Medicaid Enrollees, the Contractor is required to cover and pay for Diagnostic, Screening, and Preventive clinical services that are assigned a grade of A or B (strongly recommended or recommended, respectively) by the United States Preventive Services Task Force; approved vaccines recommended by the Advisory Committee on Immunization Practices; preventive care and screening of infants, children and adults recommended by the Health Resources and Services Administration's Bright Futures program; and additional preventive services for women recommended by the Institute of Medicine. Preventive services shall be recommended by a physician or other licensed practitioner of the healing arts acting within the authorized scope of practice under the Health Occupations Revision Act of 1985, effective March 25, 1986 (D.C. Law 6-99; D.C. Official Code § 3-1201.01 et seq.), or comparable law in the state where the Provider is licensed.
- C.5.28.2 The Contractor shall furnish services in an amount, duration and scope that is no less than the amount, duration and scope for the same services furnished to beneficiaries through an FFS arrangement, in accordance with 42 C.F.R. § 438.210(a)(2) and as a requirement of the State Plan.
- C.5.28.3 The Contractor shall furnish all, but not limited to the services listed in the Medicaid Enrollee Covered Services Table (Table A below) to the extent the services meet the District's medical necessity requirements as defined in Section C.5.30.5.
- C.5.28.4 Amount, Duration and Scope of Services

- C.5.28.4.1 The amount, duration, and scope of each service that the Contractor shall furnish to Medicaid Enrollees must meet the following requirements:
- C.5.28.4.2 In accordance with 42 C.F.R. § 438.210(a)(3)(i), a service described in Section C.5.28 must be sufficient in amount, duration, or scope to reasonably achieve the purpose for which the service is furnished.
- C.5.28.4.3 In accordance with 42 C.F.R. § 438.210(a)(3)(ii), the Contractor shall not arbitrarily deny or reduce the amount, duration, or scope of a required Medicaid service solely because of an Enrollee's diagnosis, type of illness, or condition of the Enrollee.
- C.5.28.4.4 The Contractor shall not limit the amount, duration, or scope of a service identified in Section C.5.28, except as expressly permitted in these sections or as permitted, in writing, by DHCF.
- C.5.28.4.5 The Contractor shall place appropriate limits on services for the purpose of utilization control, provided that the furnished services can reasonably achieve their purpose as required in 42 C.F.R. § 438.210 (a)(3)(i). Services supporting Enrollees with ongoing or chronic conditions or who require LTSS, are authorized in a manner that reflects the Enrollee's ongoing need for such services and supports. Family planning services shall be provided in a manner that protects and enables the Enrollee's freedom to choose the method of family planning without coercion or mental pressure to be used consistent with 42 C.F.R. § 441.20.
- C.5.28.4.6 The Contractor shall not apply any amount, duration, or scope limitation to a diagnostic or treatment service for a Medicaid Enrollee through age twenty (20), the need for which is disclosed by an EPSDT screening service described in section C.5.28.7.
- C.5.28.4.7 The Contractor shall provide all Medicaid Covered Services defined in the State Plan, which includes, but is not limited to services listed in Table A below.

Table A: Medicaid Covered Services	
Service	Benefit Limit
Emergency Services	As described in section 1932(b)(2)(B) of the Act, 42. C.F.R. § 438.114 (a) , including (on a twenty-four (24) hour-per day, seven (7) day-per-week basis) triage to determine the existence of an Emergency Medical Condition, regardless of whether the triage is furnished on an inpatient or outpatient basis and regardless of whether the Provider furnishing triage and/or stabilization services is a member of Contractor's network.

Table A: Medicaid Covered Services	
Service	Benefit Limit
Post-Stabilization Services	As described in 42 C.F.R. §§ 422.113(c)(2)(i) and 438.114(e) <i>et seq.</i> , Contractor is required to cover post-stabilization services whether in or outside the network when pre-approved or if not pre-approved, when provided to maintain the Enrollees Stabilized condition within 1 hour of a request for pre-approval of services, or if Contractor does not or cannot timely respond to request for pre-approval.
Physicians' Services	As described in 42 C.F.R. § 440.50(a)
Laboratory and X-ray Services	As described in 42 C.F.R. § 440.30
Inpatient Hospital Services	As described in 42 C.F.R. § 440.10
Outpatient hospital services other than services in an institution for mental diseases.	As described in 42 C.F.R. § 440.20(a)
Adult wellness services	When furnished in accordance with the scheduling and content recommendations of the United States Preventive Services Task Force, available at: http://www.ahrq.gov/clinic/pocketgd/gcps1.htm ,
Women's Wellness Services	Consisting of an annual routine pelvic exam that includes screening and immunization for the Human Papilloma Virus (HPV) in accordance with recommendations of the Advisory Committee on Immunization Practices, as well as screening, and clinical preventive medicine for sexually transmitted diseases.
Screenings	Covered screening services include breast cancer, osteoporosis, prostate cancer, diabetes, obesity, high blood pressure and depression, and other screenings consistent with the US Preventive Services Task Force A and B Recommendations. https://www.uspreventiveservicestaskforce.org/Page/Name/uspstf-a-and-b-recommendations/
Tobacco cessation counseling	No limits for tobacco cessation counseling.
Immunizations	As recommended by the Advisory Committee on Immunization Practices
Federally Qualified Health Center (FQHC) services	As defined in § 1905(l)(2) of the Act, 42 U.S.C. § 1396d(l)(2), and any other ambulatory services offered by a FQHC which are otherwise included in the state medical assistance plan for the District, as described in § 1905(a)(2)(C) of the Act, 42 U.S.C. § 1396d(a)(2)(C).

Table A: Medicaid Covered Services	
Service	Benefit Limit
Early Periodic Screening Diagnosis and Treatment (EPSDT)	Covered for Medicaid eligible Children under age 21 as described in section C.5.28.7.
Mental Health and Inpatient Substance Use Disorder Treatment	Covered as described in section C.5.28.10.1.
Dental Services	Covered as described in section C.5.28.11.
Substance Use Disorder screening and behavioral counseling	Covered as described in section C.5.28.10
Prescription drugs	As described in 42 C.F.R. § 440.120 except as described in section C.5.20.10.
Family planning services and supplies	Covered for individuals of child-bearing age as described in § 1905(a)(4)(C) of the Act, 42 U.S.C. § 1396d(a)(4)(C).
Pregnancy-related services	As described in 42 C.F.R. §§ 440.210(a)(2) and 440.210(a)(3).
Nurse Midwife services	As described in 42 C.F.R. § 440.165.
Nurse practitioner services	As described in 42 C.F.R. § 440.166 when furnished by pediatric nurse practitioners and family nurse practitioners.
Routine screening for sexually transmitted diseases,	Covered for individuals of child-bearing age as described in § 1905(a)(4)(C) of the Act, 42 U.S.C. § 1396d(a)(4)(C).
HIV/AIDS screening, testing, and counseling	No limit for screening, testing and counseling services.
Podiatrist services	When furnished by licensed podiatrists within the scope of practice under District of Columbia law.
Physical therapy services	As described in 42 C.F.R. § 440.110(a).
Occupational therapy services	As described in 42 C.F.R. § 440.110(b).
Hearing services	Including diagnosis and treatment of conditions related to hearing, hearing aids and hearing aid.
Speech therapy	As described in 42 C.F.R. § 440.110(c)
Durable Medical Equipment	As described in 42 C.F.R. § 440.70(b)(3)
Diet and behavioral counseling	As Medically Necessary
Prosthetic devices	As described in 42 C.F.R. § 440.120(c), which either are listed in DHCF's Procedures, Codes and Price List or are Medically Necessary.

Table A: Medicaid Covered Services	
Service	Benefit Limit
Eyeglasses	As described in 42 C.F.R. § 440.120(d), limited to one (1) complete pair in a twenty-four (24) month period except when an Enrollee has lost his or her eyeglasses or when the Enrollee's prescription has changed more than one-half (0.5) diopter.
Tuberculosis-related services	As described in § 1902(z)(2) of the Act, 42 U.S.C. § 1396a(z)(2) for Enrollees determined to be infected with tuberculosis and whose condition is identified either by a member of Contractor's Provider network, or any other health care Provider examining the Enrollee. Such services consist of prescription drugs, physician services and hospital outpatient services, laboratory and x ray services necessary to confirm the existence of infection, clinic services and FQHC services, case management services, and services (other than room and board) designed by the treating health professional or entity to encourage completion of treatment regimens by outpatients, including services to observe directly the intake of prescribed drugs.
Home health services	As described in 42 C.F.R. § 440.70.
Private duty nursing services	As described in 42 C.F.R. § 440.80.
Personal Care Services	As described in 42 C.F.R. § 440.167.
Nursing facility services	For individuals age twenty-one (21) or older (other than services in an institution for mental diseases) described in 42 C.F.R. §§ 440.40 and 440.155, up to ninety (90) consecutive days.
Hospice care	As described in § 1905(o) of the Act, 42 U.S.C. § 1396d(o).
Transportation services	As described in 42 C.F.R. § 440.170(a), including transportation related to the provision of triage and stabilization services for Emergency Medical Conditions.
Gender Reassignment Surgery/Services	As described in the DHCF Gender Reassignment Surgery Policy.

C.5.28.5 **Children's Health Services**

- C.5.28.5.1 This section identifies classes of Covered Services (other than mental health and substance use disorder) that Contractor is required to both cover and furnish to Medicaid Enrollees under age twenty-one (21). This section sets forth all classes of Covered Services and incorporates by reference the service definitions that are set forth in the federal regulations.

- C.5.28.5.2 All service classes listed in this section are subject to the general coverage rules applicable to Enrollees under age twenty-one (21) that are set forth in section C.5.28. Practice guidelines (as required in Section C.5.28.28) applied to Enrollees under age twenty-one (21) must conform to the classes of Covered Services set forth in this section and must adhere to the standard of medical necessity applicable to Enrollees under age twenty-one (21) and set forth in Section C.5.30.5.
- C.5.28.5.2.1 The Contractor shall furnish the EPSDT benefit described in 42 USC 1905(a)(4)(B) and 1905(r), 42 C.F.R. § 440.40(b) and Subpart B of 42 C.F.R. Part 441, unless otherwise excluded in this section C.5.28. EPSDT services include:
 - C.5.28.5.2.1.1 Periodic and inter-periodic EPSDT screening services whenever an Enrollee is under twenty-one (21), or the Enrollee's parent or caretaker relative on his or her behalf, requests the services, unless the Contractor verifies and documents that the most recent age-appropriate screening services due under the periodicity schedule specified have already been provided to the Enrollee.
- C.5.28.5.3 Periodic and inter-periodic assessments of infant, child, and adolescent health and development, shall be furnished:
 - C.5.28.5.3.1 At intervals specified under the District of Columbia Health Check Periodicity Schedule (Attachment J.17) and upon request by DHCF, at times other than regularly scheduled intervals;
 - C.5.28.5.3.2 Within sixty (60) days of enrollment with the Contractor, unless the Contractor is able to secure written documentation from the child's medical record that the child is up-to-date in accordance with the periodicity schedule and that no separate request for an assessment has been received.
 - C.5.28.5.3.3 The Contractor shall ensure that Network Providers serving children furnish periodic and inter-periodic assessments that shall consist of:
 - C.5.28.5.3.3.1 A comprehensive health and developmental history (including an assessment of physical, oral health and mental health development); an unclothed comprehensive health exam; immunizations in accordance with recommendations of the ACIP (Attachment J.23); laboratory tests including assessment of blood lead levels in accordance with C.5.38.2.6; and health education including anticipatory guidance.
 - C.5.28.5.3.3.2 Vision screening services in accordance with the District of Columbia Health Check periodicity schedule (Attachment J.17) and at such other intervals as may be needed to identify the existence of a suspected illness or condition, including the diagnosis and treatment for vision-related defects or conditions, including eyeglasses and corrective lenses.
 - C.5.28.5.3.3.3 Hearing screening services in accordance with the District of Columbia Health Check Periodicity Schedule (Attachment J.17) and at such other intervals as may be needed

to identify the existence of a suspected illness or condition, including diagnosis and treatment of defects in hearing, including hearing aids.

- C.5.28.5.3.3.4 Dental screening services in accordance with the District of Columbia Dental Periodicity Schedule (Attachment J.16) and at such other intervals as may be needed to identify the existence of a suspected illness or condition, including relief of pain and infection, restoration of teeth and maintenance of dental health. Contractor shall reimburse for up to four (4) applications of fluoride varnish per year, furnished either by a dentist or, for Enrollees under the age of three (3) years, by a PCP who has completed the fluoride varnish training approved by DHCF through the HealthCheck Training and Resource Center.
- C.5.28.5.3.3.5 Mental health and substance use disorder screenings as required by the District's Periodicity Schedule. The PCP shall use a validated, brief mental health screen. DBH must approve the screening tool used by the Contractor's PCPs.
- C.5.28.5.3.3.6 Enrollees who screen positive for a referral to mental health services shall receive timely access to an appointment for further assessment and treatment by a mental health Provider.
- C.5.28.5.3.4 The Contractor shall furnish any diagnostic or treatment service specified in § 1905(a) of the Act, 42 U.S.C. § 1396d(a) to correct or ameliorate defects and physical and mental illnesses and conditions discovered by the screening services, regardless of whether the service is listed in Section C.5.28.
- C.5.28.5.3.5 The Contractor shall furnish any service described in section C.5.28.6 and included in an Enrollee's IDEA treatment plan unless Contractor demonstrates to DHCF prior to the denial of the service that the service is not Medically Necessary, as described in Section C.5.30.7; or the service is excluded under Section C.5.28.19 or subject to the exclusion for certain health-related IDEA services described in Section C.5.28.6.
- C.5.28.5.3.6 Following an Enrollee's transfer to Child and Family Services Administration (CFSA), the Contractor shall remain responsible for covered EPSDT services described in this section. If CFSA's initial assessment of the Enrollee demonstrates that Enrollee did not receive services that should have been provided while enrolled in the Contractor's plan, Contractor shall furnish such services.
- C.5.28.5.3.7 The Contractor shall ensure that all applicable Network Providers are enrolled in the Vaccines for Children (VFC) Program for the provision of immunizations to Enrollees 0-19 years of age. The Contractor shall not reimburse Network Providers for vaccines provided through the VFC Program unless the Contractor can demonstrate through written documentation to DHCF that the vaccine was unavailable through the VFC Program.
- C.5.28.5.3.8 The Contractor shall furnish Medically Necessary Case Management services as defined in 42 C.F.R. §440.169.

- C.5.28.5.3.9 The Contractor shall furnish skilled nursing facility services for Enrollees under age 21 as described in 42 C.F.R. § 440.155.
- C.5.28.5.3.10 The Contractor shall furnish inpatient hospital care for infants who are Boarder Babies and to whom the inpatient residential exclusion shall not apply and for whom no equally medically appropriate but less restrictive care setting can be located.
- C.5.28.5.3.11 Enrollees shall be seen by an outpatient provider within the first seven (7) days of discharge to the community from a psychiatric inpatient facility admission or PRTF. Within those seven (7) days the provider must assess the Enrollee, provide prescriptions, if needed, and make arrangements for pick up or delivery of the medication, if assistance is needed. A subsequent appointment must occur within the first thirty (30) days of discharge from an acute care admission.
- C.5.28.5.3.12 All children/youth admitted to an acute care facility must be screened for eligibility to receive DBH’s Community Based Interventions (CBI) (this service is reimbursed to DBH certified providers) by contacting the DBH Child/Youth Care Manager within 48 hours of the admission. Parents/guardians of children/youth found to be eligible shall be offered this service. CBI is an intensive in-home service and the Contractor is responsible for care coordination and case management for Enrollees receiving the service from DBH.
- C.5.28.5.4 Screening Tool Requirements
 - C.5.28.5.4.1 The Contractor shall develop or select screening tools for identification of Behavioral Health needs in primary care settings, and children with Special Health Care Needs (as defined in section C.3.29) and submit the tools for DHCF review and approval prior to Contractor implementing or utilizing the screening tools.
 - C.5.28.5.4.2 DHCF shall, at its discretion, select a tool or tools for implementation by all PCPs or Providers in Contractor’s network.
- C.5.28.6 **Individuals with Disabilities Education Act (IDEA) Covered Services**
 - C.5.28.6.1 This section sets forth expectations regarding coverage rules for children in any educational or education- related setting, regardless of the child’s age.
 - C.5.28.6.2 The Contractor shall cover all Medically Necessary Services, as defined in this Sections C.5.28 and C.5.30.5 for children under age 21, regardless of whether the service in question is also identified as a “Related Service” under a child’s education-related treatment plan.
 - C.5.28.6.3 The Contractor shall cover all transportation to and from covered Medically Necessary Services, as defined in this Sections C.5.28 and C.5.30.5 for children under age 21, regardless of whether the medical or health care service in question is also identified as a “Related Service” under a child’s education-related treatment plan employees or contractors.

- C.5.28.6.4 The Contractor shall identify all enrolled children of any age who also receive Early Intervention or educational services under the IDEA and shall report to DHCF all coverage denials or exclusions involving such children within three (3) days of denial or exclusion or in compliance with any MOA between DHCF, DCPS and DCPCS, as applicable.
- C.5.28.7 **Early and Periodic Screening, Diagnostic, and Treatment (EPSDT) Coverage Rules**
- C.5.28.7.1 The Contractor shall ensure that determinations of medical necessity in the case of Enrollees under age twenty-one (21) are made in accordance with the medical necessity standards applicable to EPSDT services under section C.5.30.5.
- C.5.28.7.2 The Contractor shall not be responsible for coverage or payment of screening, diagnostic, and treatment services when such services are furnished to an Enrollee in a school setting by a school program. Contractor shall be responsible for those items and services that are not provided in a school setting in accordance with C.5.28.7.
- C.5.28.7.3 The Contractor shall inform families and caregivers about EPSDT in accordance with Sections C.5.11 and C.5.26. The Contractor shall provide scheduling and transportation services necessary to ensure timely receipt of assessments and timely initiation of treatment under 42 C.F.R. § 441.56, et seq. Transportation services consist of:
 - C.5.28.7.3.1 Health care related transportation services required by children who also are participating in educational programs, unless transportation is furnished directly by the school system; and
 - C.5.28.7.3.2 Health care related transportation services for Enrollees under age twenty-one (21) in foster care or out-of-home placements.
- C.5.28.8 **Home Visiting Outreach for High-Risk Newborns**
- C.5.28.8.1 The Contractor shall ensure that each High-Risk Newborn receives a home visit from a Registered Nurse, licensed in accordance with the D.C. Health Occupations Regulatory Act and its implementing regulations, within forty-eight (48) hours of discharge from the birthing hospital or birthing center. The Contractor shall coordinate with DC Department of Health's (DC Health) Home Visiting Program and report this information to DHCF on a quarterly basis.
- C.5.28.8.2 The Contractor shall have home visiting guidelines as outlined in the MMCP Manual.
- C.5.28.8.3 Use of a patient assessment guide during the home visit for both the Newborn and the parents which, at a minimum, must address an assessment of the home environment:
 - C.5.28.8.3.1 Facilitating parent-child attachment, including Newborn attachment;

- C.5.28.8.3.2 Ascertaining family resources, supports, and linkages, as well as family and parent risk factors;
- C.5.28.8.3.3 Assessing the diagnostic and treatment needs of the mother as well as the Newborn, including assessment of need for post-partum care and follow-up care related to a physical condition, mental illness or substance use disorder;
- C.5.28.8.3.4 Arrangement, coordination and follow-up health care for both the Newborn and the mother (including protocols for mothers who are under age 21 and/or who need post-partum care and/or are suspected of having a physical or mental health condition requiring further diagnosis and treatment);
- C.5.28.8.3.5 Care Coordination related to Early Intervention through Office of the State Superintendent of Education (OSSE), Women, Infants and Children (WIC) through DC Health, and family support services through the Department of Human Services (DHS), and other services; and
- C.5.28.8.3.6 Ongoing follow-up throughout the child's first (1st) year of life which shall include, but not limited to, additional home visiting to the Newborn and care giver(s), PCP and Specialist care coordination, and providing additional community resources to address identified social factors.
- C.5.28.9 **EPSDT Outreach Activities**
- C.3.28.9.1 The Contractor shall be responsible for outreach activities and for informing Enrollees who are under the age of twenty-one (21), or their parent or caretaker relative, of the availability of EPSDT services, including services that are due and overdue. In addition to targeted EPSDT outreach to specific Enrollees, the Contractor shall provide Enrollee education and outreach in the community settings.
- C.5.28.9.2 The Contractor shall have the ability to conduct EPSDT outreach in formats appropriate to Enrollees who are blind, deaf, illiterate or have limited English proficiency (LEP). Outreach attempts identified above shall advise Enrollees how to request and/or access such assistance and information. The Contractor shall collaborate with agencies that have established procedures for working with special populations in order to develop effective EPSDT outreach and materials.
- C.5.28.9.3 The Contractor shall have policies and procedures, including an electronic tracking tool, to monitor children's compliance with EPSDT, including EPSDT periodicity schedules, and shall conduct outreach activities to assist Enrollees under age 21 to make and keep EPSDT appointments. The outreach activities shall include every reasonable effort, including a telephone call or mailed reminder prior to the due date of each EPSDT screening service. In the case of a first missed appointment, the Contractor shall contact the Enrollee by telephone or mailed reminder. If there is no response, a home visit shall be conducted to urge the parent(s) and/or caregiver(s) to

bring the child for his or her EPSDT appointment. When appropriate, such contacts shall be directed to sui juris teenagers.

- C.5.28.9.4 The Contractor shall have policies and procedures, including an electronic tracking tool, in a format as determined by DHCF, that monitors compliance with IDEA. The Contractor shall ensure staff attends the Individualized Education Plan (IEP) and Individualized Family Service Plan (IFSP) planning meetings. The Contractor shall, on a quarterly basis, provide to DHCF, a summary of the information contained in the tracking tool with a summary of the number of staff and beneficiaries attending IEP and IFSP meetings, along with the number and percentage of meetings that staff and beneficiaries did not attend due to circumstances such as late notice to the MCO or the Enrollee fails to attend the meeting.
- C.5.28.9.5 The Contractor shall offer scheduling and transportation assistance, such as paying for Enrollees' transportation costs, prior to the due date of each Enrollee's periodic examination and shall provide this assistance when requested and necessary.
- C.5.28.10 **Medicaid Behavioral Health Services**
- C.5.28.10.1 The Contractor shall provide Behavioral Health Services, as applicable to the Contractor's scope of coverage, as defined in the State Plan and all applicable District of Columbia Municipal Regulations (DCMR) and waivers, which includes, but is not limited to services listed in Table B below.
- C.5.28.10.2 The Contractor shall ensure access to Behavioral Health Services in accordance with the Mental Health Parity and Addiction Equity Act of 2008, which generally requires that health insurance plans treat mental health and substance use disorder benefits on equal footing as medical and surgical benefits.
- C.5.28.10.3 The Contractor shall provide inpatient treatment for Enrollees aged 21-64 years of age in an Institution for Mental Diseases (IMD), as defined in 42 CFR § 435.1010, so long as the facility is a hospital providing psychiatric or substance use disorder inpatient care or a sub-acute facility providing psychiatric or substance use disorder crisis residential services, and length of stay in the IMD is for a short term stay of no more than 15 calendar days per month
- C.5.28.10.4 The Contractor shall submit to DHCF for approval within forty-five (45) days of contract award a medical necessity criteria standardized tool to determine length of stay, utilization review, and admission criteria. The Contractor shall also establish continued stay and extended stay criteria based on the DHCF approved medical necessity criteria standardized tool.

Table B: Medicaid Behavioral Health Services	
Service	Contractor's Coverage Requirements
Services Provided by DBH: Community-Based Interventions Multi-Systemic Therapy (MST) Assertive Community Treatment (ACT) Community Support Recovery Support Services Vocational Supported Employment Clubhouse Services	Care Coordination, Case Management and Transportation for Enrollees receiving services through DBH
Physician and mid-level visits including: Diagnostic and Assessment Services Individual counseling Group counseling Family counseling FQHC services Medication/Somatic Treatment	Services furnished by the Contractor's network of mental health care Providers.
Crisis Services	Mobile crisis/Emergency Services, excluding beneficiaries actively receiving services in a DBH certified entity. The Contractor is responsible for Care Coordination, Case Management and Transportation (when applicable) for Enrollees who are enrolled in a DBH certified entity.
Inpatient Hospitalization and Emergency Department Services	Inpatient hospitalization and emergency department services.
Case Management Services	Case Management services, as described in 42 C.F.R. § 440.169 for individuals identified by the Department of Behavioral Health (DBH) as diagnosed with a serious mental illness (SMI) or other chronic behavioral health disorder
Inpatient psychiatric Facility services	Inpatient psychiatric facility services for individuals under age 21 as described in 42 C.F.R. § 440.160.
Pregnancy related services	Pregnancy-related services described in 42 C.F.R. §§ 440.210(a)(2), and (3), including treatment for any mental condition that could complicate the pregnancy.
Patient Psychiatric Residential Treatment Facility (PPRTF)	PPRTF Services for Enrollees less than age 22 years.

Access to Mental Health Services	Education regarding how to access mental health services provided by the Contractor as well as the DBH.
Pediatric Mental Health Services	All mental health services for children that are included in an IEP or IFSP during holidays, school vacations, or sick days from school.
Inpatient detoxification	Covers inpatient detoxification.
Outpatient Alcohol and Drug Abuse Treatment	Clinic and OLP services. Outpatient Rehabilitation services the Contractor is responsible for referrals to DBH
Behavioral Health Service to Students in School Settings	Services are covered if the following is met: The Provider has a Sliding Fee Schedule for billing for children and youth without an IEP; The Provider is credentialed as a Network Provider by the Contractor; The Provider has an office in the school and provides services in that office; and The Provider bills the MCO for the services using the codes provided by DHCF.

C.5.28.11 Medicaid Dental Services

C.5.28.11.1 The Contractor shall provide to the Medicaid Enrollees all dental services defined in the State Plan which shall include but is not limited to services listed in Table C below.

Table C: Medicaid Covered Dental Services	
Covered Service	Amount, Duration and Scope
General dental examinations and routine maintenance cleaning with oral hygiene instruction	Limited to once (1) every six (6) months
Complete radiographic survey, full series of X-rays	Limited to once (1) every three (3) years
Oral Prophylaxis	Limited to once (1) every six (6) months
Reline or rebase of a removable denture	Limited to two (2) in five (5) years unless there is a prior authorization from the Contractor or its delegate
Surgical services and extractions	When Medically Necessary
Emergency care	
Root canal treatment	
Fillings	
Panoramic X-ray of the mouth	
Full mouth debridement	
Bitewing series	

Palliative treatment	
Sealant application	
Removable partial and complete dentures	
Dental Implants	
Removal of Impacted Teeth	
Crowns	
Orthodontia	
Inpatient hospitalization for a dental service	Requires Prior Authorization from the Contractor or its delegate
Elective surgical procedures requiring general anesthesia	Requires Prior Authorization from the Contractor or its delegate
Additional complete radiographic survey, full series of X-rays or panoramic X-ray of the mouth	Requires Prior authorization from the Contractor or its delegate
Removable partial prosthesis	Covered by the Contractor if: The crown to root ratio is better than 1:1; The surrounding abutment teeth and the remaining teeth do not have extensive tooth decay; and The abutment teeth do not have large restorations or stainless-steel crowns.
Initial placement or replacement of a removable prosthesis (any dental device or appliance replacing one or more missing teeth, including associated structures if required, that is designed to be removed and reinserted),	Covered by the Contractor if: Once every five (5) years per beneficiary, unless the prosthesis: Was misplaced, stolen or damaged due to circumstances beyond the beneficiary's control; and Cannot be modified or altered to meet the beneficiary's dental needs.
Periodontal scaling and root planning	Covered by the Contractor if: Evidence of bone loss is present on current radiographs to support the diagnosis of periodontitis; There is a current periodontal charting with six-point measurements and mobility noted, including the presence of pathology and periodontal prognosis; The pocket depths are greater than four millimeters; and Classification of the periodontology case type is in accordance with documentation established by the American Academy of Periodontology.

C.5.28.12 Covered Pharmacy Services

C.5.28.12.1 The Contractor shall provide coverage of covered outpatient drugs as defined in § 1927 (k)(2) of the Act.

C.5.28.13 Medicaid Formulary

C.5.28.13.1 The Contractor shall maintain its own Formulary and shall adhere to the District's Preferred Drug List (PDL). Drugs newly approved by the Food and Drug Administration shall be available to the Contractor's Enrollees. Contract's formulary shall be submitted to DHCF within ninety (90) days prior to contract award and quarterly thereafter for review and approval. The Contractor must ensure access to the non-formulary covered outpatient drugs with the prior authorization consistent with applicable law.

C.5.28.13.2 The Contractor shall cover a Medicaid covered outpatient drug (if not "carved out") as part of its Formulary or use a prior authorization process for the Enrollee to access the drug when Medically Necessary, if not on the Contractors Formulary.

C.5.28.13.3 The Contractor shall provide information in electronic or paper format about which generic and name brand drugs are covered and what tier each drug is on. A formulary list shall be made available on the Contractor's website in a machine-readable file and format in accordance with 42 C.F.R. § 438.10 (h)(4)(i).

C.5.28.13.4 The Contractor shall make all reasonable efforts to ensure that Enrollees affected by a formulary change do not experience delays or disruptions in obtaining Medically Necessary medications as a result of the formulary change.

C.5.28.14 Drug Utilization Management and Data Reporting

C.5.28.14.1 The Contractor shall operate a drug utilization program that complies with the requirements of § 1927(g) of the Act.

C.5.28.14.2 The Contractor shall conduct drug utilization review (DUR) activities, as these activities promote the delivery of quality care in a cost effective and responsible manner and assure that prescriptions are appropriate and Medically Necessary; and are not likely to result in adverse medical events.

C.5.28.14.3 The Contractor shall provide a description of its DUR activities, including the prior authorization process in a format determined by DHCF, on a quarterly basis, consistent with the minimum requirements set forth at § 1927(d)(5) of the Act.

C.5.28.14.4 The Contractor shall participate in quarterly meetings with the DHCF Drug Utilization Review Board and coordinate targeted interventions and educational outreach for both providers and Enrollees when appropriate.

- C.5.28.14.5 The Contractor shall report drug utilization data to DHCF in accordance with § 1927(b)(2) of the Act. The report shall be submitted within forty-five (45) days after the end of each quarterly rebate period, to be determined by DHCF. The utilization information must include, at a minimum, information on the total number of units of each dosage form and strength and package size by National Drug Code of each covered outpatient drug dispensed or covered by the Contractor.
- C.5.28.14.6 The Contractor shall complete and submit to DHCF all requested data on the MCO Drug Utilization Review Annual Report at least forty-five (45) days prior to the June 30th due date.
- C.5.28.15 **Prior Authorization**
- C.5.28.15.1 The Contractor shall establish and submit to DHCF, its prior authorization process for covered outpatient drugs in accordance with § 1927(d)(5) of the Act within ninety (90) days of the Contractor's Start Date.
- C.5.28.15.2 Prior Authorization requests shall be acknowledged within twenty (24) hours of receipt, all decisions and notification of that decision shall be determined within seventy-two (72) hours of PA request.
- C.5.28.15.3 A seventy-two (72) hour supply of a covered outpatient drug shall be dispensed in an emergency situation. The Contractor may extend the seventy-two (72) hour time period by up to fourteen (14) days if the Enrollee requests an extension, or if the Contractor justifies to DHCF a need for additional information and how the extension is in the Enrollee's interest.
- C.5.28.15.4 For all covered outpatient drug authorization decisions, the Contractor must provide notice as described in section § 1927(d)(5)(A) of the Act.
- C.5.28.16 **340B Drug Utilization Data**
- C.5.28.16.1 Covered outpatient drugs dispensed to Medicaid Enrollees from covered entities purchased at 340B prices, which are not subject to Medicaid rebates, should be excluded from the Contractor's reports to DHCF.
- C.5.28.16.2 To ensure that drug manufacturers will not be billed for rebates of drugs purchased and dispensed under the 340B Drug Pricing Program, the Contractor shall have mechanisms in place to identify these drugs and exclude the reporting of this utilization data to DHCF to prevent duplicate discounts on these products.
- C.5.28.16.3 Covered outpatient drugs are not subject to the rebate requirements if such drugs are both subject to discounts under 340B and dispensed by health maintenance organizations, including Medicaid MCOs.

C.5.28.17 Denials of Prescription Drugs

- C.5.28.17.1 If an Enrollee or Provider is disputing a denial of a prescription drug or pharmacy service through a Grievance or Appeals process, the Contractor shall fill a prescription for:
- C.5.28.17.2 Seventy-two (72) hours for prescriptions drugs that are administered or taken daily or more than once per day; or
- C.5.28.17.3 One full course for prescription drugs that are administered or taken less frequently than once per day.
- C.5.28.17.4 Unless Enrollee directs otherwise, Contractor shall contact the Provider who wrote the prescription to resolve any outstanding issues with respect to the prescription while the Grievance or Appeal is pending.
- C.5.28.17.5 The Contractor shall ensure that each network pharmacy complies with DHCF instructions to post a notice of DC Medicaid beneficiary rights in the pharmacy.
- C.5.28.17.6 Contractor shall ensure network pharmacies distribute to Enrollees the DHCF official beneficiary notice whenever a prescription drug is denied at the pharmacy point of sale. Contractor shall monitor and track distribution of the notice and submit a report in a format and frequency as determined by DHCF.
- C.5.28.18 Pharmacy Benefit Manager (PBM) Agreement Pricing Transparency**
- C.5.28.18.1 Contractor shall disclose all contract terms it has with its contracted PBM.
- C.5.28.18.2 Contractor shall submit a report in a format and frequency as determined by DHCF of all claims level details that provides the basis for comparing the actual amount paid to pharmacies to the amount that the PBM charged the Contractor for the transaction. This report shall include at a minimum the following
- C.5.28.18.2.1 Dispensing fee, ingredient costs paid to pharmacies, and all revenue received, including but not limited to pricing discounts paid to the PBM, rebates, inflationary payments, and supplemental rebates:
- C.5.28.18.3 All payment streams, including any financial benefits such as rebates, discounts, credits, claw-backs, fees, grants, chargebacks, reimbursements, or other payments that the PBM receives related to services provided for the Contractor; and
- C.5.28.18.4 Administrative fees that covers the cost of providing pharmacy benefit management services to the Contractor.

C.5.28.19 Excluded Medicaid Services

- C.5.28.19.1 The following items and services are excluded from coverage. The Contractor shall exclude a service from coverage or deny payment for a service only under the circumstances described below:
- C.5.28.19.1.1 The service is not included as a Covered Service in the State Plan;
 - C.5.28.19.1.2 The service is of an amount, duration, and scope in excess of a limit expressly set forth in section C.5.28.4;
 - C.5.28.19.1.3 The service is not Medically Necessary as defined in section C.3.156;
 - C.5.28.19.1.4 The service is a prescription drug for which the Contractor has received prior approval in writing from DHCF to exclude from the Contractor's Formulary;
 - C.5.28.19.1.5 The service is an inpatient transplantation surgery; the Contractor shall cover pre- and post-operative costs of the transplant surgery;
 - C.5.28.19.1.6 The service is cosmetic, except the following services shall not be considered cosmetic:
 - C.5.28.19.1.6.1 Surgery required correcting a condition resulting from surgery or disease;
 - C.5.28.19.1.6.2 Surgery required to correct a condition created by an accidental injury;
 - C.5.28.19.1.6.3 Surgery required to correct a congenital deformity;
 - C.5.28.19.1.6.4 Surgery required correcting a condition that impairs the normal function of a part of the body; or
 - C.5.28.19.1.6.5 Surgery to address gender dysphoria as identified in DHCF Gender Reassignment Surgery Policy (Attachment J.29).
 - C.5.28.19.1.7 The service is sterilization for an Enrollee under age twenty-one (21); and
 - C.5.28.19.1.8 The service is an abortion and does not meet the provisions in accordance with 42 CFR § 457.475.
 - C.5.28.19.1.8.1 Nothing in this section shall be construed as prohibiting the expenditure by a State, locality, entity, or private person of State, local, or private funds (other than a State's or locality's contribution of Medicaid matching funds).
 - C.5.28.19.1.8.2 Nothing in this section shall be construed as restricting the ability of the Contractor from offering abortion coverage or the ability of a state or locality to contract separately with such a Provider for such coverage with State funds (other than a State's or locality's contribution of Medicaid matching funds).

- C.5.28.19.1.9 The service is described as an excluded-Contractor Covered Service, which is covered by the State Plan, and therefore not the responsibility of the Contractor under the Contract.
- C.5.28.19.1.10 The service is an investigational or Experimental Treatment if it is a diagnostic or treatment service that, in accordance with relevant evidence, is not considered to fall within the range of professionally accepted clinical practice with respect to illness, disability, or condition that is the focus of a coverage determination. The Contractor shall, within twenty-four (24) hours of identifying or receiving a request for investigational or Experimental Treatment, submit the request to DHCF's Medical Director for review.
- C.5.28.19.1.11 The services are part of a clinical trial protocol. The Contractor shall cover all inpatient and outpatient services furnished over the course of a clinical trial but shall not cover the services included in the clinical trial protocol.
- C.5.28.20 **Excluded from Reimbursement**
- C.5.28.20.1 The Contractor is prohibited from paying for an item or service (other than an emergency item or service, not including items or services furnished in an emergency room of a hospital) furnished by an individual or entity to whom the District has failed to suspend payments during any period when there is a pending investigation of a credible allegation of fraud against the individual or entity, unless the District determines there is good cause not to suspend such payments.
- C.5.28.20.2 The Contractor is prohibited from paying for an item or service (other than an emergency item or service, not including items or services furnished in an emergency room of a hospital) with respect to any amount expended for which funds may not be used under the Assisted Suicide Funding Restriction Act of 1997.
- C.5.28.20.3 The Contractor is prohibited from paying for an item or service (other than an emergency item or service, not including items or services furnished in an emergency room of a hospital) with respect to any amount expended for roads, bridges, stadiums, or any other item or service not covered under the State Plan.
- C.5.28.21 **Coordination with Other Medicaid Services**
- C.5.28.21.1 DHCF shall, at its sole discretion, require that the Contractor implement protocols and procedures for coordinating managed care services with the provision of other Medicaid services, including all Behavioral Health Services.
- C.5.28.22 **Alliance and the ICP**
- C.5.28.22.1 This subsection sets forth the expectations of the District with respect to Alliance and ICP coverage. These expectations are designed to ensure several outcomes. First, the coverage the Contractor furnishes to ICP and Alliance Enrollees is similar to the

coverage beneficiaries would receive if they were receiving care through Medicaid. Second, the standards of coverage contained in the Contract promote achievement of the District's health policy objectives with respect to low-income children and adults enrolled in managed care. Third, the coverage provides Enrollees a safety net so that they may receive high quality care in order to promote better health outcomes.

C.5.28.22.2 The Contractor shall furnish to Alliance Enrollees under the Contract each service that meets the requirements described below.

C.5.28.23 Alliance Covered Services

C.5.28.23.1 The Contractor shall provide primary and specialty physicians' services, and services and supplies incidental to physician services when Medically Necessary to diagnose and treat illness, injury, and conditions. An Enrollee's primary care physician must provide prior authorization for Specialist Services.

C.5.28.23.2 The Contractor shall provide all Alliance Covered Services which shall include, but not limited to the services listed in Table D below.

Alliance Covered Services -Table D	
Service	Service Description and Limitations (if applicable)
Primary Care Services	Preventive, acute and chronic health care services generally provided by a PCP
Specialist Services	Health care services provided by a specialist or an advance nurse practitioner. Services of specialists must be prior authorized by a patient's primary care physician.
Outpatient Hospital Services	Outpatient hospital services that are approved as Medically Necessary to: Diagnose and treat illness, injuries and conditions, Preventive Therapeutic Rehabilitative Palliative services
Inpatient Hospital Services	Inpatient services that do not meet the criteria for admission due to an Emergency Medical Condition. Services provided to an Alliance Enrollee that do not qualify as a Medicaid-reimbursable Emergency Service as defined in C.3.72, shall be billed to the Contractor for payment. Services include: Room and board (semi-private) General nursing care Meals and special diets Special nursing care Anesthesiology (local and general) Operating room Intensive care, cardiac care, Trauma and burns Surgical dressing including casts Laboratory services and other diagnostic tests

Alliance Covered Services -Table D	
Service	Service Description and Limitations (if applicable)
	Radiology services Specialty care and review and medical expert consultation Other test ordered by a Network Provider
Adult Wellness Services	Furnished in accordance with the scheduling and content recommendations of the United States Preventive Services Task Force (USPSTF): Women's Wellness Immunizations recommended by the Advisory Committee on Immunization Practices (ACIP) Routine screening for sexually transmitted diseases Family planning services and supplies HIV screening, testing and counseling Breast cancer screening Prostate cancer screening Screening for obesity Diabetes screening Screening for high blood pressure and lipid disorders Screening for depression Tobacco cessation counseling Diet and behavioral counseling Osteoporosis screening in post-menopausal women Alcohol and drug screening Aortic aneurysm screening Primary care visit with a PCP (one per year)
Pregnancy Care	Complete prenatal care that meets the guidelines issued by both the USPSTF and the American College of Obstetricians and Gynecologist Certified Nurse Midwife services Appropriate treatment and follow-up care for miscarriage Postpartum services.
Urgent Care Services	Consisting of the services and items listed in this section when needed for an Urgent Medical Condition.
Screening and stabilization of Emergency Medical Conditions	When furnished by a health care Provider or hospital within the plan network and within the District.
Outpatient prescription drugs	Outpatient drug Formulary (same as Medicaid drug Formulary).
Rehabilitation Services	Pre-authorized as Medically Necessary by the Contractor or its delegate(s) to help improve functioning following an acute injury or other medical event.
Home Health Care Services	Home Health Care Services can be furnished in any community setting, including a home, a residential facility, or a shelter. Home Health Care Services are furnished by registered nurses,

Alliance Covered Services -Table D	
Service	Service Description and Limitations (if applicable)
	<p>licensed practical nurses, physical/occupational speech therapists, and/or licensed social workers.</p> <p>Pre-authorized for beneficiaries who are determined by a medical professional to be homebound.</p> <p>Home Health Care Services consists of the following services: Wound care; Physical occupational and speech therapy; Health education; Home IV-therapy; Routine visits to ascertain patient health status, check on the status of wounds, prescription drug monitoring Home visits to assess readiness prior to discharge.</p>
Adult Dental Services	<p>Enrollees ages twenty-one (21) and older, up to \$1000 annually.</p> <p>Dental exams every six (6) months; Simple and complex surgical extractions; Emergency care; Fillings; Cleaning and fluoride treatments every six (6) months; Space maintainers (partial dentures) when Medically Necessary; X-rays; Dentures (one new set every five (5) years) and denture repair; and Oral surgery</p>
Emergency Transportation Services	Emergency Transportation Service within the District
Physical therapy, Occupational Therapy, Speech Therapy	Physical therapy, occupational therapy, and speech therapy services covered when Medically Necessary.
Nursing Facility Services	Nursing Facility Services for the first 30 days.
Hemodialysis Treatments	All Hemodialysis Treatments for end-stage renal disease (ESRD).

- C.5.28.23.3 The Contractor shall be responsible for ensuring that each Alliance Enrollee receives, at a minimum, one (1) primary care visit annually.
- C.5.28.23.4 The Contractor shall provide to DHCF, on a quarterly basis, a report that contains:
- C.5.28.23.4.1 The number and percentage of Alliance Enrollees contacted by the Contractor by letter and by phone call to schedule a primary care visit; and
- C.5.28.23.4.2 The number and percentage of Alliance Enrollees contacted by the Contractor to schedule a primary care visit that did not:

C.5.28.23.4.2.1 Respond to the Contractor's requests to schedule a primary care visit; and

C.5.28.23.4.2.2 Who scheduled a visit but did not attend that visit.

C.5.28.24 Alliance Coverage Exclusions

C.5.28.24.1 The Contractor is not responsible for coverage of the services listed in **Table E** below for Alliance Enrollees.

C.5.28.24.2 The Contractor is not responsible for Medicaid-reimbursable medical services (when rendered to an Alliance Enrollee). The Contractor shall not reimburse network hospital Providers for these services. Hospitals providing Medicaid-reimbursable Emergency Services to Alliance Enrollees must submit claims for these services directly to DHCF for reimbursement (see Attachment J.28).

C.5.28.24.3 The Contractor is not responsible for HIV/AIDS Drugs rendered to an Alliance Enrollee. Alliance Enrollees are to obtain these drugs from the District of Columbia AIDS Drug Assistance Program (DC ADAP).

Table E: Alliance Coverage Exclusions	
Coverage	Exclusion
The following services are excluded from the Contractor's coverage of Alliance Enrollees:	Screening and stabilization services for Emergency Medical Conditions provided outside the District
	Emergency Medical Conditions as described in DHCF Policy Number HCPRA-2013-02R (see Attachment J.27).
	Services furnished in schools
	Any Covered Services when furnished by Providers that are not in the Contractor's Provider Network
	Services and supplies related to surgery and treatment for temporal mandibular joint problems (TMJ)
	Cosmetic surgery
	Open heart surgery
	Organ transplantation
	Sclerotherapy
	Therapeutic abortions
	Vision care for adults
	Treatment for obesity
	Infertility treatment
	Experimental Treatment and investigational services and items
	Treatment for Behavioral Health and Substance Use Disorder services, except services related to medical treatment received in a hospital for life threatening withdrawal or withdrawal symptoms from alcohol or narcotic drugs
	Deliveries
	Non-emergency transportation services

C.5.28.25 ICP

C.5.28.25.1 The ICP is a program designed to provide health coverage to Enrollees under the age of twenty-one (21) who are not eligible for Medicaid. Services covered under the ICP are identical to the services covered under Medicaid for children under age twenty-one (21).

C.5.28.25.2 The Contractor shall provide the same benefit package to the ICP Enrollees as children enrolled in the DCHFP.

C.5.28.26 Alternative Levels of Care

C.5.28.26.1 During the term of the Contract, the Contractor may provide cost-effective services that are in addition to those covered under the State Plan as alternative treatment services and program for Enrollees under 42 C.F.R. § 438.3(e)(2). The cost of alternative services shall not be included in capitated rate calculations. DHCF shall only factor the State Plan services into the rates, plus any adjustments for managed care efficiency. The Contractor shall perform a cost-benefit analysis for any new services it proposes to provide, as directed by DHCF, including how the proposed service would be cost effective compared to State Plan services. The Contractor shall implement cost-effective services and programs only after written approval by DHCF.

C.5.28.26.2 The Contractor shall submit a monthly report to DHCF on Enrollees receiving alternative care under cost-effective services in a template provided by DHCF.

C.5.28.27 Special Coverage Rules and Disputes

C.5.28.27.1 The Contractor shall notify DHCF within two (2) business days of any questions regarding coverage, including denials of coverage. DHCF shall respond to the Contractor within two (2) business days.

C.5.28.28 Practice Guidelines

C.5.28.28.1 In accordance with 42 C.F.R. § 438.236, the Contractor shall adopt and disseminate clinical practice guidelines relevant to its Enrollees for the provision of preventive, acute and chronic medical and Behavioral Healthcare services.

C.5.28.28.2 All practice guidelines shall be based on valid and reliable scientific clinical evidence or drawn from expert and professional Provider consensus which includes the results of peer-reviewed studies.

C.5.28.28.3 The Contractor shall adopt practice guidelines in consultation with Network Providers located in the District. These practice guidelines shall be reviewed, updated and approved periodically, as appropriate, at least every two (2) years by the Contractor's QI Committee or a designated clinical Committee.

- C.5.28.28.4 Practice guidelines shall be disseminated to all contracted Providers, and shall be readily available through mail, fax, e-mail, or through the Contractor's website. Practice guidelines shall be made available upon request to Enrollees and potential Enrollees.
- C.5.28.28.5 The Contractor shall utilize the application of practice guidelines to assist Providers and Enrollees to make decisions about appropriate health care UM for specific clinical circumstances and Behavioral Health Services.
- C.5.28.29 **Coverage of In-Patient Services at the Time of Enrollment**
- C.5.28.29.1 The Contractor shall not be responsible for the payment of claims for Covered Services provided during a hospital stay if the date of admission precedes the date of Enrollee's enrollment with Contractor.
- C.5.28.30 **Coverage of In-Patient Services at the Time of Disenrollment**
- C.5.28.30.1 The Contractor shall be responsible for the payment of claims for Covered Services during an entire inpatient or hospital stay when an Enrollee's discharge is subsequent to the Enrollee's disenrollment from Contractor.
- C.5.28.31 In Lieu of Services
- C.5.28.31.1 The Contractor may cover, for Enrollees, services or settings that are in lieu of services or settings covered under the State Plan as follows, in accordance with 42 CFR § 438.3(e)(2):
- C.5.28.31.2 DHCF determines that the alternative service or setting is a medically appropriate and cost-effective substitute for the Covered Service or setting under the State plan;
- C.5.28.31.3 The Enrollee is not required by the Contractor to use the alternative service or setting;
- C.5.28.31.4 The approved in lieu of services are authorized and identified in this Contract, and will be offered to Enrollees at the option of the Contractor; and
- C.5.28.31.5 The utilization and actual cost of in lieu of services are taken into account in developing the component of the capitation rates that represents the covered State plan services, unless a state or regulation explicitly requires otherwise.
- C.5.28.32 **Mental Health Parity**
- C.5.28.32.1 Contractor shall cover, in addition to Covered Services under the State Plan, any services necessary for compliance with the requirements for parity in mental health and substance use disorder benefits in 42 C.F.R. part 438, subpart K, and this Contract identifies the types and amount, duration and scope of services consistent with the analysis of parity compliance conducted by either the District or the Contractor.

- C.5.28.32.2 The Contractor shall not include an aggregate lifetime or annual dollar limit on any medical/surgical benefits or includes an aggregate lifetime or annual dollar limit that applies to less than one-third of all medical/surgical benefits provided to Enrollees through a contract with the District, it may not impose an aggregate lifetime or annual dollar limit, respectively, on mental health or Substance Use Disorder Services.

- C.5.28.32.3 The Contractor shall not apply any financial requirement or treatment limitation to mental health or Substance Use Disorder Services. in any classification that is more restrictive than the predominant financial requirement or treatment limitation of that type applied to substantially all medical/surgical services in the same classification furnished to Enrollees (whether the services are furnished by the same Contractor).

- C.5.28.32.4 Except for services as defined Rehabilitation Behavioral Health Services as described in section C.5.28.10 Table B, the Contractor shall provide mental health and Substance Use Disorder Services in every classification in which medical/surgical services are provided.

- C.5.28.32.5 The Contractor shall not impose non-quantitative treatment limits (NQTLs) for mental health or Substance Use Disorder Services in any classification whereas, under the policies and procedures of the Contractor as written and in operation, any processes, strategies, evidentiary standards, or other factors used in applying the NQTL to mental health or Substance Use Disorder Services in the classification are comparable to, and are applied no more stringently than, the processes, strategies, evidentiary standards, or other factors used in applying the limitation for medical/surgical services in the classification.

- C.5.28.32.6 The Contactor shall report to DHCF upon request the necessary documentation required in accordance with 42 CFR part 438, subpart K regarding parity in mental health and substance use disorder services.

- C.5.28.32.7 The Contractor shall not impose Prior Authorization requirements for mental health or Substance Use Disorder Services that are greater or more restrictive than the Prior Authorization requirements for comparable medical/ surgical services in accordance with 42 CFR § 438.910(d).

C.5.28.33 **Telemedicine**

- C.5.28.33.1 The Contractor shall cover and reimburse healthcare services delivered through Telemedicine, in accordance with 29 DCMR § 910.

C.5.29 Provider Network and Access Requirements

- C.5.29.1 The Contractor shall develop and maintain a Provider Network which is sufficient to provide timely access to the full range of Covered Services to Enrollees including physical, behavioral, and other specialty services and all other services required under this Contract.

- C.5.29.1.2 The Contractor shall ensure Covered Services are reasonably accessible to Enrollees in terms of location and hours of operation. The Contractor shall have available non-emergent after-hours physician or primary care services within its network when Medically Necessary. There shall be sufficient personnel for the provision of Covered Services, including emergency medical care on a 24-hour-a-day, seven-days-a-week basis.
- C.5.29.1.3 The Contractor's Provider Network shall be comprised of appropriately credentialed, licensed, or otherwise qualified Providers to meet the requirements of this Contract. The Contractor shall execute written agreements with all Providers that include, at a minimum, all applicable provisions required by this Contract.
- C.5.29.1.4 The Contractor's failure to comply with the Provider Network and Access requirements in this section will result in DHCF requiring the Contractor to develop and implement a corrective action plan (CAP) to remedy the failure. In addition, DHCF may impose sanctions on the Contractor in response to Provider network and access violations. The sanctions may include those outlined in Section G.3.7.
- C.5.29.1.5 The Contractor shall comply with federal standards governing the adequacy of capacity and services found at 42 C.F.R. §§ 438.206-438.210. The Contractor shall have the capacity to serve Enrollees in accordance with the standards of access to care set forth in this section C.5.29.
- C.5.29.1.6 The Contractor shall have the capacity to successfully perform the required services set forth in this RFP and have a sustainable Provider Network that can furnish the effective care, in the appropriate setting, and in a timely fashion, to Enrollees.
- C.5.29.1.7 The Contractor shall submit Enrollee Encounter Data, claims data, and other data documenting service utilization in electronic format (as specified by DHCF) to DHCF, regardless of how the information is obtained from the Contractor's Providers.
- C.5.29.1.8 The Contractor shall offer an appropriate range and geographic distribution of preventive, primary care, specialty care, and LTSS, including Behavioral Health Services that is adequate for the anticipated number of Enrollees as defined in section B.3.2.
- C.5.29.1.9 The Contractor shall maintain and monitor a network of appropriate Providers that is sufficient to provide adequate access to all services covered under the contract for all Enrollees, including those with limited English proficiency or physical or mental disabilities.
- C.5.29.1.10 The Contractor's network of Providers must be sufficient in number, mix and geographic distribution in accordance with C.5.29 to meet the needs of the anticipated enrollment. Contractor's network of physicians, hospitals, pharmacies, and specialized treatment programs for persons with chronic physical and mental

disabilities and conditions must be sufficient, as documented by data on network composition, Enrollee Encounter Data, and other data documenting service utilization as DHCF may require, meeting the needs of Enrollees.

- C.5.29.1.11 DHCF shall evaluate prior to the contract start date and throughout the term of the contract, the sufficiency of Contractor's network based upon whether Contractor is in compliance with the Network Adequacy standards and requirements of this Contract.
- C.5.29.1.12 The Contractor shall arrange and administer Covered Services in accordance with section C.5.28 to Enrollees through its network. Where Contractor's network is not able to adequately furnish Covered Services, the Contractor shall arrange for Covered Services to be provided on an out-of-network basis in accordance with this section C.5.29.
- C.5.29.1.13 In accordance with 42 C.F.R. § 438.210, the Contractor shall provide medical care that is as accessible to Enrollees, in terms of timeliness, amount, duration, and scope, as those services are to non-Medicaid and FFS beneficiaries served by the Contractor.
- C.5.29.1.14 In establishing a network, the Contractor shall include all classes of Providers necessary to furnish Covered Services, including but not limited to all acute care hospitals in the District as required in Section C.5.29.7, physicians (specialists and primary care), nurse midwives, nurse practitioners, pediatric nurse practitioners, federally qualified health centers, medical specialists, dentists, mental health and substance use disorder Providers, allied health professionals, ancillary Providers, durable medical equipment (DME) Providers, home health Providers, and transportation Providers, as described in C.5.29.2.
- C.5.29.1.14.1 The Contractor's network shall include an adequate number of Providers with the training, experience, and skills necessary to furnish quality care to Enrollees in accordance with C.5.29 and to do so in a manner that is accessible and Culturally Competent.
- C.5.29.1.14.2 All Providers must be appropriately licensed or registered in accordance with the District of Columbia Health Occupation Regulatory Act (D.C. Code § 3-1200 et seq.) and any regulations thereunder or, if located in a jurisdiction outside of the District, in accordance with the health occupations regulatory requirements in the jurisdiction in which the Provider practices. The Contractor must demonstrate that its Network Providers are credentialed as required by 42 C.F.R. § 438.214.
- C.5.29.1.14.3 The Contractor shall ensure all Network Providers shall comply with the District of Columbia Mental Health Information Act D.C. Code §§ 7-1201.01 – 7-1208.07, for the purposes of sharing mental health information among providers and third-party payers and for CQI activities.
- C.5.29.1.15 The Contractor shall ensure, in accordance with 42 C.F.R. § 438.602(b), each of its Network Providers are screened and enrolled as a Medicaid Provider by DHCF. This provision does not require the Network Provider to render services to FFS

beneficiaries.

- C.5.29.1.15.1 The Contractor shall execute Network Provider agreements pending the outcome of DHCF's process to screen and enroll as a Medicaid Provider by DHCF. This process may take up to 120 days. The Contractor must terminate a Network Provider immediately upon notification from DHCF that the Network Provider cannot be enrolled or upon the expiration of one 120-day DHCF process period without enrollment of the Provider. The Contractor shall then notify affected Enrollees about the Network Provider's termination.
- C.5.29.1.16 The Contractor's Providers shall be eligible (i.e., not excluded, suspended or debarred) to participate in any District and Federal health care benefit program. Individuals or organizations suspended, excluded or debarred from participation in a Federal, state, or District health care benefit program shall not provide services under the Contract.
- C.5.29.1.17 The Contractor shall, at the time it enters into this Contract, on a quarterly basis, and upon DHCF's request throughout the term of the Contract, provide written documentation (consistent with the requirements in 42 C.F.R. § 438.207 and C.5.29.) that it has sufficient capacity to handle the maximum number of Enrollees specified under section B.2.1 in accordance with DHCF's standards for access to care, and Federal standards at 42 C.F.R. § 438.68 and § 438.206(c)(1).
- C.5.29.1.18 In the event that there is a Material Change in the Contractor's operations or a change in the health status of its Enrolled population that would affect the adequacy of capacity and services, including changes in the Contractor benefits, geographic service areas, Provider Network, payments, or enrollment of a new population, the Contractor must report the Material Change in writing to DHCF immediately and include a CAP. The Contractor shall submit new documentation regarding its Network adequacy to DHCF within thirty (30) days.
- C.5.29.1.19 The Contractor shall have in place written guidelines and procedures to ensure Enrollees are provided Covered Services without regard to race, color, gender, creed, religion, age, national origin, ancestry, marital status, sexual orientation, political affiliation, personal appearance, or physical or mental disability. In addition, the Contractor shall require that all of its Network Providers are in compliance with the requirements of the Americans with Disabilities Act (ADA), 42 U.S.C. §§ 12101 *et seq.*, § 504 of the Rehabilitation Act of 1974, 29 U.S.C. § 794 and other requirements set forth in section H.6.
- C.5.29.1.20 The Contractor shall collaborate with DHCF to promote the delivery of services in a culturally competent manner to all Enrollees, including those with limited English proficiency and diverse cultural and ethnic backgrounds, disabilities, and regardless of gender, sexual orientation or gender identity.
- C.5.29.1.21 The Contractor shall, on a quarterly basis, analyze the composition of its network and, based upon the health status and needs of its Enrollees, identify any gaps or areas

requiring expansion, including the provision of primary care, specialty care, dental, Behavioral Health Services and LTSS, including but not limited to services on weekends and evenings. This information shall be provided to DHCF upon request.

- C.5.29.1.22 The Contractor shall establish mechanisms to ensure that Network Providers comply with the timely access requirements and monitor them regularly to determine compliance and take corrective action if a Network Provider fails to comply.
- C.5.29.1.23 The Contractor shall at least annually conduct access and availability audits to validate Provider Network access of individual Providers within the Contractor's Provider Network. The Contractor may coordinate with other MCOs to conduct these audits to avoid duplicate contacts to Providers. Reviews shall include the use of "secret shopper" calls and activities.
- C.5.29.1.24 The Contractor shall provide DHCF with results of all access and availability audits upon request. The Contractor shall take corrective action to remediate instances of identified non-compliance with access and availability or other Contract standards and report all non-compliance to DHCF within thirty (30) Calendar Days of the audit. Should DHCF identify and notify the Contractor of non-compliance with this Contract's access and availability standards, the Contractor shall provide to DHCF a CAP within fifteen (15) Calendar Days of receipt of such notice.
- C.5.29.1.25 The Contractor shall have written policies and procedures that comply with the requirements of 42 C.F.R. § 438.214 and C.5.29.24 regarding the selection, retention, and exclusion of Providers and meet, at a minimum, the requirements related to credentialing. The Contractor shall submit such written policies and procedures annually to DHCF, if amended.

C.5.29.2 Network Composition

C.5.29.2.1 Network Adequacy Requirements

- C.5.29.2.1.1 The Contractor shall ensure that its Provider Network is sufficient in number, geographic distribution, and type of Providers to ensure that all Covered Services, including an appropriate range of preventive, primary care, and specialty services, are accessible to meet the needs of the anticipated number of Enrollees within 90 days of the Start Date.
- C.5.29.2.1.2 The Contractor shall meet relevant District network adequacy standards, in accordance with 42 C.F.R. § 438.68, in all geographic areas in which the Contractor operates, as well as, adhere to the time and distance standards developed by the District for the following Provider types:
 - C.5.29.2.1.2.1 Adult PCPs,
 - C.5.29.2.1.2.2 Pediatric PCPs,
 - C.5.29.2.1.2.3 OB/GYN Providers
 - C.5.29.2.1.2.4 Adult Behavioral Health (mental and substance use disorder) providers

- C.5.29.2.1.2.5 Pediatric Behavioral Health (mental and substance use disorder) providers
- C.5.29.2.1.2.6 Adult Specialist Providers
- C.5.29.2.1.2.7 Pediatric Specialist Providers
- C.5.29.2.1.2.8 Hospitals,
- C.5.29.2.1.2.9 Pharmacies,
- C.5.29.2.1.2.10 Pediatric Dental Providers,
- C.5.29.2.1.2.11 Any additional Provider types when it promotes the objectives of the Medicaid program as determined by CMS and adopted by DHCF.

- C.5.29.2.1.3 The Contractor is not required to contract with more providers than necessary to meet the needs of its Enrollees or use different reimbursement amounts for different specialties or for different practitioners in the same specialty.

- C.5.29.2.1.4 The Contractor shall establish measures that are designed to maintain quality of services and control costs that are consistent with its responsibilities to Enrollees in accordance with 42 C.F.R. § 438.12(b).

- C.5.29.2.1.5 Providers that have not been enrolled or reenrolled with DHCF shall be excluded in the Contractor's network adequacy assessment or accessibility requirements.

- C.5.29.2.2 **Primary Care**

- C.5.29.2.2.1 For all Enrollees, the Contractor shall have at least two (2) age-appropriate PCPs who are both geographically available and contractually required to meet Mileage and Travel Time Standards and other requirements of this Contract. The Contractor shall monitor and manage its PCP network composition for Enrollees over 21 based on access to PCPs that are not pediatricians. The Contractor shall monitor and manage its PCP network composition for Enrollees 21 and under based on access to pediatricians and other PCPs recognized as having primary care expertise to treat children.

- C.5.29.2.3 Obstetric-Gynecological Care

- C.5.29.2.3.1 The Contractor shall develop and maintain a Provider network that ensures that female Enrollees have access to care from Obstetric-Gynecological Providers in accordance with the Mileage and Travel Time Standards.

- C.5.29.2.3.2 The Contractor shall demonstrate that its Provider Network includes family planning providers to deliver timely access to Covered Services by enrollees seeking the respective services.

- C.5.29.2.3.3 The Contractor shall ensure that Network Providers provide physical access, reasonable accommodations, and accessible equipment for all Enrollees with physical or mental disabilities.

- C.5.29.2.4 Behavioral Health and Hospital Care

- C.5.29.2.4.1 The Contractor shall ensure that the Travel Time to general acute care hospitals or mental health Providers shall not exceed thirty (30) minutes Travel Time by public transportation.
- C.5.29.2.5 **Pharmacies**
- C.5.29.2.5.1 The Contractor shall ensure that at least two (2) pharmacies are located within two (2) miles of each Enrollee's residence. The Contractor's pharmacy network must include at least one (1) twenty-four (24) hour seven (7) day a week pharmacy and at least one (1) pharmacy that provides home delivery service within four (4) hours. The Contractor shall also include at least one (1) mail-order service.
- C.5.29.2.6 **Laboratory Providers**
- C.5.29.2.6.1 The Contractor shall demonstrate that it has Laboratory Providers in accordance with Mileage and Travel Time Standards. Providers must have either a Clinical Laboratory Improvement Amendment (CLIA) certificate of registration or a CLIA certificate of waiver.
- C.5.29.2.7 **Geographic Access Reporting Requirements**
- C.5.29.2.7.1 The Contractor must submit evidence of compliance with the requirements of Mileage and Travel Time Standards at least 30 days prior to the Start Date, quarterly, and as requested by DHCF.
- C.5.29.2.7.2 The Contractor must submit a Geographic Access analysis in a format specified by DHCF using GeoAccess or a comparable software program. The Contractor must clearly indicate the percentage of Enrollees who do not have Provider access, as defined by the Mileage and Travel Time standards.
- C.5.29.2.7.3 The Contractor shall use the most recent eligibility files provided by DHCF. The Contractor shall use the most recent Enrollee data to geocode each Enrollee by street address. All Network Provider street addresses should be exactly geocoded. The Contractor shall only include in its Geographic Access data reports those Providers that operate a Full-Time Provider Location. For purposes of this requirement, a Full-Time Provider Location is defined as a location operating for twenty (20) or more hours each week in an office location.
- C.5.29.2.7.4 The Contractor must prepare separate Geographical Access reports addressing each Provider type included in the Mileage and Travel Time Standards. The Contractor must prepare separate Geographical Access reports for PCPs, showing Providers with open panels only and showing all open and closed panels. A closed panel is any Provider that the Contractor recognizes as no longer accepting new beneficiaries. An open panel is any Provider that the Contractor does not recognize as closed. The Contractor shall review and update the PCP panel status of its network at least quarterly.

- C.5.29.2.7.5 In addition to the Geographic Access data reports, the Contractor shall report to DHCF on a quarterly basis, the Contractor's plans or corrective action to enhance access for Enrollees who have less than 98% of Provider access, as defined by the Mileage and Travel Time Standards. If enhanced access is not possible, (i.e., no Providers are available to contract with the Contractor or available Providers only practice part-time) the Contractor shall describe the limitations to enhancing access in its report.
- C.5.29.2.7.6 For purposes of this Section C.5.29.2, the Contractor's delivery network shall be sufficient if the Contractor is in compliance with the geographic, Mileage and Travel Time Standards, Appointment Time Standards, and other standards established in Sections C.5.29, C.5.29.2 and C.5.29.17 in documenting the adequacy of its network.
- C.5.29.2.7.7 In accordance with 42 C.F.R. § 438.68 the Contractor shall demonstrate its ability to meet DHCF's network adequacy standards which includes:
- C.5.29.2.7.7.1 The anticipated DCHFP and Alliance enrollment;
- C.5.29.2.7.7.2 The expected utilization of services, considering Enrollee characteristics and the health care needs of specific Medicaid populations covered by this Contract;
- C.5.29.2.7.7.3 The number and types of Providers (in terms of training, experience, capacity, and specialization) required to furnish contracted Covered Services;
- C.5.29.2.7.7.4 The number of Network Providers not accepting new patients;
- C.5.29.2.7.7.5 The geographic location of Providers and Enrollees, distance, Travel Time, normal means of transportation, including public transportation, used by Enrollees and whether Provider locations are accessible to Enrollees with disabilities; and
- C.5.29.2.7.7.6 The routine appointment waiting times (i.e., time routinely spent waiting to see the Provider once the Enrollee has arrived) at Network Providers and the time it takes for an Enrollee to schedule an initial and follow-up appointment.
- C.5.29.2.7.8 The ability of Network Providers to communicate with Enrollees who have limited English proficiency in their preferred language.
- C.5.29.2.7.9 The ability of Network Providers to ensure physical access, reasonable accommodations, culturally competent communications, and accessible equipment for Medicaid Enrollees with physical or mental disabilities.
- C.5.29.2.7.10 The availability of triage lines or screening systems, as well as the use of Telemedicine in accordance with 29 DCMR § 910, e-visits, and/or other evolving and innovative technological solutions.
- C.5.29.2.7.11 At a minimum, the Contractor must have at least one (1) full-time equivalent PCP, regardless of specialty type, for every five hundred (500) Enrollees, and there must be

one (1) full-time equivalent PCP with pediatric training and/or experience for every five hundred (500) children and adolescents through the age of twenty (20), and there must be at least one (1) full-time equivalent dentist for every seven hundred and fifty (750) children and adolescent Enrollees.

- C.5.29.2.7.12 The Contractor shall report to DHCF quarterly, all PCPs, including groups, health centers, and individual physician practices and sites, which are not accepting new patients and have been granted the ability to do so by the Contractor. The Contractor shall not allow any individual PCP to have a panel that includes more than five hundred (500) Enrollees at any point in time, unless the Contractor requests and receives prior written approval from DHCF to temporarily waive the five (500) Enrollee restriction. Such approval shall be granted at the sole discretion of DHCF.
- C.5.29.2.7.13 The Contractor shall use the minimum requirements established in this Contract to determine network adequacy.
- C.5.29.2.7.14 Whenever the Contractor has an insufficient number or type of Network Providers to provide a covered service, the Contractor shall develop and implement a CAP to address network adequacy and ensure that the Enrollees obtain the covered service at no cost; as if the covered service was obtained from the Contractor's network.
- C.5.29.2.7.15 The Contractor shall provide an access plan to DHCF quarterly and upon request. The access plan must be consistent with the GeoAccess or comparable software reporting requirements and maps, as required in Section C.5.29.2.8.2, and describe or contain at least the following:
 - C.5.29.2.7.15.1 A list of the names and specialties of the Contractor's participating Providers;
 - C.5.29.2.7.15.2 The Contractor's procedures for making referrals within and outside of its network;
 - C.5.29.2.7.15.3 The Contractor's process for monitoring and ensuring on an ongoing basis, the sufficiency of the Contractor's network to meet the health care needs of Enrollees;
 - C.5.29.2.7.15.4 The Contractor's methods for assessing the health care needs of Enrollees;
 - C.5.29.2.7.15.5 The Contractor shall recruit licensed, Board-certified, or Board-eligible Providers needed to provide comprehensive, accessible, and Culturally Competent care on an ongoing basis.
- C.5.29.2.7.16 The Contractor shall demonstrate that there are sufficient Indian/Tribal/Urban Indian Health Providers in the network to ensure timely access to services available under the Contract for Indian Enrollees who are eligible to receive services from such Providers.

C.5.29.3 Primary Care Providers

- C.5.29.3.1 A PCP may be any of the following: family practice physician, general practice

physician, internal medicine physician, OB/GYN, pediatric physician (when appropriate to the Enrollee), osteopath, clinic or FQHC, nurse practitioner, or a subspecialty physician, when appropriate in light of an Enrollee's Special Health Care Needs.

C.5.29.3.2 Clinics as Providers

C.5.29.3.2.1 Enrollees may designate a clinic as a PCP. Clinics must comply with the capacity standards defined in Section C.5.29.17. In addition, each Full-time Equivalent PCP in the clinic may have no more than a total patient load of 2,000 Medicaid and Alliance Enrollees. The Appointment Standards in Section C.5.29.18 shall apply to clinics.

C.5.29.3.3 The Contractor shall ensure that PCPs have adequate capacity as this term is defined by the standard of care, prevailing industry norms and community standards (as defined in Section H.11.7), including any CMS or DHCF guidance on this issue. In evaluating the capacity of PCPs, the Contractor shall take into consideration both a PCP's existing Contractor Enrollee load, overall Enrollee load, Medicaid patient load, as well as its total patient load and shall assess the overall patient load against community standards for any specialty involved. The Contractor shall also consider whether the Provider is in compliance with the Appointment Time Standards set forth in Section C.5.29.18. In no event shall the Contractor assign additional Enrollees to a single PCP if the Contractor believes that the PCP has reached his/her capacity to provide high quality services to Enrollees. The Contractor shall provide evidence of adequate capacity to DHCF, upon request.

C.5.29.3.4 The Contractor shall submit a monthly report to DHCF on the number of participating PCPs accepting new patients (i.e., PCPs with fully open panels), Providers known to have closed panels, and specialists authorized to serve as PCPs, including identifying whether or not they are open or closed to new patients.

C.5.29.4 Specialty Care Providers

C.5.29.4.1 The Contractor shall have a network that includes sufficient numbers and classes of specialty Providers to furnish covered specialty services to meet the appointment access and availability standards. The Contractor's network shall include medical sub-specialists and pediatric specialists and sub-specialists.

C.5.29.4.2 The Contractor's network shall, at a minimum, include:

- C.5.29.4.2.1 Dermatologists,
- C.5.29.4.2.2 Orthopedic surgeons,
- C.5.29.4.2.3 Neurologists,
- C.5.29.4.2.4 Neurosurgeons,
- C.5.29.4.2.5 Neonatologists,
- C.5.29.4.2.6 Perinatologists,
- C.5.29.4.2.7 Oncologists/Hematologists,
- C.5.29.4.2.8 Allergists and Immunologists,

- C.5.29.4.2.9 Cardiologists,
- C.5.29.4.2.10 Endocrinologists,
- C.5.29.4.2.11 Gastroenterologists (Pediatric and Adult),
- C.5.29.4.2.12 Geneticists,
- C.5.29.4.2.13 Nephrologists,
- C.5.29.4.2.14 Obstetricians/Gynecologists,
- C.5.29.4.2.15 Ophthalmologists,
- C.5.29.4.2.16 Otolaryngologists,
- C.5.29.4.2.17 Podiatrists,
- C.5.29.4.2.18 Pulmonary Specialists,
- C.5.29.4.2.19 Rheumatologists,
- C.5.29.4.2.20 Surgeons,
- C.5.29.4.2.21 Urologists,
- C.5.29.4.2.22 Inpatient specialty facilities, and
- C.5.29.4.2.23 Rehabilitation Providers.

- C.5.29.4.3 In the event the Contractor's network is insufficient to furnish a specialty service, the Contractor shall pay for the cost of out of network services, including transportation, for as long as the Contractor is unable to provide the services through a Network Provider.

C.5.29.5 Specialist as a Primary Care Provider

- C.5.29.5.1 The Contractor shall offer each Enrollee with Special Health Care Needs, as defined in Sections C.3.9 and C.3.30, the option of choosing as his/her PCP, a specialist participating in the Contractor's network who has the experience and expertise in the treatment of the Enrollee's Special Health Care Needs and is willing and has the capacity (as defined by Section C.5.29.17) to accept the Enrollee. The Contractor shall determine the need for a specialist to function as an Enrollee's PCP. The determination shall be made on a case-by-case basis and in consultation with the Enrollee and the Enrollee's current PCP. If the Enrollee disagrees with the Contractor's determination, the Contractor shall inform the Enrollee of his or her right to file a Grievance with Contractor and/or to utilize the Fair Hearing process described in Section C.5.34.9.

C.5.29.6 Dental Providers

The Contractor shall maintain a sufficient network of Dental Providers, including Dentists, Pediatric Dentists, Orthodontists, and Oral Surgeons, to meet the needs of Enrollees.

- C.5.29.6.1 The Contractor shall submit a monthly report on the number and distribution of participating Dental Providers categorized as Dentists, Pediatric Dentists, Orthodontists, or Oral Surgeons and identify whether the Dental Providers have fully open patient panels and identify those known to the Contractor to be closed to accepting new patients.

C.5.29.6.2 The Contractor shall ensure there is at least one (1) dentist that has a fully open patient panel for every 750 Enrollees.

C.5.29.7 Hospitals

C.5.29.7.1 At a minimum, the Contractor shall have and maintain hospital agreements with all current and future District acute care hospitals and hospital related provider groups which currently include:

- C.5.29.7.1.1 Howard University Hospital
- C.5.29.7.1.2 Medstar Washington Hospital Center
- C.5.29.7.1.3 Medstar Georgetown Hospital
- C.5.29.7.1.4 Children's National Hospital
- C.5.29.7.1.5 United Medical Center
- C.5.29.7.1.6 Sibley Hospital
- C.5.29.7.1.7 George Washington Hospital

C.5.29.7.1.1 The Contractor must demonstrate that all hospitals are accredited by The Joint Commission and verifies to the District that the hospital has met all state licensing and certification requirements. Moreover, the Contractor must comply with the requirements of § 1867 of the Act, 42 U.S.C. § 1395dd.

C.5.29.7.2 The Contractor shall also include Sheppard Pratt Health System, which provides services for mental health, substance use disorder, special education, developmental disability, and social services, or a hospital providing comparable services approved by DHCF, in its network.

C.5.29.7.3 In addition to the requirements above, the Contractor shall include at least two (2) hospitals that deliver pediatric care in its network.

C.5.29.7.4 For Enrollees who receive Emergency Services at an out-of-network hospital, the Contractor shall pay the out-of-network hospital the District's FFS rates. If the Contractor has a contract with the out-of-network hospital, the Contractor shall pay the out-of-network hospital those contracted rates.

C.5.29.8 Behavioral Health Providers

C.5.29.8.1 The Contractor shall have skilled Providers to provide Covered Mental Health Services to Enrollees. The Contractor's mental health services network shall include the following to meet the needs of the Contractor's enrolled beneficiaries:

- C.5.29.8.1.1 Psychiatrists, both adult and pediatric;
- C.5.29.8.1.2 Specialists in developmental/Behavioral Health medicine;
- C.5.29.8.1.3 Psychologists, both adult and pediatric;
- C.5.29.8.1.4 Social Workers, including those specializing in treatment of mental health and substance use disorder;
- C.5.29.8.1.5 Inpatient psychiatric units for adults and pediatric Enrollees;

- C.5.29.8.1.6 Residential treatment facilities;
C.5.29.8.1.7 Partial Hospitalization and Intensive Outpatient Programs; and
C.5.29.8.1.8 Coordination and Case Management Service Providers.
- C.5.29.8.2 The Contractor shall have the capacity necessary to effectively diagnose, treat, and manage Enrollees dually diagnosed with both mental health and sub substance use disorders stance abuse disorders.
- C.5.29.8.3 The Contractor’s Alliance Network does not need to include the Providers listed in Section C.5.29.8.1 above.
- C.5.29.8.4 The Contractor shall submit a quarterly report to DHCF, using a GeoAccess or comparable software, that shows participating mental health Providers by zip code of the Providers’ office locations and shall highlight all Providers with less than eighty percent (80%) panel availability.
- C.5.29.8.5 Failure to maintain a Provider Network that ensures Enrollees have access to covered Mental Health services, as described in section C.5.29.8, may result in DHCF requiring the Contractor to develop and implement a CAP to remedy the failure.
- C.5.29.8.6 The Contractor shall ensure that services for the assessment and stabilization of psychiatric crises, including Providers experienced with treating children or adolescents, are available on a twenty-four (24) hour basis, seven (7) days a week, including weekends and holidays. Phone based assessment must be provided within fifteen (15) minutes of request and, when Medically Necessary, intervention or face-to-face assessment shall be provided within ninety (90) minutes of completion of the phone assessment. These services shall be provided by Providers with appropriate expertise in mental health with on- call access to an adult or child and adolescent psychiatrist.
- C.5.29.8.7 The Contractor shall report to DBH any changes in a mental health Provider’s credentialing information, including Contractor’s refusal to credential or re-credential a mental health Provider
- C.5.29.9 FQHCs Providers**
- C.5.29.9.1 The Contractor shall contract for the provision of primary care services, dental services, preventive care services and/or specialty/referral services with FQHCs or FQHC look-alikes. The Contractor shall ensure Enrollees currently using FQHC services are offered the opportunity to continue receiving services from the FQHC.
- C.5.29.9.2 The Contractor shall be aware of and consider the unique status of FQHCs when developing Provider Networks. The Contactor shall contract with all FQHCs and FQHC look-alikes located in the District of Columbia to provide services to DHCFP, Alliance and ICP Enrollees.
- C.5.29.9.3 If the Contractor is unable to execute a provider agreement with any of the FQHC

- C.5.29.9.4 clinics in the District, the Contractor shall notify DHCF.
The Contractor shall reimburse FQHCs and FQHC look-alikes at the established DHCF Prospective Payment System (PPS) rate or the Alternative Payment Methodology (APM) rate, in accordance with DCMR Chapter 45, Title 29.
- C.5.29.10 Women’s Health**
- C.5.29.10.1 In addition to a PCP (or, at the Enrollee’s option, in lieu of a PCP) a female Enrollee may have a provider who specializes in Women’s Health. The Contractor shall provide female Enrollees with direct access to a provider that specializes in Women’s Health within the network for Covered women’s routine and preventive health care services. This is in addition to the Enrollee’s designated source of primary care if that source is not a provider who specializes in Women’s Health.
- C.5.29.10.2 In accordance with 42 C.F.R.§ 431.51, all Enrollees have the right to receive family planning services from a provider of their choice, whether the provider is in or out of the Contractor’s network. In addition, Enrollees do not need a referral to access family planning services. Out-of-network family planning providers should be paid directly by the Contractor for services provided to Enrollees and such payments should be at a rate no less than the Medicaid fee-for-service rate or in-network rates, whichever is greater.
- C.5.29.11 Integrated Care Centers**
- C.5.29.11.1 The Contractor shall demonstrate that its network includes facilities providing integrated care for Enrollees with complex conditions that require multi-disciplinary assessment, diagnosis, and/or treatment. Such facilities may include multi-disciplinary teams practicing at a common location such as specialty outpatient departments, specialty clinics, and developmental centers.
- C.5.29.12 IDEA Service Providers**
- C.5.29.12.1 The Contractor’s network shall include certified Early Intervention Providers for health-related IDEA services to children under age three (3). Additionally, the Contractor’s network shall include Providers qualified to perform evaluations for IDEA eligibility and provide health related IDEA services for children three (3) years of age and older, unless and until these services are provided by DCPS. Such Providers shall include those who provide rehabilitation services for improvement, maintenance, or restoration of functioning, including respiratory (including home-based), occupational, speech, and physical therapies.
- C.5.29.13 Allied Health Professionals**
- C.5.29.13.1 The Contractor’s network shall include the following classes of allied health professionals:
- C.5.29.13.1.1 Personal Care Aides/Assistants;

- C.5.29.13.1.2 Home Health Providers;
- C.5.29.13.1.3 Registered Dietitians;
- C.5.29.13.1.4 Speech, Physical, Occupational, and Respiratory Therapists;
- C.5.29.13.1.5 Audiologists;
- C.5.29.13.1.5 Providers of genetic screening and counseling; and
- C.5.29.13.1.5 Pharmacists.

C.5.29.14 Contractor Referrals to Out-of-Network Providers for Services

- C.5.29.14.1 If the Contractor's network is unable to provide Medically Necessary Services required under the Contract, the Contractor must cover these services through an Out-of-Network Provider until the Contractor establishes a provider agreement. The Contractor shall coordinate with Out-of-Network Providers for authorization and payment in these instances and ensure that cost of the services and transportation to the Enrollee is no greater than it would be if the services were furnished within the Contractor's network. The accessibility standards defined in section C.5.29 are applicable to services provided to Enrollees by Out-of-Network Providers.
- C.5.29.14.2 The Contractor shall pay I/T/U Providers, whether participating in the provider network or not, for covered managed care services provided to Indian Enrollees who are eligible to receive services from the I/T/U either at a negotiated rate between the Contractor and the I/T/U Provider, or if there is no negotiated rate, at a rate no less than the level and amount of payment that would be made if the Provider were not an I/T/U Provider, in accordance with. 42 CFR 438.14 (b)(2).

C.5.29.15 Capacity to Serve Enrollees with Diverse Cultures and Languages

- C.5.29.15.1 The Contractor shall include Providers in its network that understand and are respectful of health-related beliefs, cultural values, communication styles, attitudes, and behaviors of the cultures represented in the Enrollee population and provide translation services to those that request instructions in their native language, in accordance with C.5.7.
- C.5.29.15.2 In accordance with section C.5.7.3, the Contractor shall ensure that its non-English speaking Enrollees have access to free interpreters, if needed, in the following situations:
 - C.5.29.15.2.1 During emergencies, twenty-four (24) hours a day, seven (7) days a week;
 - C.5.29.15.2.2 During appointments with their Providers and when talking to the Contractor; and
 - C.5.29.15.2.3 When technical, medical, or treatment information is to be discussed.
- C.5.29.15.3 Enrollees, especially minor children, shall not be used as interpreters in assessments, therapy, or other medical situations in which impartiality and confidentiality are necessary, unless specifically requested by the Enrollee. Every attempt should be made to help the Enrollee understand the availability of non-familial interpreters and

Provider concerns with utilizing minor children as interpreters, even at the Enrollee's request.

C.5.29.15.4 A family member or friend may be used as an interpreter only if that individual can be relied upon to provide a complete and accurate interpretation of information between Provider and the Enrollee, provided that the Enrollee is advised that there is a free interpreter available, and the Enrollee expresses a preference to rely on the family member or friend. If a family member or friend is used as an interpreter, the Contractor shall document the reason for doing so in accordance with section C.5.7.

C.5.29.15.5 The Contractor shall permit any Indian who is enrolled with a non-Indian Health Services Provider and who is eligible to receive services from a participating I/T/U Provider to choose to receive Covered Services from that I/T/U Provider.

C.5.29.16 Provider Directory

C.5.29.16.1 The Contractor shall publish a Provider Directory that complies with the requirements of section C.5.8. The Provider Directory shall be made available to Enrollees in paper form upon request and on the Contractor's public website in a machine-readable file.

C.5.29.16.2 The Contractor shall publish a Provider Directory that is made available in prevalent languages and alternative formats in accordance with DC Language Access Act of 2004, upon request.

C.5.29.16.3 In accordance with 42 C.F.R. § 438.10 (h)(1), the Provider Directory shall, at a minimum, include:

C.5.29.16.3.1 A list of Contractor's current Provider Network, including PCPs, specialists, hospitals and other Providers described in sections C.5.29 and C.5.29.2;

C.5.29.16.3.2 Alphabetical and geographical Provider list by type of Provider (e.g. PCP, Behavioral Health, LTSS, Hospital);

C.5.29.16.3.3 Whether or not the office is accessible for people with disabilities, including offices, exam room(s) and equipment;

C.5.29.16.3.4 Instructions for the Enrollee to contact the Contractor's toll-free Enrollee Services telephone line for assistance in finding a convenient Provider;

C.5.29.16.3.5 Providers' Addresses and telephone numbers;

C.5.29.16.3.6 The availability of evening and weekend hours for Providers;

C.5.29.16.3.7 Identification of Providers that are not accepting new patients, which Contractor shall revise quarterly to ensure that the information is accurate;

C.5.29.16.3.8 Information regarding Board certification, hospital admitting privileges, and languages spoken by the Provider;

- C.5.29.16.3.9 The Network Providers' web site URLs, as appropriate;
- C.5.29.16.3.10 Information regarding specialty care, as appropriate; and
- C.5.29.16.3.11 The provider's cultural and linguistic capabilities, including languages (including American Sign Language) offered by the provider or a skilled medical interpreter at the provider's office, and whether the provider has completed cultural competence training.
- C.5.29.16.4 The Contractor shall update the paper format Provider Directory monthly and update the electronic format no later than 30 calendar days after the Contractor receives updated Provider information. Provider Directories shall be made available to Enrollees and DHCF upon request.
- C.5.29.16.5 The Contractor shall submit a complete database of all Network PCPs, including unique National Provider Identifiers (NPIs) to DHCF. Such PCP database shall be submitted electronically in a format and timeframe established by DHCF.
- C.5.29.16.6 The Contractor shall submit a complete database of all Network Behavioral Health Providers, including NPIs to DHCF. Such database shall be submitted electronically in a format and timeframe established by DHCF.
- C.5.29.16.7 The Contractor shall provide DHCF with additional updates and materials that DHCF may request for purposes of providing information to assist Enrollees in selecting a Contractor, or to assist DHCF in assigning an Enrollees who do not make a selection.
- C.5.29.16.8 The Contractor's Provider directory must include the information in C.5.29.17 for each of the following provider types covered under this Contract:
 - C.5.29.16.8.1 Physicians, including specialists;
 - C.5.29.16.8.2 Hospitals;
 - C.5.29.16.8.3 Pharmacies;
 - C.5.29.16.8.4 Behavioral health providers; and
 - C.5.29.16.8.5 Long Term Support Services providers, as appropriate.
- C.5.29.17 Access to Covered Services**
 - C.5.29.17.1 Hours of Operation
 - C.5.29.17.1.1 The Contractor's Network Providers shall offer hours of operation that are no less than the hours of operation offered to commercial Enrollees or hours that are comparable to Medicaid FFS, if the Provider serves only Medicaid Enrollees.

- C.5.29.17.2 Routine Care shall be available from Providers during their regular and scheduled office hours. The Contractor shall ensure that a sufficient number of its Providers offer evening and weekend hours of operation, in addition to scheduled daytime hours. This information shall be included in the Enrollee Handbook and Provider Directory. The Contractor shall provide notice to Enrollees of the hours and locations of service for their assigned PCP.
- C.5.29.17.3 PCPs may maintain more than one practice location. DHCF may require that the Contractor delete a location from its PCP network if it, in its sole discretion, believes that the location's hours of operation or staffing levels are inadequate for serving as an Enrollee's PCP. PCPs must provide clear information to Enrollees about the hours of operation at each location and the information regarding each location's hours of operation and staffing must:
 - C.5.29.17.3.1 Be reported to DHCF twice each year, when the hours of operation or staffing levels change, and at DHCF's request; and
 - C.5.29.17.3.2 Be clearly printed in the Contractor's Enrollee Handbook.
- C.5.29.17.4 In the event that a specialist is assigned to act as a PCP, the Enrollee must be informed of the specialist's hours of operation.
- C.5.29.17.5 In circumstances where teaching hospitals use residents as Providers in a clinic and a supervising physician is designated as the PCP by the Contractor; the supervising physician must be available on-site during the hours that residents are serving Enrollees.
- C.5.29.18 Appointment Time Standards for Services**
 - C.5.29.18.1 The Contractor shall meet and require its Network Providers to meet all DHCF standards for timely access to care and services, taking into account the urgency of the need for services. The Contractor shall make services included in the Contract available 24 hours a day, 7 days a week, when Medically Necessary. The Contractor shall establish mechanisms to ensure compliance with accessibility standards by Network Providers. The Contractor shall monitor Network Providers regularly to determine compliance with accessibility standards and take corrective action if there is a failure to comply by a Network Provider.
 - C.5.29.18.2 The Contractor shall ensure that Enrollees with appointments who arrive by their scheduled appointment time shall not routinely be made to wait more than forty-five (45) minutes from their scheduled appointment time to see a PCP. The Contractor shall monitor Enrollee wait times to make an appointment with the Provider, as well as the length of time the Enrollee actually spent waiting to see the Provider.
 - C.5.29.18.3 The Contractor shall have established criteria for monitoring appointment scheduling for Routine and Urgent Care and for monitoring wait times in Provider offices. The

Contractor's established criteria and data regarding appointment wait times and the monitoring criteria must be submitted quarterly and upon DHCF's request.

- C.5.29.18.4 The Contractor shall ensure that its PCPs offer new Enrollees, ages twenty-one (21) and over, an initial appointment within forty-five (45) days of their date of enrollment with the PCP or within thirty (30) days of request, whichever is sooner.
- C.5.29.18.5 The following routine appointments shall take place within thirty (30) days of the Enrollee's request:
 - C.5.29.18.5.1 Diagnosis and treatment of health conditions and problems that are not urgent;
 - C.5.29.18.5.2 Routine and well-health assessments of adults ages twenty-one (21) and older; and
 - C.5.29.18.5.3 Non-urgent referral appointments with specialists.
- C.5.29.18.6 The Contractor shall ensure that there is a reliable system for providing twenty-four (24) hour access to Urgent Care and Emergency Care seven (7) days a week, including weekends and holidays. Urgent Care may be provided directly by the PCP or directed by Contractor through other arrangements.
- C.5.29.18.7 The Contractor shall ensure that direct contact with a qualified clinical staff person is available through a toll-free telephone number at all times.
- C.5.29.18.8 The Contractor shall ensure that services for the assessment and stabilization of psychiatric crises, including those experienced with treating children or adolescents, are available on a twenty-four (24) hour basis, seven (7) days a week, including weekends and holidays. Phone based assessment must be provided within fifteen (15) minutes of request and, when Medically Necessary, intervention or face- to-face assessment shall be provided within ninety (90) minutes of completion of the phone assessment. These services shall be provided by practitioners with appropriate expertise in mental health with on-call access to an adult or child and adolescent psychiatrist.
- C.5.29.18.9 The Contractor shall ensure that initial appointments for pregnant women or Enrollees desiring family planning services are provided within ten (10) calendar days of the Enrollee's request.
- C.5.29.18.10 The Contractor's Providers shall offer appointments for initial EPSDT screenings to new Enrollees within sixty (60) days of the Enrollee's enrollment date with the Contractor or at an earlier time if an earlier exam is needed to comply with the periodicity schedule or if the Enrollee's case indicates a more rapid assessment is needed or a request results from an Emergency Medical Condition. The initial screening shall be completed within three (3) months of the Enrollee's enrollment date with the Contractor, unless the Contractor determines that the new Enrollee is up-to-date with the EPSDT periodicity schedule. To be considered timely, all EPSDT screenings, laboratory tests, and immunizations shall take place within thirty (30)

days of their scheduled due dates for children under the age of two (2) and within sixty (60) days of their due dates for children age two (2) and older. Periodic EPSDT screening examinations shall take place within thirty (30) days of a request by an Enrollee or parent/guardian.

C.5.29.18.11 IDEA multidisciplinary assessments for infants and toddlers at risk of disability shall be completed within thirty (30) days of request by an Enrollee or parent/guardian, and any needed treatment shall begin within twenty-five (25) days upon the Contractor's receipt of the completed and signed Individualized Family Service Plan (IFSP) assessment.

C.5.29.18.12 The Contractor and/or its Network Providers shall furnish evaluations and/or reports, as required by any Court or Court Monitor within the timeframes specified by the Court or Court Monitor.

C.5.29.19 Second Medical Opinions

C.5.29.19.1 The Contractor shall, upon Enrollee request, provide Enrollees the opportunity to have a second opinion from a qualified Network Provider, subject to referral procedures approved by DHCF. If an appropriately qualified Provider is not available within the network, Contractor shall arrange for a second opinion outside the network at no charge to the Enrollee.

C.5.29.20 Choice of Health Care Professional

C.5.29.20.1 The Contractor shall offer each Enrollee the opportunity to choose a PCP and PDP affiliated with the Contractor, to the extent possible and appropriate. If the Contractor assigns Enrollees to PCPs, then the Contractor must notify beneficiaries of the assignment. The Contractor must permit Enrollees to change PCPs upon the Enrollee's request.

C.5.29.21 Network Management

C.5.29.21.1 Standards to Ensure Access to Care

C.5.29.21.1.1 The Contractor shall have written protocols to ensure that Enrollees have access to screening, diagnosis and referral, and appropriate treatment for those conditions and Covered Services under the DCHFP, Alliance, and ICP programs. The Contractor's protocols must include methods for identification, outreach to and screening/assessment, of Enrollees with Special Health Care Needs as defined in Sections C.5.28 and C.5.30.5, Enrollee including use of a DHCF-mandated screening tool, if required at DHCF's sole discretion.

C.5.29.21.1.2 The Contractor shall establish procedures for PCPs to notify the Contractor at least thirty (30) days in advance of reaching maximum Enrollee capacity and the Contractor shall notify DHCF within two (2) Business days of the notification from the Provider.

C.5.29.21.1.3 The Contractor shall have in place procedures for monitoring PCPs' compliance with the capacity standards defined in sections C.5.29.2 and C.5.29.17. The Contractor shall immediately notify DHCF, in writing, any time the Contractor believes that a PCP does not have further capacity to accept Enrollees and any time that the Contractor is unable to accept additional Enrollees because its network has reached capacity. The Contractor understands and agrees that upon receipt of such notification, DHCF may suspend new enrollment into the Contractor's Plan until additional PCP capacity becomes available. If DHCF determines that the Contractor has exceeded its permissible capacity for PCPs or assigns a PCP more Enrollees than the PCP has capacity to manage DHCF may freeze Contractor's enrollment.

C.5.29.21.1.4 All standards, procedures and protocols required under this provision shall be in place within ninety (90) days of Contract Award.

C.5.29.22 Written Standards for Accessibility of Care

C.5.29.22.1 The Contractor shall develop and maintain written standards for Enrollee accessibility of care and services that comply with the requirements of Section C.5.29.18. These standards shall be established within ninety (90) days of Contract Award and must be communicated to Providers and monitored by the Contractor. These standards shall include the following:

C.5.29.22.1.1 Enrollee wait times for care at facilities;

C.5.29.22.1.2 Enrollee wait times for appointments;

C.5.29.22.1.3 Number and types of Providers who are not accepting new Medicaid patients;

C.5.29.22.1.4 Total number of Medicaid patients assigned to or being served by a Provider;

C.5.29.22.1.5 Total number of patients assigned to or being served by a Provider;

C.5.29.22.1.6 Statement that Providers' hours of operation do not discriminate against Medicaid, DCHFP and Alliance Enrollees; and

C.5.29.22.1.7 Whether or not Provider speaks a language other than English.

C.5.29.23 Unique Physician Identifier

C.5.29.23.1 The Contractor shall require every physician providing services to Enrollees to have a unique physician identifier, as specified in § 1173(b) of the Act.

C.5.29.24 Credentialing

C.5.29.24.1 The Contractor shall develop and maintain written policies and procedures for credentialing and re-credentialing all Providers to ensure the Covered Services are

provided by appropriately licensed and accredited Providers. These policies and procedures shall, at a minimum, comply with NCQA standards.

- C.5.29.24.1.1 The Contractor shall follow DHCF's uniform screening and enrollment process (also referred to as credentialing and recredentialing) available on the DHCF Provider Portal that addresses acute primary, behavioral, substance use disorders, and Long-Term Support Services Providers as appropriate at:
https://www.dcpdms.com/Documents/PDMS_How_To_Enroll_User_Guide.pdf
- C.5.29.24.2 The Contractor shall re-credential Providers at least every two (2) years, or if the Contractor is NCQA accredited, the Contractor shall re-credential based on NCQA requirements.
- C.5.29.24.3 The Contractor shall ensure that Network Providers residing and providing services in bordering states (i.e., Maryland and Virginia) meet all applicable licensure and certification requirements within that state.
- C.5.29.24.4 The Contractor shall have written policies and procedures for monitoring its Providers and for sanctioning Providers who are out of compliance with the Contractor's medical management and quality of care standards or have been excluded, suspended or debarred from participating in any District, state, or Federal health care benefit program, in accordance with 42 C.F.R. § 438.610.
- C.5.29.24.5 The Contractor's credentialing procedures shall not include selection criteria that discriminate against Providers that specialize in complex conditions.
- C.5.29.24.6 The Contractor shall ensure that all Providers are credentialed prior to becoming Network Providers and that the Contractor conducts a site visit for all PCP and Behavioral Health Providers before they provide services to Enrollees.
- C.5.29.24.7 The Contractor shall maintain a documented re-credentialing process which shall take into consideration various forms of data including, but not limited to, Grievances, results of quality reviews, UM information, and Enrollee satisfaction surveys.
- C.5.29.24.8 The Contractor shall require that physician Providers and other licensed and certified professional Providers, including Behavioral Health Providers, maintain current knowledge, ability, and expertise in their practice area(s) by requiring them, at a minimum, to obtain Continuing Medical Education (CME) credits or Continuing Education Units (CEUs) and participate in other training opportunities, as appropriate for Provider's respective licensure and/or certification.
- C.5.29.24.9 Upon written notice from DHCF, the Contractor shall not authorize any Providers terminated or suspended from Medicaid participation to treat Enrollees and the Contractor shall deny payment to such Providers for services provided after the Contractor notified the Provider.
- C.5.29.24.10 The Contractor shall not contract with, or otherwise pay for any items or services

furnished, directed or prescribed by a Provider that has been excluded from participation in federal health care programs.

- C.5.29.24.11 The Contractor shall not establish Provider selection policies and procedures that discriminate against particular Providers that serve high-risk populations or specialize in conditions that require costly treatment.
- C.5.29.24.12 The Contractor shall ensure that no credentialed Provider engages in any practice with respect to any Enrollee that constitutes unlawful discrimination under any state or federal law or regulation.
- C.5.29.24.13 The Contractor shall ensure that the Provider credentialing process is completed within one hundred eighty (180) days upon the Contractor's receipt of all required documents. The Contractor's failure to credential or re-credential Providers in a timely manner may result in corrective action, sanctions, fines and/or penalties as described in Sections G.3.6 and G.3.7.
- C.5.29.24.14 The Contractor shall maintain Provider credentialing files (or a copy thereof) in its District office. Provider credentialing files can be maintained electronically; however, the Contractor must have the capability to print out a paper file upon DHCF request. The Contractor's Provider credentialing files shall include but not be limited to:
 - C.5.29.24.14.1 Licensure status;
 - C.5.29.24.14.2 Specialty or subspecialty;
 - C.5.29.24.14.3 Professional affiliations;
 - C.5.29.24.14.4 Hospital admitting privileges;
 - C.5.29.24.14.5 Languages spoken;
 - C.5.29.24.14.6 Education and training;
 - C.5.29.24.14.7 Board eligibility/ certification;
 - C.5.29.24.14.8 Professional credentials and/or certifications;
 - C.5.29.24.14.9 Basic demographic information;
 - C.5.29.24.14.10 Hours of operations;
 - C.5.29.24.14.11 Office locations;
 - C.5.29.24.14.12 Languages spoken by office staff;
 - C.5.29.24.14.13 Status of panel (open, closed);
 - C.5.29.24.14.14 Satisfaction Survey responses;
 - C.5.29.24.14.15 Malpractice coverage;
 - C.5.29.24.14.16 Reported incidents;
 - C.5.29.24.14.17 Documentation that the Provider has not been suspended, excluded or debarred from participation in any District, state, and/or Federal health care benefit programs; and
 - C.5.29.24.14.18 Documentation that Providers have completed all training modules required by DHCF or the Contractor, including, but not limited to, EPSDT training for Health Check Providers.
- C.5.29.24.15 The Contractor shall report to DBH any changes in a mental health Provider's credentialing information, including the Contractor's refusal to credential or re-credential a mental health Provider.

- C.5.29.24.16 The Contractor shall require in its Provider Agreements, that it shall furnish to DHCF or the Secretary, information related to business transactions in accordance with 42 C.F.R. § 455.105, including:
- C.5.29.24.16.1 The ownership of any subcontractor with whom the Provider has had business transactions totaling more than twenty-five thousand dollars (\$25,000) during the twelve (12) month period preceding the date of DHCF's or the Secretary's request.
- C.5.29.24.16.2 Any significant business transactions between the Provider and any wholly owned supplier during the five (5) year period preceding DHCF's or the Secretary's date of the request
- C.5.29.24.16.3 Any significant business transactions between the Provider and any subcontractor during the five (5) year period preceding the date of DHCF's or the Secretary's request.
- C.5.29.24.17 The Contractor shall require in its Provider Agreements that Providers shall disclose the information set forth in Sections C.5.29.24.16.1 – C.5.29.24.16.3 within thirty-five (35) days upon the request of DHCF or the Secretary.
- C.5.29.24.18 The information on persons convicted of crimes identified in 42 C.F.R. § 455.106, including:
- C.5.29.24.18.1 The name of any person who has ownership or control interest in the Provider who has been convicted of a criminal offense related to that person's involvement in any program under Medicare, Medicaid, or the Title XX services program, since the inception of those programs; and
- C.5.29.24.18.2 The name of any person who is an agent or managing employee of the Provider who has been convicted of a criminal offense related to that person's involvement in any program under Medicare, Medicaid, or the Title XX services program, since the inception of those programs.
- C.5.29.24.19 The Contractor shall require in its contracts with Providers language stating that the Contractor shall not reimburse Providers for procedures relating to the following Health Care Acquired Conditions (HCAC), identified in the Section 2702 of the Patient Protection and Affordable Care Act of 2010, when any of the following conditions are not present upon admission in any inpatient setting, but subsequently acquired in that setting:
- C.5.29.24.19.1 Foreign Object Retained after Surgery;
- C.5.29.24.19.2 Air Embolism;
- C.5.29.24.19.3 Blood Incompatibility;
- C.5.29.24.19.4 Catheter Associated Urinary Tract Infection;
- C.5.29.24.19.5 Pressure Ulcers (Decubitus Ulcers);
- C.5.29.24.19.6 Vascular Catheter Associated Infection;

- C.5.29.24.19.7 Mediastinitis after Coronary Artery Bypass Graft (CABG);
- C.5.29.24.19.8 Hospital Acquired Injuries (fractures, dislocations, intracranial injury, crushing injury, burn and other unspecified effects of external causes);
- C.5.29.24.19.9 Manifestations of Poor Glycemic Control;
- C.5.29.24.19.10 Surgical Site Infection following Certain Orthopedic Procedures;
- C.5.29.24.19.11 Surgical Site Infection following Bariatric Surgery for Obesity; and
- C.5.29.24.19.12 Deep Vein Thrombosis and Pulmonary Embolism following Certain Orthopedic Procedures, except for Pediatric (Enrollees under the age of 21) and Obstetric Populations.

- C.5.29.24.20 The Contractor shall require in its contracts with Providers that Providers shall not be reimbursed for any of the following Never Events in any inpatient or outpatient setting:
 - C.5.29.24.20.1 Surgery performed on the Wrong Body Part;
 - C.5.29.24.20.2 Surgery performed on the Wrong Patient; and
 - C.5.29.24.20.3 Wrong surgical procedure performed on a Patient.

- C.5.29.24.21 The Contractor is prohibited from making payment to a Provider for Provider-preventable conditions that meet the following criteria:
 - C.5.29.24.21.1 Conditions identified in the State Plan;
 - C.5.29.24.21.2 Conditions found by the State, based upon a review of medical literature by qualified professionals, to be reasonably preventable through the application of procedures supported by evidence-based guidelines;
 - C.5.29.24.21.3 Conditions that have a negative consequence for the beneficiary;
 - C.5.29.24.21.4 Is able to be audited; and
 - C.5.29.24.21.5 Condition includes, at a minimum, wrong surgical or other invasive procedure performed on a patient; surgical or other invasive procedure performed on the wrong body part; or surgical or other invasive procedure performed on the wrong patient.

- C.5.29.24.22 The Contractor shall provide and update disclosures relative to 42 C.F.R. §§ 1001.1001 and 1001.1051 Exclusion of Entities Owned or Controlled by a Sanctioned Person and Individuals with ownership or control interest in Sanctioned Entities to the CA quarterly and within five (5) business days of the change in status of Entities Owned or Controlled by a Sanctioned Person and Individuals with ownership of control interest in Sanctioned Entities.

- C.5.29.24.23 The Contractor shall provide and update disclosures relative to 42 C.F.R. §455.104, Disclosure of Ownership, quarterly and within five (5) business days of the change in status of affected Contractor staff.

- C.5.29.24.24 In accordance with 42 C.F.R. § 455.104, the Contractor must provide the following to DHCF prior to a provider submitting the provider application and implementation of a Provider Agreement:
- C.5.29.24.24.1 The name and address of any person (individual or corporation) with an ownership or control interest in the Contractor. The address for corporate entities must include, as applicable, the primary business address, the address of every business location, and P.O. Box address;
- C.5.29.24.24.2 Date of birth and social security number; in the case of individual;
- C.5.29.24.24.3 Other tax identification number (in the case of a corporation) with an ownership or control interest in the Contractor or in any Independent Contractor in which the Contractor has a five percent (5%) or more interest;
- C.5.29.24.24.4 Documentation outlining whether the person (individual or corporation) with an ownership or control interest in the Contractor is related to another person with ownership or control interest in the Contractor as a spouse, parent, child or sibling; or whether the person (individual or corporation) with an ownership or control interest in any Independent Contractor in which the Contractor has a five percent (5%) or more interest is related to another person with ownership or control interest in the Contractor as a spouse, parent, child or sibling;
- C.5.29.24.24.5 Documentation containing the name of any other disclosing entity (Provider and/or Independent Contractor) in which an owner of the disclosing entity (Provider and/or Independent Contractor) has an ownership or control interest; and
- C.5.29.24.24.6 Documentation containing the name, address, date of birth and Social Security number of any managing employee of the Contractor.
- C.5.29.24.25 Disclosures from the Contractor's Providers and/or Independent Contractors or disclosing entities must be provided at all of the following times:
- C.5.29.24.25.1 Upon the Provider or disclosing entity submitting the Provider application;
- C.5.29.24.25.2 Upon the Provider or disclosing entity executing the Provider Agreement; and
- C.5.29.24.25.3 Within thirty-five (35) days after any change in ownership of the disclosing entity.
- C.5.29.24.26 Disclosures from Contractor are due at the following times:
- C.5.29.24.26.1 Upon the Contractor submitting the proposal in accordance with the District's Procurement process;
- C.5.29.24.26.2 Upon the Contractor executing the contract with the District;

- C.5.29.24.26.3 Upon exercise of an option period or extension of the contract; and
- C.5.29.24.26.4 Within thirty-five (35) days after any change in ownership of the Contractor.
- C.5.29.24.27 The Contractor shall keep copies of all these requests and responses listed in sections C.5.29.24.22, C.5.29.24.23, C.5.29.24.24, and C.5.29.24.25 and make them available to DHCF and/or Secretary upon request. The Contractor shall advise DHCF when there is no response to DHCF's request.
- C.5.29.24.28 The Contractor shall submit to DHCF a copy of Contractor's Provider Agreement Template for DHCF review and approval within ninety (90) days of Contract Award and within forty-eight (48) hours of Contractor's modification of the template.
- C.5.29.24.29 The Contractor shall attest to the accuracy and completeness of the information submitted to DHCF prior to implementation of the Provider Agreement. The Contractor shall proceed with implementing the Provider Agreement once the Contractor submits all factual and truthful information to DHCF. Any information found to be false or inaccurate by DHCF Division of Program Integrity may result in termination of the Provider Agreement with the Contractor or termination of the Contractor's contract with the District.

C.5.29.25 Enrollee Lock-In Provision

- C.5.29.25.1 The purposes of this restriction is to provide continuity of medical care for the Enrollee, protect the Enrollee's safety and health, and avoid inappropriate or unnecessary utilization of services, and to educate Enrollees on effective and appropriate utilization of health care services.
- C.5.29.25.2 In accordance with 42 C.F.R. § 431.54, 29 D.C.M.R. § 2712, and DHCF's policies and procedures for the lock-in programs the Contractor may request that DHCF restrict an Enrollee to one designated PCP and pharmacy when there is reason to believe that the Enrollee may be over-utilizing services or pharmaceutical drugs. In order to utilize this procedure, the Contractor shall submit a written request in advance of such lock-in to the Division of Program Integrity and the Division of Managed. The selected PCP shall then be responsible for managing the health care services of the Enrollee.

C.5.29.26 Provider Agreements

- C.5.29.26.1 The Contractor shall have written Provider Agreements with all of its Network Providers. Provider Agreements shall be in effect pending the outcome of the process described in C.5.29.24 of up to one hundred twenty (120) days, but the Contractor must terminate a Network Provider immediately upon notification from DHCF that the Network Provider cannot be enrolled, or the expiration of one (1) one hundred twenty-day (120) period without enrollment of the Provider.

- C.5.29.26.1.1 The Contractor shall notify affected Enrollees that the Network Provider has been terminated from the Network and they must choose a new Network Provider.
- C.5.29.26.1.2 Any additions or changes must be submitted to DHCF prior to implementation. DHCF reserves the right to confirm and validate, through the collection of information and documentation from the Contractor and on-site visits to Network Providers, the existence of a contract between the Contractor and each individual Provider in the Provider Network.
- C.5.29.26.2 The Contractor shall maintain all Provider Agreements (or a copy thereof) in its District of Columbia office or maintain electronic copies with the capability to print out a paper file upon request by DHCF, for the term of the Contract.
- C.5.29.26.3 In addition to the credentialing requirements described in Section C.5.29.24, the Contractor's Provider contracts shall meet the following criteria:
 - C.5.29.26.3.1 Prohibit the Provider from seeking payment from the Enrollee for any Covered Services provided to the Enrollee within the terms of the contract. The contract shall require the Provider to look solely to the Contractor for compensation for services rendered. No cost sharing or deductibles shall be collected from Enrollees;
 - C.5.29.26.3.2 Require the Provider to cooperate with the Contractor's compliance plan and fraud, waste and abuse efforts, CQI and utilization review activities;
 - C.5.29.26.3.3 Include provisions for the immediate transfer of Enrollees to another PCP if their health or safety is in jeopardy;
 - C.5.29.26.3.4 Include provisions stating that Providers are not prohibited from discussing treatment options with Enrollees that may not reflect the Contractor's position or may not be covered by Contractor;
 - C.5.29.26.3.5 Include provisions stating that Providers are not prohibited from advocating on behalf of the Enrollee in any Grievance, Appeal, or utilization review process, or individual authorization process to obtain necessary health care services;
 - C.5.29.26.3.6 Require Providers to meet the access requirements defined in Section C.5.29;
 - C.5.29.26.3.7 Specifically incorporate Contractor's Provider Manual;
 - C.5.29.26.3.8 Provide for continuity of treatment in the event a Provider's participation terminates during the course of an Enrollee's treatment by that Provider;
 - C.5.29.26.3.9 Prohibit the Provider from denying services to an Enrollee who is eligible for the services;
 - C.5.29.26.3.10 Require that the Provider comply with the limitations on marketing described throughout section C.5.8, the applicable provisions of Enrollee Services, throughout

section C.5.26, and Enrollment, Education and Outreach, section C.5.11, the applicable provisions of C.5.8 and for Health Check and dental Providers serving as PDPs for Enrollees under age 21, require that Provider present notice to the Enrollee of scheduled, due, and overdue services in accordance with their normal operating procedures;

- C.5.29.26.3.11 Require that the Provider comply with the District's Communicable Disease Reporting Requirements, as well as other applicable reporting requirements found in section C.5.38;
- C.5.29.26.3.12 Require that the Provider attend meetings as directed by DHCF and the Contractor;
- C.5.29.26.3.13 Require confirmation that all Health Check Providers complete the web-based Health Check training within thirty (30) days of joining the Contractor's network and at least every two (2) years thereafter. Compliance with Health Check training shall also be a requirement for re-credentialing with the Contractor;
- C.5.29.26.3.14 Include a provision requiring Providers' compliance with 42 C.F.R. Part 2, the HIPAA Privacy and Security Rules, and the D.C. Mental Health Information Act (D.C. Code § 6-2001 et seq.);
- C.5.29.26.3.15 Include a payment dispute resolution procedure that compels binding arbitration or another mandatory form of alternative dispute resolution;
- C.5.29.26.3.16 Describe, incorporate, and require cooperation with Contractor's Grievances, Appeals and Fair Hearings Process;
- C.5.29.26.3.17 Include a clear, concise, and understandable description of the Provider's incentive compensation and arrangements;
- C.5.29.26.3.18 Require that the Provider comply with the Subcontracting Clause of section I and the monitoring clauses found in sections C.5.32.9.6 and E.4.4; and
- C.5.29.26.3.19 Require that the Provider provide access, in accordance with section E.3, to DHCF, DC Health, the HHS, and their respective designees to Providers' medical records in order to conduct fraud, waste, abuse, and quality improvement activities.
- C.5.29.26.3.20 The Contractor shall require all Network Providers who have submitted more than one hundred (100) claims to the DC Medicaid program in a previous fiscal year, or who anticipate submitting more than one hundred (100) claims to the DC Medicaid program in the upcoming year, shall be a participating organization in the District of Columbia Health Information Exchange (DC HIE) as specified in 29 DCMR Chapter 8700.
- C.5.29.26.4 The Contractor shall provide each Provider, not chosen to participate in the Contractor's network, written notice of the decision.

- C.5.29.26.5 The Contractor shall not discriminate for the participation, reimbursement, or indemnification of any Provider who is acting within the scope of his or her license or certification under applicable District law, solely on the basis of that license or certification.
- C.5.29.26.6 Specific Requirements for Provider Agreements for PCPs
- C.5.29.26.6.1 The Contractor shall ensure that Provider Agreements with PCPs require such Providers to screen all Enrollees under age 21 according to the EPSDT Periodicity Schedule (Attachment J.17) and applicable federal regulations, to use the Behavioral Health screening tools described in the EPSDT Periodicity Schedule when conducting Behavioral Health screenings, and provide or refer all Enrollees under age 21 for Medically Necessary treatment services in accordance with EPSDT requirements.
- C.5.29.27 Physician Incentive Plan**
- C.5.29.27.1 If the Contractor implements a physician incentive plan under 42 C.F.R. § 438.3, the plan must comply with all applicable law, including 42 C.F.R. § 422.208 and § 422.210. The Contractor cannot make payments under a physician incentive plan (PIP) if the payments are designed to induce providers to reduce or limit Medically Necessary Covered Services to Enrollees.
- C.5.29.27.2 The PIP shall comply with § 1903(m)(2)(A)(x) of the Act and 42 C.F.R. §§ 422.208(c)(2) and 438.3(i).
- C.5.29.27.3 In accordance with 42 C.F.R. § 422.208 and for the purposes of this section H.14 only, the following definitions apply:
- C.5.29.27.3.1 Bonus: A payment made to a physician or physician group beyond any salary, fee-for-service payments, capitation, or returned withhold.
- C.5.29.27.3.2 Capitation: A set dollar payment per patient per unit of time (usually per month) paid to a physician or physician group to cover a specified set of services and administrative costs without regard to the actual number of services provided. The services covered shall include the physician's own services, referral services, or all medical services.
- C.5.29.27.3.3 Physician Group: A partnership, association, corporation, individual practice association, or other group of physicians that distributes income from the practice among members. An individual practice association is defined as a physician group for this section only if it is composed of individual physicians and has no subcontracts with physician groups.
- C.5.29.27.3.4 Physician Incentive Plan: Any compensation arrangement to pay a physician or physician group that may directly or indirectly have the effect of reducing or limiting the services provided to any plan Enrollee.

- C.5.29.27.3.5 Potential Payments: The maximum payments possible to physicians or physician groups including payments for services they furnish directly, and additional payments based on use and costs of referral services, such as withholds, bonuses, capitation, or any other compensation to the physician or physician group. Bonuses and other compensation that are not based on use of referrals, such as quality of care furnished, patient satisfaction or committee participation, are not considered payments in the determination of Substantial Financial Risk.

- C.5.29.27.3.6 Referral Services: Any specialty, inpatient, outpatient, or laboratory services that a physician or physician group orders or arranges but does not furnish directly.

- C.5.29.27.3.7 Risk Threshold: The maximum risk, if the risk is based on referral services, to which a physician or physician group may be exposed under a physician incentive plan without being at Substantial Financial Risk. This is set at twenty-five percent (25%) risk.

- C.5.29.27.3.8 Substantial Financial Risk: Risk for referral services that exceeds the twenty-five percent (25%) risk threshold.

- C.5.29.27.3.9 Withhold: A percentage of payments or set dollar amounts deducted from a physician's service fee, capitation, or salary payment, and that may or may not be returned to the physician, depending on specific predetermined factors.

- C.5.29.27.4 In accordance with 42 C.F.R. § 417.479(d)-(g), Contractor shall provide the capitation data required by law, or requested by DHCF, for the previous calendar year to the District by application/contract prior to the Contract renewal date each year. Contractor shall provide the information on its PIPs listed in 42 C.F.R. § 417.479(h)(3) to any Enrollee, upon request.

- C.5.29.27.5 In accordance with 42 C.F.R. § 422.208(b), any PIP that Contractor (and any of its independent contractor arrangements) operates shall meet the following requirements:

- C.5.29.27.5.1 Contractor shall make no specific payment, directly or indirectly, to a physician or physician group as an inducement to reduce or limit Medically Necessary services furnished to any particular Enrollee. Indirect payments shall include offerings of monetary value (such as stock options or waivers of debt) measured in the present or in the future.

- C.5.29.27.5.2 If the PIP places a physician or physician group at Substantial Financial Risk (as defined in section H.14.1.3.8) for services that the physician or physician group does not furnish itself, Contractor shall assure that all physicians and physician groups at Substantial Financial Risk have either aggregate or per-patient stop-loss protection and conduct periodic surveys.

- C.5.29.27.5.3 For all PIPs, Contractor shall provide the following information, in accordance with 42 C.F.R. § 422.210, to DHCF for submission to CMS:

- C.5.29.27.5.3.1 Whether services not furnished by the physician or physician group are covered by the PIP;
- C.5.29.27.5.3.2 The type or types of incentive arrangements, such as withholds, bonus, and capitation; H.14.3.3.3 the percent of any withhold or bonus used by the Contractor;
- C.5.29.27.5.3.3 Assurance that the physicians or physician group have adequate stop-loss protection and the amount of that protection;
- C.5.29.27.5.3.4 The patient panel size and if the Contractor uses pooling, the pooling method (as detailed below); and
- C.5.29.27.5.3.5 A summary of any required Enrollee survey results.
- C.5.29.27.5.4 Contractor shall submit its PIP on a quarterly basis. CMS may not approve Contractor's application for the Contract unless Contractor discloses the physician incentive arrangements effective for that contract.
- C.5.29.27.6 In accordance with 42 C.F.R. § 422.208(d), the following arrangements may cause Substantial Financial Risk if the physician panel size is not greater than twenty-five thousand (25,000) patients:
 - C.5.29.27.6.1 Withholds greater than twenty-five percent (25%) of potential payments;
 - C.5.29.27.6.2 Withholds less than twenty-five percent (25%) of potential payments if the physician or physician group is potentially liable for amounts exceeding twenty-five percent (25%) of potential payments;
 - C.5.29.27.6.3 Bonuses greater than thirty-three percent (33%) of potential payments minus the bonus;
 - C.5.29.27.6.4 Withholds plus bonuses if the withholds plus bonuses equal more than twenty-five percent (25%) of potential payments. The threshold bonus percentage for a particular withhold percentage shall be calculated using the formula: $(\text{Withhold percentage} (\%) = (-0.75) * (\text{Bonus percentage}) + (25 \text{ percent}))$.
 - C.5.29.27.6.4.1 Capitation arrangements, if:
 - C.5.29.27.6.4.1.1 The difference between the maximum potential payments and the minimum potential payments is more than twenty-five percent (25%) of the maximum potential payment; or
 - C.5.29.27.6.4.1.2 The maximum and minimum potential payments are not clearly explained in the contract with the physician or physician group.
 - C.5.29.27.6.4.2 Any other incentive arrangements that have the potential to hold a physician group liable for more than twenty-five percent (25%) of potential payments.

- C.5.29.27.7 Contractor shall ensure that compensation to individuals or contractors that conduct UM activities is not structured so as to provide incentives for the individual or Contractor to deny, limit, or discontinue Medically Necessary services to any Enrollee.
- C.5.29.27.8 Contractor shall ensure that all physicians and physician groups at Substantial Financial Risk have either aggregate or per-patient stop-loss protection in accordance with the following requirements:
- C.5.29.27.8.1 Contractor shall comply with §1903(m)(2)(A)(x) of the Act, 42 C.F.R. § 417.479, and 42 C.F.R. § 434.7-(a)(3);
- C.5.29.27.8.2 Aggregate stop-loss protection shall cover ninety percent (90%) of the costs of referral services that exceed twenty-five percent (25%) of potential payments;
- C.5.29.27.8.3 For per-patient stop-loss protection, if the stop-loss protection provided is on a per-patient basis, the stop-loss limit (deductible) per patient shall be determined on the same size of the patient panel and shall be a combined policy or consist of separate policies for professional services and institutional practices. In determining patient panel size, the patients shall be pooled in accordance with the panel requirements detailed in section H.14.6.4; and
- C.5.29.27.8.4 Stop-loss protection shall cover ninety percent (90%) of the costs of referral services that exceed the per-patient deductible limit. The per-patient stop-loss deductible limits are as follows:

Panel Size	Single Combined Limit	Separate Institutional Limit	Separate Professional Limit
1-1000	\$6,000	\$10,000	\$3,000
1,000-5,000	\$30,000	\$40,000	\$10,000
5,000-8,000	\$40,000	\$60,000	\$15,000
8,000-10,000	\$75,000	\$100,000	\$20,000
10,000-25,000	\$150,000	\$200,000	\$25,000
>25,000	None	None	None

- C.5.29.27.9 Any Contractor that meets the following pooling conditions shall pool commercial, Medicare, and Medicaid Enrollees or the Enrollees of several Contractors with which a physician or physician group has contracts:
- C.5.29.27.9.1 It is otherwise consistent with the relevant Contracts governing the compensation arrangements for the physician or physician group;
- C.5.29.27.9.2 The physician or physician group is a risk for referral services with respect to each of the categories of patients being pooled;
- C.5.29.27.9.3 The terms of the compensation arrangements permit the physician or physician group

to spread the risk across the categories of patients being pooled;

- C.5.29.27.9.4 The distribution of payments to physicians from the Risk Pool is not calculated separately by patient category; and
- C.5.29.27.9.5 The terms of risk borne by the physician or physician group are comparable for all categories of patients being pooled.
- C.5.29.27.10 In accordance with 42 C.F.R § 417.479(g), Contractor shall conduct periodic surveys of current and former Enrollees where Substantial Financial Risk exists. The survey results must be distributed to DHCF within fifteen (15) business days of completion and disclose to beneficiaries upon request. These surveys shall include at a minimum the following:
 - C.5.29.27.10.1 Either a sample of, or all, current Medicare/Medicaid Enrollees in Contractor's Organization and individuals disenrolled in the past twelve (12) months for reasons other than:
 - C.5.29.27.10.1.1 The loss of Medicaid or Medicare eligibility;
 - C.5.29.27.10.1.2 Relocation outside the District;
 - C.5.29.27.10.1.3 For abusive behavior; and
 - C.5.29.27.10.1.4 Retroactive disenrollment.
 - C.5.29.27.10.2 Be designed, implemented, and analyzed in accordance with accepted principles of survey design and statistical analysis;
 - C.5.29.27.10.3 Measure the degree of Enrollee's/Disenrollee's satisfaction with the quality of the services provided and the degree to which the Enrollees have or had access to services provided by Contractor; and
 - C.5.29.27.10.4 Be conducted no later than thirty (30) days prior to the termination of the Contractor's Contract.
- C.5.29.27.11 Contractor shall ensure that compensation to individuals or Contractors that conduct UM activities is not structured so as to provide incentives for the individual or Contractor to deny, limit, or discontinue Medically Necessary services to any Enrollee.
- C.5.29.28 Disclosure of Physician Incentive Plan
 - C.5.29.28.1 Ninety (90) days prior to the end of the Contract's period of performance, the Contractor shall send to the Contracting Officer the information on its Physician Incentive Plans listed in 42 C.F.R. §§ 422.208 and 422.210, as required in 42 C.F.R. § 438.3, and in accordance with C.5.29.28, for DHCF approval. The Contractor shall

ensure that incentive plans containing compensation arrangements, where payment for designated health services furnished to an Enrollee on the basis of a physician referral would otherwise be denied under § 1903(s) of the Act, comply with the requirements of 42 C.F.R. §§ 422.208 and 422.210 provided to any Enrollee.

C.5.29.29 Provider Training

- C.5.29.29.1 The Contractor shall have an organized training program for Network Providers based upon the Contract requirements and Contractor's monthly assessment of training needs. The Contractor shall develop an education and training plan and materials for Network Providers and provide education and training to Network Providers and their staff regarding key requirements of this Contract.
- C.5.29.29.2 The Contractor shall attend and shall require that Providers attend trainings, as directed by DHCF.
- C.5.29.29.3 The Contractor shall conduct initial education and training to Network Providers at least thirty (30) calendar days prior to the start date of operations and within thirty (30) calendar days of a Provider joining the Contractor's network. The Contractor shall, at a minimum, provide training to Network Providers on the following topics:
 - C.5.29.29.3.1 An overview of the DCHFP, CASSIP, Alliance, and ICP programs, along with an overview of DHCF's priorities;
 - C.5.29.29.3.2 Enrollee access standards defined in sections C.5.29.2 and C.5.29.17;
 - C.5.29.29.3.3 The use of evidence-based guidelines, the Contractor's treatment guidelines (as described in C.5.30), and the definition of medical necessity in section C.5.30.7;
 - C.5.29.29.3.4 An overview of EPSDT, the periodicity schedule, compliance requirements, the Salazar Order/Consent Decree, and subsequent court orders as identified by DHCF;
 - C.5.29.29.3.5 An overview of the IDEA and the roles and responsibilities of the schools, the Early Intervention Program, Providers, and Contractor in sections C.5.29.12, C.5.30, and C.5.31;
 - C.5.29.29.3.6 The Contractor's policies and procedures on Advance Directives;
 - C.5.29.29.3.7 The Contractor's Fraud, waste, and abuse policies and procedures and Compliance Plan as described in section C.5.33;
 - C.5.29.29.3.8 The Contractor's CQI program and plan as described in section C.5.32.3;
 - C.5.29.29.3.9 Procedures for arranging referrals with other District agencies and services;
 - C.5.29.29.3.10 Cultural Competency, the availability and protocols for use of interpreters for Enrollees who speak limited English and other skills for effective health-related cross-

cultural communication;

- C.5.29.29.3.11 Reporting requirements, including communicable disease reporting requirements, as described in section C.5.38;
- C.5.29.29.3.12 Privacy and Confidentiality of Protected Health Information, including 42 C.F.R. Part 2, the HIPAA Privacy and Security Rules, and the D.C. Mental Health Information Act (D.C. Code § 6-2001 et seq.); and
- C.5.29.29.3.13 Manifestations of mental illness and alcohol and drug abuse, use of the DHCF screening tool to identify such problems, and how to make appropriate referrals for treatment services, including training at least annually for all PCPs so that PCPs proactively identify Behavioral Health Service needs at the earliest point in time and offer Enrollees referrals to Behavioral Health Services when clinically appropriate.
- C.5.29.29.4 The Contractor shall provide training regarding ESPDT and IDEA to all new Providers within thirty (30) calendar days of Provider entering Contractor's network and quarterly thereafter. All Network Providers shall receive this training.
- C.5.29.29.4.1 The Contractor shall participate in the District-wide on-line Provider training system for Health Check Providers including the following:
 - C.5.29.29.4.1.1 Identify and submit list of Health Check Providers to the DHCF quarterly;
 - C.5.29.29.4.1.2 Educate Health Check Providers regarding the requirement to complete the EPSDT on- line Provider training within thirty (30) days of joining the Contractor's MCO network and every two (2) years thereafter. Training is available on the on-line training site and can be accessed by entering the Provider's NPI; and
 - C.5.29.29.4.1.3 Pay the Contractor's share of the fee per Health Check Provider for training, as described below (for purposes of being paneled with another MCO, the CASSIP contractor is considered to be a MCO contractor):
 - C.5.29.29.4.1.3.1 \$50.00 if the Health Check Provider is in one MCO contractor's Provider Network;
 - C.5.29.29.4.1.3.2 \$25.00 if the Health Check Provider is in two MCO contractor's Provider Networks;
 - C.5.29.29.4.1.3.3 \$16.67 if the Health Check Provider is in three MCO contractor's Provider Networks; and
 - C.5.29.29.4.1.3.4 \$12.50 if the Health Check Provider is in four MCO contractor's Provider Networks.
- C.5.29.29.5 The Contractor shall provide additional training to Providers as requested by DHCF at no additional cost.

C.5.29.30 Provider Manual

- C.5.29.30.1 The Contractor shall maintain and distribute to Network Providers a Provider Manual that comprehensively documents the policies and procedures pertaining to the Contractor's Providers. The Contractor shall submit the Provider Manual to DHCF for approval prior to the start of the Contract. All substantive subsequent changes to the Manual must be approved by DHCF prior to implementation of the changes. The Contractor shall notify Providers thirty (30) days in advance of change and issue updates to the Provider Manual prior to implementing significant changes in policy or procedure. The Contractor shall submit an updated Provider Manual(s) to DHCF at least annually with the substantive changes noted.
- C.5.29.30.2 The Provider Manual shall, at a minimum, address:
- C.5.29.30.2.1 Care Coordination requirements, utilization review procedures, authorization of services, including prior authorization requirements and Treatment Plan requirements, described in Sections C.5.30 and C.5.31;
 - C.5.29.30.2.2 The definition of medical necessity described in C.5.30.8, the Contractor's Medical Necessity Criteria and how this definition is intended to guide Provider management of treatment, as described in Sections C.5.28 and C.5.30.5;
 - C.5.29.30.2.3 The Contractor's Provider selection, retention, and monitoring procedures, along with the access standards and capacity restrictions described in Sections C.5.29.2 and C.5.29.17;
 - C.5.29.30.2.4 Medical record requirements, including DHCF's and HHS' access to these records, along with an explanation of Advance Directive procedures described in Section C.5.29.37;
 - C.5.29.30.2.5 EPSDT requirements and the Salazar Consent Decree requirements as described in Section C.5.28 and Attachment J.8;
 - C.5.29.30.2.6 Protocols for fulfilling responsibilities to provide health related IDEA services as described in Section C.5.28.6;
 - C.5.29.30.2.7 Grievance, Appeals, and Fair Hearing procedures, including timelines and Provider obligations as described in section C.5.34.5 and C.5.34.9;
 - C.5.29.30.2.8 Claims submission procedures and Contractor's prompt payment obligations as described in section C.5.36.2 and C.5.36.3;
 - C.5.29.30.2.9 Information about how Providers may assist Enrollees in accessing Substance Use Disorder Services, including but not limited to services available through DBH;
 - C.5.29.30.2.10 Information about how Providers may assist Enrollees in accessing mental health services, including but not limited to those services available through the DBH;

- C.5.29.30.2.11 Rights of Medicaid Enrollees (including those with limited English and those who are hearing impaired), including a description of obligations with respect to DC Language Access Act of 2004, the Americans with Disabilities Act, and the other requirements described in C.5.7;
- C.5.29.30.2.12 The Contractor's credentialing and re-credentialing policies described in section C.5.29.24, along with the Contractor's mandatory and optional training requirements as described in C.5.29.29.1;
- C.5.29.30.2.13 A comprehensive description of the Contractor's fraud, waste, and abuse and compliance procedures as required in section C.5.33;
- C.5.29.30.2.14 The Contractor's HIPAA Privacy and Security procedures and additional protections for maintaining Enrollee's privacy and confidentiality;
- C.5.29.30.2.15 The District's and DHCF's mandatory reporting requirements, including communicable disease reporting requirements as described in section C.5.38;
- C.5.29.30.2.16 A description of the Contractor's CQI Program including goals and Quality Assessment Performance Improvement plan and Program Evaluation, along with an explanation of the role of the EQRO as described in section C.5.32;
- C.5.29.30.2.17 An explanation of procedures, format, and timing for collection and reporting of claims data, Enrollee Encounter Data, and other data utilization reports as described throughout sections C.5.35.2 and C.5.35.3;
- C.5.29.30.2.18 Procedures for reporting, investigating, addressing and documenting Critical Incidents and Sentinel Events as required by section C.5.32.8;
- C.5.29.30.2.19 Procedures for reporting Never Events and HCAC as described in sections C.5.29.24.19 and C.5.29.24.20;
- C.5.29.30.2.20 Protocols for managing occurrences of HCAC and Never Events
- C.5.29.30.2.21 Criteria for Enrollees to receive Case Management services, processes for referring an Enrollee for Case Management and how to effectively work with the Contractor's Case Managers.
- C.5.29.31 Coordination with PCPs**
- C.5.29.31.1 The Contractor shall define the relative responsibilities of the PCP and other staff in fulfilling diagnostic, planning and treatment tasks, and shall monitor treatment planning and provision of treatment to ensure that these responsibilities are carried out.
- C.5.29.31.2 The Contractor shall forward to the PCP any information about Enrollees' health

history or health conditions the Contractor received from DHCF, the Enrollment Broker, Enrollees, or other sources upon Enrollee enrollment, in a manner that protects the Enrollee's confidentiality within thirty (30) days of Contractor's receipt of that information so that it can be considered in the Enrollee's initial evaluation.

C.5.29.31.3 The Contractor shall ensure that, if an Enrollee has a new PCP who has not previously cared for that Enrollee, the Enrollee receives a comprehensive initial examination, screening for mental health and alcohol and drug abuse problems using a validated screening tool approved by DHCF prior to implementation, and referrals for any additional tests or examinations needed in order to complete a comprehensive assessment of the Enrollee's health condition.

C.5.29.31.4 During the initial examination and assessment of a Child, the PCP shall perform EPSDT screening and any additional assessment needed to determine whether a child meets the definition of a child with Special Health Care Needs and shall report this determination to the Contractor according to the Contractor's defined procedures.

C.5.29.31.5 The Contractor shall establish an effective system for PCPs to make referrals to other network services needed by Enrollees and for authorization of services that the PCP cannot authorize himself or herself. The Contractor shall monitor timeliness of referrals and access to specialists.

C.5.29.32 Provider Relations Department

C.5.29.32.1 The Contractor shall maintain staff to perform Provider relations functions including:

C.5.29.32.1.1 Operate a toll-free telephone line for promptly answering calls in an average speed of 20 seconds or three rings. The toll-free telephone line shall receive Provider inquiries during normal business hours as defined in C.5.5 for a minimum of eight and a half (8.5) hours per day, Monday through Friday, and have a process in place to handle after-hours inquiries from Providers seeking to verify enrollment for an Enrollee in need of Urgent or Emergency Services. However, the Contractor and its Providers shall not require such verification prior to providing Emergency Services;

C.5.29.32.1.2 Publish a Provider Manual(s) to be available on the Contractor's website and available electronically or via paper format upon request;

C.5.29.32.1.3 Maintain a protocol that shall facilitate communication to and from Providers and the Contractor, and which shall include, but not be limited to, a Provider newsletter and Provider meetings no less than quarterly and as required by DHCF;

C.5.29.32.1.4 Except as otherwise required or authorized by DHCF or by operation of law, ensure that Providers receive 30 days advance notice in writing of policy and procedure changes, and maintain a process to provide education and training for Providers regarding any changes that may be implemented, prior to the policy and procedure changes taking effect;

- C.5.29.32.1.5 Work in collaboration with Providers to actively improve the quality of care provided to Enrollees, consistent with the QAPI and all other requirements of this Contract;
- C.5.29.32.1.6 Train Providers in accordance with section C.5.29.29, including but not limited to Contractor's procedures for authorization and claims payments;
- C.5.29.32.1.7 Assisting Providers to resolve billing and other administrative problems;
- C.5.29.32.1.8 Responding to Provider concerns about administrative processes;
- C.5.29.32.1.9 Responding to Provider concerns about Enrollees;
- C.5.29.32.1.10 Assisting Providers with obtaining payments from the District due to retroactive changes in Enrollee's eligibility status;
- C.5.29.32.1.11 Developing and implementing policies and procedures to notify Providers of a retroactive change within three (3) days of notification from the District; and
- C.5.29.32.1.12 Providing written notice to Providers to inform them of a change in the reimbursement process and detailed information on how to obtain reimbursement from DHCF.

C.5.29.33 Performance Reporting Requirements

- C.5.29.33.1 The Contractor shall submit all reports in accordance with the requirements included in section C.5.36.

C.5.29.34 Coordination of Health-related IDEA Services

- C.5.29.34.1 The Contractor shall ensure that appropriate staff attend DHCF, DCPS, and OSSE training sessions to inform them about the requirements, services, and procedures of IDEA, and shall communicate this information to its PCPs and other staff through appropriate and effective means.
- C.5.29.34.2 The Contractor shall ensure that its designated contact person for DCPS and the Early Intervention Program regularly attends any working group(s) sponsored by the District regarding the coordination and communication of physical, mental, and Behavioral Health Services of Enrollees served by DCPS and the Early Intervention Program.

C.5.29.35 Coordination with Child and Family Services Agency and the Department of Youth Rehabilitation Services

- C.5.29.35.1 The Contractor shall be responsible for coordinating the care of Enrollees that are wards of or under the supervision of the Child and Family Services Agency and the Department of Youth Rehabilitation Services.

- C.5.29.35.2 The Contractor shall be required to designate a contact for the Child and Family Services Agency (CFSA) and DYRS to develop any policies and procedures needed to coordinate health care for Enrollees affiliated with such agencies.
- C.5.29.36 Coordination with Other Medicaid and Alliance MCOs**
- C.5.29.36.1 The Contractor shall establish procedures for secure transfer of medical information, continuity of care and for linkage of medical information of Enrollees who transfer between the Medicaid, Alliance, and CASSIP plans.
- C.5.29.37 Advanced Directives**
- C.5.29.37.1 The Contractor shall develop written policies and procedures to ensure its staff and Network Providers comply with the requirements of 42 C.F.R. Ch. IV, Subpart I of part 489 regarding Advance Directives. These policies and procedures shall apply to all adult Enrollees receiving medical care by or through the Contractor.
- C.5.29.37.2 The Contractor shall educate its staff about its policies and procedures on Advance Directives, situations in which Advance Directives may be of benefit to Enrollees, and their responsibility to educate Enrollees about this tool and assist them to make use of it.
- C.5.29.37.3 The Contractor shall educate Enrollees about their ability to direct their care using this mechanism and shall specifically designate which staff and Network Providers are responsible for providing this education.
- C.5.29.37.4 The Contractor shall inform Enrollees that Appeals concerning noncompliance with the Advance Directive requirements shall be filed with the Health Regulation and Licensing Administration, DC Health.
- C.5.29.37.5 All information shall reflect changes in District laws as soon as possible, but no later than ninety (90) days after the effective change.
- C.5.29.37.6 In accordance with 42 C.F.R. § 438.3(j), the Contractor shall provide written information to Enrollees with respect to:
- C.5.29.37.6.1 Their rights under the law of the District of Columbia including the right to accept or refuse medical treatment and the right to formulate Advance Directives; and
- C.5.29.37.6.2 The Contractor's policies regarding the implementation of the Enrollee's rights, including a statement of any limitation regarding the implementation of Advance Directives as a matter of conscience.
- C.5.29.37.7 The Contractor is prohibited from conditioning the provision of care or otherwise discriminating against an Enrollee based on whether or not the Enrollee has executed an advance directive.

C.5.30 Utilization Management

C.5.30.1 Introduction

- C.5.30.1.1 The Contractor shall develop and maintain a well-structured UM program to facilitate Enrollees' receipt of all appropriate health care services in a fair, impartial and consistent manner.
- C.5.30.1.2 The Contractor shall establish policies and procedures for UM in accordance with 42 C.F.R. § 438.210, that shall both guard against inappropriate use of high cost, high risk services and procedures. The policies and procedures shall promote timely access to preventive treatment and rehabilitation services in accordance with evidence-based standards of health care and include safeguards to ensure that the procedures are applied in an appropriate manner.
- C.5.30.1.3 The Contractor shall ensure that compensation to individuals or entities that conduct UM activities is not structured so as to provide incentives for the individual or entity to deny, limit, or discontinue Medically Necessary Services to any Enrollee.

C.5.30.2 Utilization Management Program

- C.5.30.2.1 The Contractor shall operate an UM program consistent with the District of Columbia HMO Act and current NCQA "Standards and Guidelines for the Accreditation of Health Plans," regardless of whether the Contractor is NCQA-accredited. Included in the Contractor's program shall be written Medical Necessity Criteria, a Utilization Review component, including authorization requirements, and a process for ensuring that authorization decisions are applied fairly, impartially and consistently, and a mechanism to test inter-rater reliability.
- C.5.30.2.2 The Contractor shall have a written UM program description, inclusive of a work plan, and conduct an annual evaluation of its program. The Contractor shall review and/or revise the program description and annual evaluation and submit to DHCF for approval.
 - C.5.30.2.2.1 The Contractor shall have processes and systems to detect both under and over utilization of services.
 - C.5.30.2.2.2 The Contractor's UM Program shall provide a structured system of operations and monitoring of Enrollee utilization of benefits to ensure that appropriate, timely and cost effective- care is available and provided. The goal is to assess and improve the quality of medical care and resource allocation by utilizing nationally recognized guidelines/criteria, best practice protocols, community standards of care, and data analysis to demonstrate patterns of care and outcomes.
 - C.5.30.2.2.3 The Contractor shall comply with the performance reporting requirements specified in section C.5.36.

C.5.30.3 Utilization Management Staffing

The Contractor shall establish a UM department that is physically located in the District of Columbia.

C.5.30.3.1 The UM department shall be led by a manager with an RN or MD licensure in the District of Columbia. The UM manager shall maintain their certification throughout the life of the contract. This department shall be comprised of a multidisciplinary medical and Behavioral Health team with the appropriate skills and experience to conduct UM activities for the provision of Covered Services and benefits.

C.5.30.3.2 The Contractor shall have adequate staffing and resources to ensure authorization timeframes are met within NCQA guidelines in accordance with C.5.30.9.

C.5.30.4 Utilization Review Process

C.5.30.4.1 As part of its UM program, the Contractor shall establish a Utilization Review process in accordance with 42 C.F.R. § 438.210(b) that shall encompass, at a minimum, the following:

C.5.30.4.1.1 A formal utilization management review committee (UM committee) directed by the Contractor's CMO who shall oversee the utilization review process; review the UM program in its entirety, including its results and activities; identify opportunities for improvement; and recommend changes on an ongoing basis. The UM committee must be comprised of the Contractor's staff, including but not limited to the UM Manager and other key management staff.

C.5.30.4.2 The Contractor's written UM policies and procedures shall:

C.5.30.4.2.1 Define the Contractor's prior authorization process, use of review criteria and utilization review decision algorithm that conforms to managed health care industry standards. The policies and procedures shall have the flexibility to efficiently authorize Medically Necessary services;

C.5.30.4.2.2 Ensure the review criteria for authorization determinations are applied consistently and require the Contractor to consult with the requesting Provider when appropriate;

C.5.30.4.2.3 Identify services available upon an Enrollee's direct request;

C.5.30.4.2.4 Identify services that require pre-service authorization;

C.5.30.4.2.5 Identify services that require concurrent review;

C.5.30.4.2.6 Identify services that may fall outside of or exceed the Contractor's written UM policies and procedures and utilization limits (where appropriate) that shall be reviewed on an individual basis for enrollees who have been identified as having a Special Health Care Need.

- C.5.30.4.2.7 Indicate circumstances that warrant post-service review;
- C.5.30.4.2.8 Include the Contractor's special procedures for management of high-cost and high-risk cases; and
- C.5.30.4.2.9 Include a clear statement that the Contractor is legally prohibited from denying services based upon cost.
- C.5.30.4.2.10 Define criteria for hospital to hospital transfers and discharge planning activities for DCHFP, Alliance and ICP. This shall include both in-Network and out-of Network Providers.
- C.5.30.4.3 The Medical Necessity Criteria determinations, as described in section C.5.30.5, must be incorporated into these policies and procedures. The Contractor shall not use such policies and procedures to avoid providing Medically Necessary Covered Services.
- C.5.30.5 Medical Necessity Criteria**
- C.5.30.5.1 The Contractor shall develop, adopt and maintain written Medical Necessity Criteria that complies with and conforms to managed health care industry standards. The Medical Necessity Criteria and Contractor's guidelines for implementing the Medical Necessity Criteria shall allow Network Providers and utilization reviewers to consider the nature of the Enrollee's social factors in determining what services to authorize.
- C.5.30.5.2 The Contractor shall ensure that the Medical Necessity Criteria applicable to children ages birth through twenty (20) years of age reflect EPSDT guidelines.
- C.5.30.5.3 The Contractor's Medical Necessity Criteria shall be submitted to DHCF for approval within ninety (90) days of award date of the Contract. The Contractor shall annually review and update, when appropriate, its Medical Necessity Criteria. Any changes to the Contractor's internally developed Medical Necessity Criteria shall require DHCF's prior approval.
- C.5.30.5.4 The Contractor shall involve appropriate practitioners in developing, adopting/approving and reviewing the Medical Necessity Criteria.
- C.5.30.5.5 The Contractor shall communicate its Medical Necessity Criteria, along with any practice guidelines or other criteria it uses in making medical necessity determinations, to its Network Providers and make the Medical Necessity Criteria available upon request to whomever or whatever entity may request it.
- C.5.30.5.6 To provide effective guidance and ensure consistency, utilization reviewers shall make authorization determinations consistent with the Medical Necessity Criteria and, at no time, shall any Covered Services be denied based upon cost. The Contractor shall evaluate the consistency with which utilization reviewers apply criteria in decision making at least annually.

C.5.30.5.7 The Contractor shall provide specific Medical Necessity Criteria for authorization decisions to DHCF upon request.

C.5.30.5.8 The Contractor's Medical Necessity Criteria shall not be more restrictive than DHCF's criteria for medical necessity.

C.5.30.6 Court Orders

C.5.30.6.1 The Contractor shall comply with and furnish services and evaluations in a court order applicable to the Contractor, DHCF, and/or the District.

C.5.30.6.2 The Contractor shall respond no later than the next business day to direct referrals from the court system for court ordered services and ensure that appointments for Medically Necessary services are offered promptly. If Contractor determines that court ordered services are not Medically Necessary, the Contractor shall recommend to the court an alternative plan to address the Enrollee's needs no later than the next business day.

C.5.30.6.3 The Contractor shall respond to direct referrals from the court system for court-ordered evaluations. Within three (3) business days, Referrals shall be forwarded to appropriately qualified Providers who are able to promptly and fully respond to the needs of the court, as defined in the court order. The Contractor shall be responsible for oversight of the evaluation and for ensuring the evaluation results are provided to the court. Unless specified in the court order, the Contractor shall ensure evaluation results are provided to the court within three (3) business days of the receipt of the court order.

C.5.30.6.4 If the court rejects the alternative plan, the Contractor shall furnish the court-ordered services within three (3) business days of the court rejection. The Contractor shall comply with the setting of care specified by the court (e.g., work, school, childcare, home, or other setting).

C.5.30.7 Medically Necessary Services

C.5.30.7.1 A service is Medically Necessary if a physician or other treating health Provider, exercising prudent clinical judgment, would provide or order the service for an Enrollee for the purpose of evaluating, diagnosing or treating illness, injury, disease, physical or mental health conditions, or their symptoms, and the provision of the service is in compliance with 1905(a) of the Act, 42 U.S.C. § 1396d(a), to correct or ameliorate defects and physical and mental illnesses and conditions discovered by the screening services, whether or not such services are covered under the State Plan. Medically Necessary services shall be:

C.5.30.7.1.1 No more restrictive than those used in the Medicaid program, including quantitative and non-quantitative treatment limits, as indicated in District statutes and regulations, the State Plan, and other District policy and procedures;

- C.5.30.7.2 Services and benefits that promote normal growth and development and prevent, diagnose, detect, treat, ameliorate the effects or a physical, mental, behavioral, genetic, or congenital condition, injury, or disability for Enrollees under age twenty-one (21);
- C.5.30.7.3 Provided in accordance with generally accepted standards of medical practice;
- C.5.30.7.4 Clinically appropriate, in terms of type, frequency, extent, site and duration, and considered effective for the Enrollee's illness, injury, disease, or physical or mental health condition;
- C.5.30.7.5 Not primarily for the convenience of the Enrollee or treating physician, or other treating healthcare Providers, and more cost effective than an alternative service or sequence of services, and at least as likely to produce equivalent therapeutic or diagnostic results with respect to the diagnosis or treatment of that Enrollee's illness, injury, disease or physical or mental health condition; and
- C.5.30.7.6 Specific to the Enrollee and shall take into account available clinical evidence, as well as recommendations of the treating clinician and other clinical, educational, and social services professionals who treat or interact with the Enrollee.
- C.5.30.7.7 Except for Alliance Enrollees, the Contractor shall cover and pay for Emergency Services, regardless of whether the Provider that furnishes the services has a contract with the Contractor. The Contractor shall be responsible for coverage and payment of Emergency Services and post stabilization care services;
- C.5.30.7.8 The Contractor may not deny payment for treatment obtained when the Contractor's representative instructs the Enrollee to seek Emergency Services. In accordance with 42 C.F.R. § 438.114(d) the Contractor may not limit what constitutes an Emergency Medical Condition on the basis of lists of diagnoses or symptoms;
- C.5.30.7.9 The Contractor shall be responsible for post-stabilization care services, in accordance with provisions set forth at 42 C.F.R. § 422.113(c). The Contractor is financially responsible for post-stabilization services obtained within or outside the Contractor's Provider Network that are pre-approved by an inpatient Network Provider or other Contractor representative.
- C.5.30.7.10 The Contractor shall be financially responsible for post-stabilization care services obtained within or outside the Contractor's Provider Network that are not pre-approved by an inpatient Network Provider or other Contractor representative but are administered to maintain the Enrollee's stabilized condition within one hour of a request to the Contractor for pre-approval of further post-stabilization care services.
- C.5.30.7.11 The Contractor shall be financially responsible for post-stabilization care services obtained within or outside the Provider Network that are not pre-approved by a Network Provider or other Contractor representative, but administered to maintain,

improve, or resolve the Enrollee's stabilized condition if:

- C.5.30.7.11.1 The Contractor does not respond to a request for pre-approval within one hour;
- C.5.30.7.11.2 The Contractor cannot be contacted; or
- C.5.30.7.11.3 The Contractor's representative and the treating physician cannot reach an agreement concerning the Enrollee's care and a Network Provider is not available for consultation. In this situation, the Contractor shall give the treating physician the opportunity to consult with a Network Physician and the treating physician may continue with care of the Enrollee until a Network Physician is reached.
- C.5.30.7.12 In accordance with 42 C.F.R. § 438.114(b)(c), the Contractor may not refuse to cover Emergency Services based on the emergency room Provider, hospital or Fiscal Agent not notifying the Enrollee's Primary Care Provider, the Contractor, or DHCF of the Enrollee's screening and treatment within 10 calendar days of presentation for Emergency Services.
- C.5.30.7.13 The Contractor shall pay for treatment obtained when an Enrollee had an Emergency Medical Condition, including cases in which the absence of immediate medical attention would not have had the outcomes specified in 42 C.F.R. § 438.114(a) of the definition of Emergency Medical Condition. The Contractor shall not retroactively deny a claim for an emergency screening examination because the condition, which appeared to be an Emergency Medical Condition under the "prudent layperson" standard, was in fact non-emergency in nature. The Contractor may not require Prior Authorization for Emergency Services. This applies to out-of-network, as well as to in-network services, which an Enrollee seeks in an emergency.
- C.5.30.7.14 Enrollee who has an Emergency Medical Condition may not be held liable for payment of subsequent screening and treatment needed to diagnose the specific condition or stabilize the Enrollee.
- C.5.30.7.15 The attending emergency physician, or the Provider actually treating the Enrollee, is responsible for determining when the Enrollee is sufficiently stabilized for transfer or discharge, and that determination is binding on Contractor.
- C.5.30.7.16 The Contractor's financial responsibility for post-stabilization care services it has not pre-approved ends when:
 - C.5.30.7.16.1 A Network Provider with privileges at the treating hospital assumes responsibility for the Enrollee's care;
 - C.5.30.7.16.2 A Network Provider assumes responsibility for the Enrollee's care through transfer;
 - C.5.30.7.16.3 The Contractor's representative and the treating physician reach an agreement concerning the Enrollee's care; or

- C.5.30.7.16.4 The Enrollee is discharged.
- C.5.30.7.17 A service is Medically Necessary if it relates to the treatment that the Enrollee was receiving immediately prior to the Enrollee's enrollment with the Contractor.
- C.5.30.7.18 In the case of an Enrollee, regardless of age, who requires a health examination as a condition of new or continuing employment, the health examination shall be considered Medically Necessary.
- C.5.30.7.19 Services related to the screening, testing, diagnosis, counseling and treatment of HIV/AIDS are Medically Necessary. This includes Pre-exposure prophylaxis (PrEP) for those at high risk for HIV/AIDs. The Contractor shall participate in the DC Health initiatives regarding HIV/AIDS.
- C.5.30.7.20 A declared public health emergency, whether naturally occurring or human-made, shall constitute a finding of medical necessity for purposes of this section, with respect to all Covered Services.
- C.5.30.8 Authorization Decisions**
- C.5.30.8.1 The Contractor's CMO shall be responsible for overseeing the authorization decisions of the UM program to ensure that decisions are based on all relevant medical information available about the Enrollee and are in accordance with evidence-based clinical practice standards promulgated by authoritative national or international authorities.
- C.5.30.8.2 In accordance with 42 C.F.R. § 438.210(b)(3), any decision to deny a service authorization request or to authorize a service in an amount, duration, or scope that is less than requested, must be made by an individual who has appropriate expertise in addressing the Enrollee's medical, behavioral health, or long-term services and supports needs.
- C.5.30.8.3 The Contractor shall ensure authorization decisions that are denied are clearly identified as constructive, adverse, administrative/technical, clinical and/or any other common denial.
- C.5.30.8.4 The UM staff shall notify Providers of occurrences of temporary or interim denials that has the potential to be paid if the provider takes effective follow-up action or "reworks" the denial. The Contractor shall also establish procedures for reconsideration.
- C.5.30.8.5 The Contractor's CMO shall personally review all denials of care for:
 - C.5.30.8.5.1 EPSDT services; and
 - C.5.30.8.5.2 Services for Enrollees with Special Health Care Needs.

- C.5.30.8.6 The Contractor's Chief Psychiatric Medical Officer shall review all denials of care for mental/Behavioral Health treatment services.
- C.5.30.8.7 In accordance with 34 C.F.R. §§303.510 and 303.511, the Contractor shall be required to reimburse OSSE if OSSE provides reimbursement for services in cases where IDEA-related services have been delayed due to lack of timely provision of services to Enrollees. OSSE shall submit a claim to the Contractor for these services and the Contractor shall be required to reimburse OSSE within thirty (30) days of receipt of the claim.
- C.5.30.8.8 The Contractor shall ensure that Providers provide immediate services for an Enrollee's Emergency Medical Condition, in accordance with the Provider's license and scope of practice. The Contractor's policies and procedures shall specifically state that a Provider is not required to verify an Enrollee's eligibility when an Enrollee requests services for an Emergency Medical Condition.
- C.5.30.9 Authorization Decision Timeframes**
 - C.5.30.9.1 The Contractor shall establish decision timeframes for:
 - C.5.30.9.1.1 Urgent Concurrent review;
 - C.5.30.9.1.2 Urgent Expedited Pre-service review;
 - C.5.30.9.1.3 Standard non-urgent pre-service review; and
 - C.5.30.9.1.4 Post-service authorization decisions.
 - C.5.30.9.2 The Contractor shall establish decision timeframes in accordance with 42 C.F.R. § 438.210(d) and NCQA Standards and Guidelines for the Accreditation of Health Plans. These timeframes shall incorporate the following standards:
 - C.5.30.9.2.1 For urgent concurrent authorization decisions, as expeditiously as the Enrollee's health condition requires and no later than 24 hours of receipt by the Contractor for the request for service;
 - C.5.30.9.2.2 For Urgent Expedited Pre-service Authorization decisions, as expeditiously as the Enrollee's health condition requires and no later than 72 hours of receipt by the Contractor for the request for service, with a possible extension of up to 14 calendar days, if:
 - C.5.30.9.2.2.1 The Enrollee or the Provider requests an extension; or
 - C.5.30.9.2.2.2 The Contractor justifies to DHCF a need for additional information and how the extension is in the Enrollee's interest.

- C.5.30.9.2.3 For Standard non-urgent pre-service authorization decisions, as expeditiously as the Enrollee's health condition requires and no later than 14 calendar days of receipt by the Contractor for the requested service, with a possible extension by DHCF of up to 14 calendar days, if:
 - C.5.30.9.2.3.1 The Enrollee or the Provider requests an extension; or
 - C.5.30.9.2.3.2 The Contractor justifies to DHCF a need for additional information and demonstrates that the extension is in the Enrollee's interest.
- C.5.30.9.2.4 For post-service authorization decisions, as expeditiously as the Enrollee's health condition requires and no later than fourteen (14) calendar days of receipt of the request for service, with a possible extension of up to fourteen (14) calendar days by DHCF, if:
 - C.5.30.9.2.4.1 The Enrollee or the Provider requests an extension; or
 - C.5.30.9.2.4.2 The Contractor justifies to DHCF a need for additional information and demonstrates that the extension is in the Enrollee's interest.

C.5.30.10 Authorization Decision Notifications

- C.5.30.10.1 The Contractor's authorization decisions shall be communicated orally to the Provider who requested the authorization within twenty-four (24) hours of the decision.
- C.5.30.10.2 Within the timeframes established by DHCF, in accordance with 42 C.F.R. § 438.404, The Contractor shall give the Enrollee and requesting Provider written and oral notice of any Adverse Benefit Determination.

C.5.30.11 Second Opinions

- C.5.30.11.1 The Contractor shall, upon Enrollee request, provide Enrollee the opportunity to have a second opinion from a qualified Network Provider.
- C.5.30.11.2 In accordance with 42 C.F.R. § 438.206(b)(3), the Contractor shall arrange for a second opinion from a network provider or arranges for the Enrollee to obtain one outside the network, at no cost to the Enrollee.

C.5.31 Care Coordination and Case Management

- C.5.31.1 The goal of Care Coordination and Case Management is to ensure delivery of quality health care, to meet the needs/preferences of the Enrollees, and to support the most efficient use of services through Care Coordination and Case Management activities, including Enrollees with complex medical and/or Behavioral Health needs. The Contractor shall collect information from the Enrollees or Enrollee representatives to guide the delivery of safe, person-centered, value-based care, as evidenced by improved health outcomes.

- C.5.31.2 In accordance with 42 C.F.R. §438.208 and 42 C.F.R. §440.169, the Contractor shall:
 - C.5.31.2.1 Ensure that each Enrollee has an ongoing source of care appropriate to his or her needs and a person or entity formally designated as primarily responsible for coordinating services. The Contractor shall provide information to the Enrollee on how the Enrollee can contact his/her designated person or entity responsible for coordinating care;
 - C.5.31.2.2 Coordinate the services the Contractor furnishes to the Enrollee:
 - C.5.31.2.2.1 Between settings of care, including appropriate discharge planning for short-term and long-term hospital and institutional stays;
 - C.5.31.2.2.2 With the services the Enrollee receives from any other Contractor;
 - C.5.31.2.2.3 With the services the Enrollee receives in FFS Medicaid; and
 - C.5.31.2.2.4 With the services the Enrollee receives from community and social support providers.
- C.5.31.3 **Transitional Period**
 - C.5.31.3.1 Within thirty (30) days of award of the Contract, the Contractor shall submit a written Care Coordination and Case Management program description and implementation plan for approval. The Contractor shall review and evaluate the program annually and submit updates to DHCF, as applicable.
 - C.5.31.3.2 The Contractor shall, in consultation with Enrollee and the Enrollee's Providers, develop and implement a Care Plan to begin no later than the last day of the Transitional Period, if applicable.
 - C.5.31.3.3 An Enrollee receiving on-going treatment may choose to continue this treatment until the course of therapy is concluded with his/her existing Provider, regardless of whether this Provider is in the Contractor's Provider Network.
 - C.5.31.3.3.1 The Contractor shall notify the District of an Enrollee's request to continue cancer therapy treatment with a Non-Network Provider within five (5) Business days of the Contractor receiving Enrollee's request.
 - C.5.31.3.3.2 The Contractor shall develop policies and procedures for transition within Care Coordination and Case Management Tiers or program disenrollment and submit them to DHCF for review and approval. Such policies must also address how to handle an Enrollee who transfers to a Health Home.
- C.5.31.4 **Case Management and Care Coordination for Special Health Care Needs**
 - C.5.31.4.1 In accordance with 42 C.F.R. § 438.208, the Contractor shall implement mechanisms to assess each Enrollee identified by DHCF as having Special Health Care Needs to

identify any ongoing special conditions of the Enrollee that require a course of treatment or regular care monitoring.

- C.5.31.4.1.1 All Enrollees with Special Health Care Needs shall receive Care Coordination and Complex Case Management services.
- C.5.31.4.1.2 For Enrollees with Special Health Care Needs, determined through an assessment by appropriate health care professions in accordance with 42 C.F.R. § 438.208(c)(2), who need a course of treatment or regular care monitoring, the Contractor shall have mechanisms in place to allow Enrollees to directly access a specialist as appropriate for the Enrollee's condition and identified needs.
 - C.5.31.4.1.2.1 The Contractor shall conduct a comprehensive assessment and face-to-face intervention of all Enrollees identified as having Special Health Care Needs within 90 days of identification. Assessments and face-to-face interventions shall be conducted by licensed professionals as defined in C.5.31.4.1.2.
 - C.5.31.4.1.3 After the initial assessment, the Contractor shall determine the frequency of face-to-face interventions as required to reach the Enrollee's defined goals. Face-to-face frequency shall be included in the Enrollees Care Plan in accordance with Section C.5.31.8
 - C.5.31.4.1.4 Unsuccessful attempts of comprehensive assessment shall be documented in the Enrollee's Care Plan and describe the Contractor's strategy for engagement. The Contractor shall also:
 - C.5.31.4.1.5 Share with the District or other Contractors serving the Enrollee, the results of any identification and assessment of that Enrollee's needs to prevent duplication of efforts.
- C.5.31.4.2 The Contractor shall ensure that each Provider furnishing services to Enrollees maintains and shares, as appropriate, an Enrollee health record in accordance with professional standards to a healthcare provider; and
 - C.5.31.4.2.1 Ensure that, in the process of coordinating care, each Enrollee's privacy is protected in accordance with the privacy requirements in 45 C.F.R. parts 160 and 164 subparts A and E, to the extent that they are applicable.
- C.5.31.4.3 In accordance with 42 C.F.R. § 438.62, the Contractor shall develop policies and procedures, as well as a transition of care policy, consistent with the District's Transition of Care Policy (Attachment JXX) for the coordination and continuity of care of the Enrollees.

C.5.31.5 Complex Case and Resource Management Program Design

- C.5.31.5.1 The Care Coordination and Case Management program shall be a tiered model designed to address the diversity and range of Enrollees' health care needs based on a

stratification methodology that has been approved by the DHCF. The stratification methodology shall minimally include variables predicting high cost, high utilization, clinical pathways and high social risk factors. At least one tier must be designed for Enrollees with Special Health Care Needs and/or are at the highest risk for poor health outcomes (“highest tier”).

- C.5.31.5.2 The Contractor shall define criteria for the identification of Enrollees who are appropriate for case management services. The criteria shall be submitted to the DHCF for approval.

- C.5.31.5.3 The Contractor shall enroll at a minimum of three percent (3%) of the eligible enrollment to participate in Case Management Services and programs. This shall include mandatory Case Management populations. DHCF may change the minimum enrollment stratification based on District needs and trends.

- C.5.31.5.4 The Contractor shall develop a Comprehensive Case Management program utilizing Enrollee’s physical and Behavioral Health status including cognitive functioning and condition-specific issues; utilization patterns; clinical history; activities of daily living; life planning; evaluation of cultural & linguistic needs, preferences or limitations; and caregiver resources and natural community supports.

- C.5.31.5.5 The Contractor shall develop a Complex Case Management program in accordance with the most recent NCQA Complex Case Management Standards and Guidelines for Health Plan Accreditation.

- C.5.31.5.6 The Contractor shall develop a Resource Management (Care Coordination) Tiered program for Enrollees who have been screened and identified as requiring assistance, but they do not require Case Management services or is appropriate for services but declined.

- C.5.31.5.7 The Contractor shall identify high-cost and high-risk Enrollees utilizing predictive modeling or similar software or through development of internal criteria. Prior to implementation, internally developed criteria shall be submitted to the DHCF for approval.

- C.5.31.5.8 The Contractor shall educate all participating Enrollees in self-care strategies, illness prevention, and wellness activities.

- C.5.31.5.9 The Contractor shall specifically tailor the program to improve the health outcomes of each participating Enrollee. The frequency and intensity of interventions, and staff assigned to the Enrollee shall vary based on each Enrollee’s particular needs.

- C.5.31.5.10 The Contractor shall develop a range of Care Coordination and Case Management activities that may vary in frequency or intensity based on each Enrollee’s particular needs for each tiered level.

- C.5.31.5.11 For Complex Case Management, the Contractor shall assign a Registered Nurse (RN)

or a Licensed Independent Clinical Social Worker (LICSW) as the primary case/care manager, who may oversee a multidisciplinary Care Coordination team.

- C.5.31.5.12 For Enrollees not Enrolled in Complex Case Management, the Contractor shall assign a Case Manager with one of the following licensure types:
 - C.5.31.5.12.1 Licensed Graduate Professional Counselor (LGPC)
 - C.5.31.5.12.2 Licensed Professional Counselor (LPC)
 - C.5.31.5.12.3 Licensed Graduate Social Worker (LGSW)
 - C.5.31.5.12.4 Licensed Clinical Social Worker (LCSW)
 - C.5.31.5.12.5 Licensed Practical Nurse (LPN)
- C.5.31.5.13 The Contractor shall implement an electronic system to track, profile, report, and manage Enrollees receiving Care Coordination and/or Case Management. The system shall track assessment completion, Care Plans, ongoing interventions, including telephonic, face-to-face or home visits, e-mail, text, and mail contact among the case/care manager, the Enrollee, and the Provider.
- C.5.31.5.14 The Contractor shall implement a Provider portal or similar mechanism to enable timely and easy sharing of Care Coordination and Case Management activities between Providers serving the Enrollees. This information-sharing shall be implemented in accordance with HIPAA privacy and confidentiality safeguards.
- C.5.31.5.15 The Contractor shall conduct Care Coordination and Case Management Program Enrollee and Provider satisfaction surveys, at least annually. Results shall be included in the annual program evaluation provided to DHCF. The Contractor shall provide summaries of customer satisfaction surveys in accordance with the requirements found at 42 C.F.R. §438.66 (c).

C.5.31.6 Care Coordination and Case Management Staff

- C.5.31.6.1 The Contractor shall establish a Case Management department located in the District, under the leadership of a Manager with a RN, LICSW, or MD licensure in the District.
- C.5.31.6.2 The Contractor shall implement the Care Coordination and Case Management Program under the leadership of a multidisciplinary medical and Behavioral Health team that includes a diverse staff with the appropriate skills to deliver clinical and non-clinical components of the program, including the engagement of Enrollees into the program.

C.5.31.7 Identification and Engagement

- C.5.31.7.1 Screening
 - C.5.31.7.1.1 The Contractor shall conduct an initial screening of each Enrollee's physical, behavioral and social needs.

- C.5.31.7.1.2 DHCF reserves the right to specify or limit which screening tool or questionnaire(s) the Contractor shall be required to use for the initial screening.
- C.5.31.7.1.3 The Contractor shall develop a process for the successful Outreach and Engagement of Enrollees; such process must include documentation of all outreach attempts.
- C.5.31.7.1.4 The Contractor shall develop and implement algorithms, methods and strategies to identify Enrollees who are in need of Care Coordination or Case Management services.
- C.5.31.7.1.5 The Contractor shall accept referrals from the Contractor's staff, District agencies, Enrollees, other Providers, hospital discharge planners, Network Providers, or other knowledgeable sources to identify potential Enrollees who might be appropriate for Care Coordination and/or Case Management. The Contractor shall follow-up with the referring source within thirty (30) calendar days on the status of the Enrollee's Case Management referral.
- C.5.31.8 Care Plan Development, Implementation and Monitoring**
- C.5.31.8.1 The Contractor shall develop a specific individualized Care Plan based on the information collected through an assessment of the Enrollee and at a minimum, shall include the following:
 - C.5.31.8.1.1 Specifies the long and short-term goals with specific time lines and a course of action required to manage the medical, behavioral, social, educational complexities of the Enrollee's health condition;
 - C.5.31.8.1.2 Activities ensuring the active participation of the Enrollee and working with Providers (or the individual's authorized health care decision maker) and others to develop these goals; and
 - C.5.31.8.1.3 Refer and link the Enrollee with other programs and services (such as scheduling appointments) that are capable of providing needed services to address identified needs and achieve goals specified in the Care Plan.
- C.5.31.8.2 The Contractor's Case Managers shall work with the Enrollee, Enrollee's representative, and the PCP to plan case management activities. These activities shall be included in the Care Plan:
 - C.5.31.8.2.1 Assessment of progress toward meeting established Care Plan goals;
 - C.5.31.8.2.2 Identification of barriers to meeting goals and consideration of the Enrollee's ability to adhere to the Care Plan;
 - C.5.31.8.2.3 Development and communication of self-management and wellness plans for Enrollees; and

- C.5.31.8.2.4 Behavioral Health Crisis Prevention Plan, as appropriate.
- C.5.31.8.3 The Contractor shall complete an initial Care Plan within 30 days of Enrollee's enrollment into the Case Management program.
- C.5.31.8.4 The Contractor's Case Management program may include contacts with non-beneficiaries that are directly related to the Enrollee's needs and care, for the purpose of helping the Enrollee access services, identify needs and supports to assist the Enrollee in obtaining services, provide Case Managers with useful feedback including alerts to changes in the Enrollee's needs.
- C.5.31.8.5 The Contractor shall provide the Enrollee with an opportunity to sign the Care Plan goals and activities prior to implementation of such plan and document such agreement.
- C.5.31.8.6 The Contractor shall monitor, and conduct follow up activities, and contacts that are necessary to ensure the Care Plan is effectively implemented and adequately addresses the needs of the Enrollee. The Contractor shall conduct as frequently as necessary, and including at least one annual monitoring, to help determine whether the following conditions are met:
 - C.5.31.8.6.1 Providers are furnishing services in accordance with the Enrollee's Care Plan;
 - C.5.31.8.6.2 Services in the Care Plan are adequate; and
 - C.5.31.8.6.3 There are changes in the needs or status of the Enrollee.
- C.5.31.8.7 The Contractor shall monitor and make necessary adjustments to the Care Plan and service arrangements with Providers.
- C.5.31.8.8 The Contractor shall continually reassess and monitor the Enrollee's goals set forth in the Care Plan; including the ongoing utilization of algorithms, methodology, predictive modeling, or use of a software tool to reassess and monitor to ensure appropriate Case Management services. Contractor shall do the following:
 - C.5.31.8.8.1 Monitor the Enrollee's compliance with the Care Plan and document recommendations for follow-up; and
 - C.5.31.8.8.2 Perform periodic assessments, as indicated in the Care Plan, to determine the Enrollee's progress toward goals, to reassess his/her health status, and to update the Care Plan. as necessary, and as the Enrollee's care needs change. At a minimum, the Contractor shall revise an Enrollee's Care Plan annually.
- C.5.31.9 Ongoing Care Coordination and Case Management Activities**
 - C.5.31.9.1 The Contractor shall, at a minimum, conduct the following ongoing Care

Coordination and Case Management activities:

- C.5.31.9.1.1 Assist in the development of an appropriate discharge plan prior to an Enrollee's hospital discharge or change in treatment setting, in coordination with appropriate staff, the Enrollee's PCP, and other Network Providers, as applicable. Where possible, the Contractor's Case Manager shall be present at discharge planning meetings;
- C.5.31.9.1.2 Schedule home visits and face-to-face contacts, if necessary and appropriate, with the Enrollee;
- C.5.31.9.1.3 Initiate activities, as indicated in the Care Plan, if one is required, to ensure Enrollee's timely and coordinated access to primary, medical specialty, Behavioral Health care and social needs, such as:
 - C.5.31.9.1.3.1 Reinforcement of PCP, specialists or Network Provider instructions;
 - C.5.31.9.1.3.2 Assistance in scheduling appointments;
 - C.5.31.9.1.3.3 Well-visit and preventive care reminders;
 - C.5.31.9.1.3.4 Follow-up reminders of medical and Behavioral Health appointments and confirming with the Enrollee that appointments have been kept;
 - C.5.31.9.1.3.5 Referrals to community and social services;
 - C.5.31.9.1.3.6 Wellness activities (e.g., smoking cessation, weight loss,); and
 - C.5.31.9.1.3.7 Confirmation with Enrollees that they are adhering to medication recommendations.
- C.5.31.9.1.4 The Contractor shall initiate activities, as indicated in the Care Plan, if one is required, related to clinical management to ensure:
 - C.5.31.9.1.4.1 Medication review and reconciliation;
 - C.5.31.9.1.4.2 Communication with other treating Providers and other supports identified by the Enrollee;
 - C.5.31.9.1.4.3 Care transition planning;
 - C.5.31.9.1.4.4 Education of Enrollee on self-management of chronic conditions;
 - C.5.31.9.1.4.5 Facilitate communication among the Enrollee, the PCP, the Network Provider and other specialty Providers, and the Enrollee's support network, as identified by the Enrollee, who are involved in the Enrollee's health care, to promote service delivery coordination and improved outcomes;

- C.5.31.9.1.4.6 Collaborate with staff in other District agencies, community service organizations and Providers who are currently involved in meeting the Enrollee's needs or who may be helpful in meeting those needs;
- C.5.31.9.1.4.7 Monitor and track acknowledgment of receipt of the Care Plan by the Enrollee's PCP;
- C.5.31.9.1.4.8 Monitor medical and pharmacy utilization for Enrollee through claims data and appropriately update the Care Plan and/or coordinate follow-up care, as indicated through data the Contractor receives; and
- C.5.31.9.1.4.9 Document activities related to the provision of Care Coordination and Case Management to Enrollee and share progress reports with care team, with appropriate consent from the Enrollee, if required.
- C.5.31.9.2 The Contractor shall refer pregnant and post-partum women and children up to age five (5) who have been or are at risk for nutritional deficiencies or have nutrition-related medical conditions to the Special Supplemental Food Program for Women, Infants and Children (WIC), and the Contractor shall furnish the WIC agency with the results of tests conducted to ascertain nutritional status. Contractor is responsible for conducting follow up activities to determine if referrals to WIC were successful.
- C.5.31.10 Care Coordination and Case Management Support to Health Homes**
- C.5.31.10.1 The Contractor maintains ultimate responsibility for adhering to all terms and conditions of this Contract for Enrollees who are also enrolled in Health Homes (HH).
- C.5.31.10.2 The Contractor shall designate a liaison to the HH.
- C.5.31.10.3 For Enrollees enrolled with a HH Provider to receive HH Services, the Contractor shall:
 - C.5.31.10.3.1 Offer the HH and HH Provider ongoing support and consultation as necessary. The Contractor shall not provide Care Coordination and Case Management to the Enrollee simultaneously;
 - C.5.31.10.3.2 Report to the Health Home Provider Enrollee's information Enrollee collected through predictive modeling or similar methodologies to support the HH in providing Health Home Services to the Enrollee; and
 - C.5.31.10.3.3 If an Enrollee who has been enrolled in the Contractor's Care Coordination and Case Management program subsequently enrolls in a HH, the Contractor shall contact that HH Provider to share the Enrollee's Care Plan, if available, and information regarding Care Coordination and Case Management interventions to date.
- C.5.31.10.4 While an Enrollee is enrolled with a HH, the HH assumes primary responsibility for Care Coordination and Case Management services; however, the Contractor shall retain the accountability for the Enrollee. The Contractor shall ensure there is a

smooth transition of care to the HH and shall offer the HH ongoing support and consultation as necessary. The Contractor shall:

- C.5.31.10.4.1 Provide support, consultation and problem-solving, at the request of the HH;
- C.5.31.10.4.2 Inform the HH about the Contractor's and community-based resources that may support the HH in offering practice-based HH Services;
- C.5.31.10.4.3 Propose how the Contractor can support HH in offering Clinical Care Management Services that appropriately address Enrollees' Medical and Behavioral Health needs; and
- C.5.31.10.4.4 Attend and participate in all HH meetings and workgroups, as directed by DHCF, with a particular focus on workgroups targeting the integration of HH practice-based Care Coordination and Case Management with health plan-based Care Coordination and Case Management.

C.5.31.11 Health Home Reporting

- C.5.31.11.1 The Contractor shall submit all reporting requirements to DHCF in a template and frequency specified by DHCF.

C.5.32 Quality Assessment and Performance Improvement (QAPI)

- C.5.32.1 Introduction
 - C.5.32.1.1 The Contractor shall, in accordance with Title XIX of the Act, 42 C.F.R. Part 438, and applicable NCQA Standards and Guidelines for the Accreditation of Health Plans, along with other CMS and DHCF guidance related to quality improvement activities, exhibit the commitment, knowledge, and technical capacity needed to achieve improvements in the quality of health care and service on an ongoing basis upon contract award.
 - C.5.32.1.2 In accordance with 42 C.F.R. § 438.330, and D.C. Code § 31-3406, the Contractor shall develop, maintain and operate a QAPI program consistent with this Contract, which shall be reviewed and/or revised annually and submitted to DHCF for approval.
 - C.5.32.1.3 The Contractor shall maintain a well-defined QAPI structure that includes a planned, systematic approach to improving clinical and non-clinical processes and outcomes. At a minimum, the Contractor shall ensure that the QAPI Program structure:
 - C.5.32.1.3.1 Is organization-wide, with clear lines of accountability within the organization;
 - C.5.32.1.3.2 Includes a set of functions, roles, and responsibilities for the oversight of QAPI activities that are clearly defined and assigned to appropriate individuals, including physicians, other clinicians, and non-clinicians;

- C.5.32.1.3.3 Includes annual objectives and/or goals for planned projects or activities, including clinical and non-clinical programs or initiatives and measurement activities; and
- C.5.32.1.3.4 Evaluates the effectiveness of clinical and non-clinical initiatives.
- C.5.32.1.4 The Contractor shall submit a QAPI Program Annual Summary in a format and timeframe specified by DHCF or its designee. The written summary must describe how the Contractor:
 - C.5.32.1.4.1 Analyzes the processes and outcomes of care using currently accepted standards from recognized medical authorities;
 - C.5.32.1.4.2 Analyzes data, including social determinants of health, to determine differences in quality of care and utilization, as well as the underlying reasons for variations in the provision of care to Enrollees;
 - C.5.32.1.4.3 Develops system interventions to address the underlying factors of disparate utilization, health-related behaviors, and health outcomes, including but not limited to how they relate to high utilization of Emergency Services; and
 - C.5.32.1.4.4 Use measures to analyze the delivery of services and quality of care, over and underutilization of services, disease management strategies, and outcomes of care.
- C.5.32.1.5 The Contractor must keep participating physicians and other Network Providers informed about the QAPI Program and related activities and include in Provider contracts a requirement securing cooperation with the QAPI.
- C.5.32.1.6 The Contractor must integrate Behavioral Health into its QAPI Program and include a systematic and ongoing process for monitoring, evaluating, and improving the quality and appropriateness of Behavioral Health Services provided to beneficiaries.
 - C.5.32.1.6.1 The Contractor shall collect data, monitor, and evaluate for improvements of the physical health outcomes resulting from Behavioral Health integration into the Enrollee's overall care.
- C.5.32.1.7 The QAPI program shall be consistent with the following requirements, but not limited to:
 - C.5.32.1.7.1 The Contractor shall at least annually, collect, and submit performance measurement data in accordance with 42 C.F.R. § 438.330(c)(2) and 42 C.F.R. § 438.350;
 - C.5.32.1.7.2 The Contractor shall use performance measures including, but not limited to, HEDIS®, CAHPS®, Provider surveys, satisfaction surveys, CMS-specified Core Measures, EPSDT, Clinical and Non-Clinical Initiatives, Practice Guidelines, Focused Studies, Adverse Events, and all External Quality Review Organization (EQRO) activities as part of its QAPI program;

- C.5.32.1.7.3 The Contractor shall use mechanisms to detect both underutilization and overutilization of services;
- C.5.32.1.7.4 The Contract shall use mechanisms to assess the quality and appropriateness of care furnished to Enrollees with Special Health Care needs, as defined by DHCF;
- C.5.32.1.7.5 The Contractor shall ensure that all of its agreements (or provision of an agreement) with Providers contain a requirement to allow DHCF, or its designee, reasonable access to records or files for CQI activities;
- C.5.32.1.7.6 The Contractor shall integrate the following Program Descriptions/Strategies into the QAPI:
 - C.5.32.1.7.6.1 Case Management and Care Coordination;
 - C.5.32.1.7.6.2 UM; and
 - C.5.32.1.7.6.3 Provider Network Management;
- C.5.32.1.7.7 The Contractor shall use the results of these performance measures and any other performance measures specified by DHCF to assess the effectiveness of its QAPI program. The QAPI program shall include iterative processes for assessing and monitoring quality performance, including but not limited to: barrier analysis; identifying opportunities for improvement; implementing targeted and system interventions; and regularly monitoring for effectiveness utilizing CQI;
- C.5.32.1.7.8 The Contractor shall maintain an organizational structure, lines of authority and accountability for CQI functions within the QAPI including, but not limited to: responsibilities of the CQO; and CMO. The Contractor must designate a senior executive responsible for the QAPI Program and the CMO must have substantial involvement in QAPI Program activities.
- C.5.32.1.7.9 The Contractor shall maintain a Quality Management Committee (QMC) for purposes of reviewing the QAPI program, its results and activities, and recommending changes on an ongoing basis. The QMC must be comprised of key management staff, as well as health professionals providing care to Enrollees.
- C.5.32.1.7.10 The Contractor shall conduct performance improvement projects (PIP) that are designed to achieve, through ongoing measurements and interventions, improvement, sustained over time in clinical care and nonclinical areas that are expected to have a favorable effect on health outcomes and Enrollee satisfaction. If CMS specifies performance measures and PIPs in accordance with 42 C.F.R. § 430.330(a)(2), Contractor must report such performance measures to DHCF and conduct such PIPs;
- C.5.32.1.7.11 The Contractor shall report the status and the results of each PIP to DHCF at least annually in a format as determined by DHCF;

- C.5.32.1.7.12 The Contractor shall adhere to the following practices as part of its QAPI program, and include the following elements in performance improvement projects:
 - C.5.32.1.7.12.1 Objective quality indicators must be used to measure performance;
 - C.5.32.1.7.12.2 Establishment of performance goals and identifying benchmarks;
 - C.5.32.1.7.12.3 Planning and initiation of activities for increasing or sustaining improvement;
 - C.5.32.1.7.12.4 Implementation of system interventions to achieve improvement in the access to; availability of and quality of care;
 - C.5.32.1.7.12.5 Systems shall be in place to evaluate the effectiveness of each intervention based on the performance measures; and
 - C.5.32.1.7.12.6 On a quarterly basis, the Contractor must submit performance improvement data and an analysis of that data to DHCF and/or EQRO in the timeframe and format specified by DHCF or its contracted EQRO, as applicable.
- C.5.32.1.8 The Contractor shall conduct an annual evaluation of its QAPI program which, at a minimum, must include:
 - C.5.32.1.8.1 Analysis of improvements in the access and quality of health care and services for Enrollees as a result of quality assessment and improvement activities and targeted interventions carried out by the Contractor;
 - C.5.32.1.8.2 Consideration of trends in service delivery and health outcomes over time and include monitoring of progress on performance goals and objectives; and
 - C.5.32.1.8.3 Information on the effectiveness of the Contractor's QAPI program must be provided annually to Network Providers, upon request to Enrollees, and annually to DHCF through the compliance review or upon request.
- C.5.32.2 NCQA Accreditation**
 - C.5.32.2.1 If the Contractor is not accredited for its DHCF Medicaid Managed Care Program at the Operational Start Date of this Contract, the Contractor shall obtain the National Committee for Quality Assurance (NCQA), Health Plan Accreditation and Case Management Accreditation within twelve (12) months of the Start Date and shall maintain such accreditation thereafter. Failure to obtain the specified NCQA accreditation and failure to maintain such accreditation thereafter may be considered a material breach of this Contract and may result in an immediate freeze of enrollment with the Contractor and may result in termination of this Contract.
 - C.5.32.2.2 If the Contractor has obtained NCQA Health Plan Accreditation and Case Management Accreditation for its DHCF Medicaid Managed Care Program as of the start date of this Contract, the Contractor shall maintain such NCQA accreditation

throughout the period of performance of this Contract. Failure to maintain such accreditation may be considered a material breach of this Contract and shall result in immediate freezing of enrollment with the Contractor.

- C.5.32.2.3 In accordance with 42 C.F.R. §§ 438.332, the Contractor shall authorize private accreditation organizations, such as NCQA, to provide DHCF with a copy of the Contractor's most recent accreditation review, including (1) accreditation status, survey type, and level (as applicable), (2) accreditation results, included recommended actions or improvements, CAPs, summaries of findings, and (3) expiration date of accreditation.
- C.5.32.2.4 The Contractor shall also provide DHCF with a copy of all NCQA Accreditation findings within seven (7) days of Contractor receipt from NCQA.
- C.5.32.2.5 Achievement of provisional NCQA accreditation status shall require the Contractor to submit a CAP to DHCF within thirty (30) calendar days of receipt of notification from NCQA. Contractor's failure to submit a CAP within the specified timeframe may result in freezing enrollment with the Contractor' or termination of this Contract.
- C.5.32.3 CQI Plan**
- C.5.32.3.1 The Contractor shall implement a CQI Plan as part of its QAPI program in compliance with 42 C.F.R. § 438.330 and, D.C. Code § 31-3406.
- C.5.32.3.2 The Contractor's CQI Plan shall include the use of health information exchange and other tools to access clinical and Enrollee Encounter Data. These tools should include the capacity for, but not limit to the following:
 - C.5.32.3.2.1 Systematic collection and desired frequency of performance data, health care quality and Enrollee outcomes;
 - C.5.32.3.2.2 Sharing performance data, health care quality and Enrollee outcomes to Network Providers; and
 - C.5.32.3.2.3 Making necessary changes to the Contractor's operations, policies and procedures to improve health care quality.
- C.5.32.3.3 The CQI plan shall be reviewed, and/or revised at least annually and submitted to DHCF for approval. The evaluation of the CQI plan shall include, but not be limited to, the results of activities that demonstrate the Contractor's assessment of the clinical quality of physical and Behavioral Health care rendered, and related accomplishments, compliance and/or deficiencies.
- C.5.32.3.4 The Contractor's CQI Plan shall include the Contractor's performance plan for:
 - C.5.32.3.4.1 Improving health care quality due to information obtained through analysis of, including but not limited to: HEDIS® performance measures; performance

improvement projects; any CMS specified Core measures; survey results, including CAHPS® surveys; adverse events; and chart/file reviews;

- C.5.32.3.4.2 Reducing racial, socioeconomic and ethnic disparities in health care utilization and in health outcomes. Comparing health care utilization data for Enrollees by Enrollee subgroups, such as, race/ethnicity, language, and by DC Ward against prior year performance, and, where possible, against regional and national benchmarks;
- C.5.32.3.4.3 Improving performance in response to information obtained through the EQRO reports; and
- C.5.32.3.4.4 Implementing a schedule for system and targeted quality improvement activities.
- C.5.32.3.5 The Contractor shall monitor Provider/Practitioner performance using performance measures that reflect currently accepted standards of evidence-based care and clinical practice guidelines, as described in section C.5.28.27, and provide feedback, and/or offer per programs or other Alternative Payment Models (APM) to Providers based on performance.

C.5.32.4 Quality Improvement Staff

- C.5.32.4.1 The Contractor’s qualifications, staffing level, and available resources must be sufficient to meet the goals and objectives of the QAPI program, the CQI plan, and the Contractor’s related activities. Such activities shall include but are not limited to the Contractor’s ability to: obtain or maintain NCQA Accreditation; monitor and evaluate services; assess satisfaction; monitor Provider performance; involve Enrollees in CQI initiatives; conduct performance improvement projects; and related quantitative and qualitative data and statistical analyses.
- C.5.32.4.2 The Contractor shall have written documentation listing staff resources that are directly under the organizational control of the CQO and are dedicated to implementation of a QAPI program (including total FTEs, percent of time dedicated to QAPI for this Contract, educational background, professional and clinical quality management experience, and clearly defined roles and responsibilities for this Contract) that shall be made available to DHCF and the EQRO upon request. Any changes to this staffing plan must be approved by DHCF.
- C.5.32.4.3 In accordance with Section C.5.4.2.5, the Contractor shall designate a CQO to be accountable for the administrative success of the QAPI program and CQI plan for this Contract. The CQO shall work in collaboration with the CMO.
- C.5.32.4.4 The CQO shall be accountable for the CQI activities of the Contractor’s Network and Non-Network Providers, as well as the subcontracted or delegated Providers.
- C.5.32.4.5 The CQO or designee shall be responsible for development, implementation and evaluation of the QAPI program and the CQI plan under the guidance of the CQO.

- C.5.32.4.6 The CQO shall participate in monthly CQI meetings with DHCF and the EQRO.
- C.5.32.4.7 The Contractor shall send staff with an appropriate level of decision-making authority, based on the Contractor's determination, to participate in planning meetings that may involve DHCF; other Contractors; other District agencies; the DHCF Advisory Groups; and other stakeholders.
- C.5.32.5 Performance Measures**
- C.5.32.5.1 The Contractor shall directly contract with a NCQA certified HEDIS® auditor and CAHPS® vendor.
- C.5.32.5.2 The Contractor shall submit all performance measures required by DHCF in accordance with the DHCF specifications and timelines. For the purposes of public reporting, all NCQA HEDIS® performance measure data must be submitted to NCQA Quality Compass. CAHPS® survey results must be submitted to NCQA Quality Compass and to the National CAHPS® Benchmarking Database.
- C.5.32.5.3 The Contractor shall have systems in place for analyzing its performance measures and shall report to DHCF any CQI activities.
- C.5.32.5.4 The Contractor shall conduct the following three (3) CAHPS® surveys per year: Adults; Children; and Children with Chronic Conditions. Contractor shall also conduct the Agency for Healthcare Research and Quality (AHRQ) Experience of Care and Health Outcomes (ECHO) survey each year. The ECHO assesses the experiences of adults and children who have received mental health or Substance Use Disorder Services. The Contractor shall include any additional questions requested by DHCF and the EQRO in the surveys.
- C.5.32.5.5 To assess Provider/Practitioner satisfaction, the Contractor shall conduct a Provider/Practitioner satisfaction survey annually.
- C.5.32.5.6 The Contractor shall conduct an Enrollee access and availability survey at least annually to assess compliance with the Contract standards for access to Covered Services and appointment times.
- C.5.32.5.7 The Contractor shall identify disparities in health services and health outcomes between subpopulations/groups (race/ethnicity and language); identify social determinants of health; and identify the causes for health disparities. The Contractor shall develop a plan of action and a timeline to remediate the social determinants of health and health disparities identified through targeted interventions and include this plan and timeline in the Contractor's QAPI program and CQI plan submissions to DHCF. This plan of action shall include a performance measurement and evaluation component, in coordination with section C.5.32.5.
- C.5.32.5.8 The Contractor shall submit HEDIS® reports to DHCF annually.

- C.5.32.5.9 Provider Performance Requirement
- C.5.32.5.9.1 The Contractor shall measure the performance of Providers quarterly utilizing a Provider profiling and report card system. The Contractor's system shall consist of, but not be limited to Provider profiling activities for PCPs, Behavioral Health Providers and, as directed by DHCF, other high Provider utilizer types, at least annually. As part of its quality activities, the Contractor must describe the methodology it uses to identify which and how many Providers to profile and to identify measures to use for profiling such Providers. The Contractor's Provider profiling activities must include, but are not limited to:
- C.5.32.5.9.1.1 Developing Provider-specific reports that include a multi-dimensional assessment of a Provider's performance using clinical, administrative, and Enrollee satisfaction indicators of care that are accurate, measurable, and relevant to the enrolled population;
- C.5.32.5.9.1.2 Establishing Provider, group, or regional benchmarks for areas profiled, where applicable, including DHCF Medicaid-specific benchmarks, if any;
- C.5.32.5.9.1.3 Providing feedback to Providers, at least quarterly, regarding the results of their performance and the overall performance of the Provider Network and the Contractor shall submit copies of this feedback to DHCF, upon request;
- C.5.32.5.9.1.4 Designing and implementing QIPs for Providers who receive a relatively high denial rate for pre-service, concurrent, or post-service authorization requests, including referral of these Providers to the Network management staff for education and technical assistance; and
- C.5.32.5.9.1.5 Using the results of its Provider profiling activities to identify areas of improvement for Providers, and/or groups of Providers, utilize benchmarking data to identify and manage outliers. The Contractor shall:
- C.5.32.5.9.1.5.1 Establish Provider-specific quality improvement goals for priority areas in which a Provider or Providers do not meet established Contractor standards or improvement goals and take appropriate action when the Contractor determines the Provider's performance is non-compliant;
- C.5.32.5.9.1.5.2 The Contractor shall recommend appropriate action to correct identified deficiencies and monitor corrective action by Providers;
- C.5.32.5.9.1.6 Develop and implement incentives, which may include financial and non-financial incentives, such as APMs to motivate Providers to improve performance on profiled measures;
- C.5.32.5.9.1.7 Conduct on-site visits to Network Providers for quality improvement purposes; and

C.5.32.5.9.1.8 At least annually, identify, establish improvement goals, with periodic measurement and report to DHCF on the Provider Network's progress, or lack of progress, towards meeting such improvement goals.

C.5.32.7 Clinical and Non-Clinical Initiatives

C.5.32.7.1 As part of its QAPI Program, the Contractor shall undertake clinical and non-clinical initiatives that address performance measures chosen by DHCF and included in the Quality Strategy:

C.5.32.7.1.1 Low Acuity Non-Emergent ED Visit (LANE);

C.5.32.7.1.2 Potentially Preventable Admissions (PPA); and

C.5.32.7.1.3 30 Day All Cause Re-Admission.

C.5.32.7.2 All initiatives shall be developed using a scientifically sound research design, methodology, and analytical framework. Establish goals to measure improvement and identify benchmarks.

C.5.32.8 Adverse Events

C.5.32.8.1 The Contractor shall have policies and procedures for documenting, reporting, investigating, and addressing Adverse Events, such as, Critical Incidents; Sentinel (as defined by The Joint Commission) and Never Events; Health Care Acquired Conditions (HCAC); and Mortalities, including responsible parties for performing each activity. These policies and procedures shall be reviewed and approved by DHCF and included in the Contractor's Provider Manual.

C.5.32.8.2 The Contractor shall notify DHCF of all Adverse Events described in C.5.32.8 within 24 hours from or the next business day from the time the Contractor is notified via reporting mechanisms and processes set by DHCF.

C.5.32.8.2.1 The Contractor shall notify DHCF within 24 hours of occurrence or knowledge of occurrence of an Adverse Event that require DHCF's immediate attention based on the severity and potential implications of the event (e.g. unforeseen death or reported abuse or neglect of an Enrollee under age 21, Adverse Event involving criminal activity).

C.5.32.9 Mortality Reviews

C.5.32.9.1 The Contractor shall conduct a mortality review on all Enrollees 0-20 years of age, regardless of whether the death is deemed a Sentinel Event, and the Contractor must notify DHCF within twenty-four (24) hours of the occurrence or knowledge of the occurrence. Should the event occur on a Friday, during the weekend or a District holiday, notification shall be conveyed on the first business day after the event.

- C.5.32.9.2 The Contractor shall report a mortality review follow-up within 30 days of notification to DHCF which shall include a root cause analysis, corrective actions taken as well as an evaluation of the actions taken, as applicable, and the outcome of the review.
- C.5.32.9.3 The Contractor shall summarize and report quarterly to DHCF, in accordance with section F.3, all Adverse Events described in C.5.32.8 and the Contractor's actions taken, including the identification of trends and the outcomes of such action.
- C.5.32.9.4 The Contractor shall designate a multi-disciplinary Committee under the leadership of the CQO to review Adverse Events as described in section C.5.32.8 as they occur, as well as to review summary reports on a quarterly basis. The Committee shall order, and monitor needed corrective actions, if the action is remediable and issue protocols designed to guide Providers in preventing or providing appropriate responses to commonly experienced events or identified trends warranting opportunities for improvement activities.
- C.5.32.9.5 EQRO Activities
- C.5.32.9.5.1 In accordance with 42 C.F.R. §§ 438.350 and 438.358, the Contractor shall fully cooperate and collaborate with all DHCF's EQRO activities, personnel, any requests for data/documentation/reports, as well as any DHCF staff or contractors who are assisting DHCF in its EQRO and CQI efforts.
- C.5.32.9.6 Auditing and Monitoring
- C.5.32.9.6.1 In accordance with section E, DHCF, its designee, and the EQRO may perform reviews and audits to ensure the Contractor is compliant with the requirements set forth in this Contract. The reviews and audits may include, but not be limited to the following: Desktop; on-site visits; staff and Enrollee interviews; medical record reviews (paper or electronic); Claims payment systems; care/case management software systems; customer relations system; review of CQI policies and procedures; reports; committee activities; credentialing and re-credentialing activities; denials; Grievance and Appeals activities; corrective action and follow-up plans; review of survey results; and staff and Provider qualifications.
- C.5.32.9.6.1 In accordance with 42 C.F.R. § 438.3(h), the Contractor shall allow the District, CMS, OIG, the Comptroller General, and their designees to inspect and audit any of the Contractor's records or documents at any time.
- C.5.32.9.6.2 The District, CMS, the OIG, the Comptroller General, and their designees have the right to audit records or documents of the Contractor for 10 years from the final date of the contract period or from the date of completion of any audit, whichever is later.

C.5.32.10 Sanctions

- C.5.32.10.1 In accordance with 42 C.F.R. § § 438.700 and 438.702, DHCF shall employ Contract remedies and/or sanctions to address any Contractor noncompliance with the Contract and poor performance including, but not limited to:
 - C.5.32.10.1.1 Failure to take corrective action or adhere to a CAP;
 - C.5.32.10.1.2 Misrepresenting or falsifying information provided to the DHCF;
 - C.5.32.10.1.3 Failure to comply with any reporting requirement and timely submission;
 - C.5.32.10.1.4 Failure to submit any DHCF requested performance measure and data analysis; and
 - C.5.32.10.1.5 Additional areas of noncompliance for which DHCF may impose remedies and sanctions to the extent include, but are not limited to:
 - C.5.32.10.1.5.1 Marketing Practices;
 - C.5.32.10.1.5.2 Member Services;
 - C.5.32.10.1.5.3 Provision of Medically Necessary Covered Services;
 - C.5.32.10.1.5.4 Enrollment Practices, including but not limited to, discrimination on the basis of health status or need for health services;
 - C.5.32.10.1.5.5 Provider Networks;
 - C.5.32.10.1.5.6 Provider Payments;
 - C.5.32.10.1.5.7 Financial Requirements including but not limited to, failure to comply with Physician Incentive Plan requirements or imposing charges that are in excess of charges permitted under the Medicaid program;
 - C.5.32.10.1.5.8 Enrollee Satisfaction;
 - C.5.32.10.1.5.9 Performance Standards included in the Contract;
 - C.5.32.10.1.5.10 NCQA Accreditation; and
 - C.5.32.10.1.5.11 Violating any of the other applicable requirements of §§ 1903(m) or 1932 of the Act and any implementing regulations.
 - C.5.32.10.1.6 DHCF shall utilize a variety of means to assure compliance with Contract requirements. DHCF will pursue remedial actions or improvement plans for the Contractor to implement to resolve outstanding requirements. If remedial action or improvement plans are not appropriate or are not successful, Contract sanctions will

be implemented. DHCF may utilize intermediate sanctions as described in 42 C.F.R. § 438.700 *et seq.*

C.5.32.11 Corrective Action

C.5.32.11.1 DHCF shall require the Contractor to develop a CAP for any case of non-compliance or poor performance under the Contract, including, but not limited to instances where DHCF believes the Contractor's quality improvement efforts are inadequate, or for improving performance in areas that DHCF identifies as weaknesses in the Contractor's performance.

C.5.32.11.2 The Contractor shall submit a CAP for approval within ten (10) Business days of DHCF's request.

C.5.32.11.3 The CAP shall include, at a minimum:

C.5.32.11.3.1 Stated Goal;

C.5.32.11.3.2 Definition of the problem;

C.5.32.11.3.3 Identified Barriers;

C.5.32.11.3.4 Contractor's proposed course of action(s) for eliminating the barriers;

C.5.32.11.3.5 Timeframes for beginning and completing the identified course of action(s);

C.5.32.11.3.6 An explanation of how to sustain compliance or improvement;

C.5.32.11.3.7 Assigned Responsibility Parties;

C.5.32.11.3.8 Deliverables; and

C.5.32.11.3.9 Outcomes/Results

C.5.33 Program Integrity

C.5.33.1 The Contractor shall comply with all District and federal laws and regulations relating to fraud, waste, and abuse. The Contractor shall cooperate and assist the District and any District or federal agency charged with the duty of identifying, investigating, or prosecuting suspected fraud, abuse or waste. The Contractor shall provide originals and/or copies (at no charge) of all records and information requested.

C.5.33.1.1 The Contractor shall permit DHCF and/or its authorized agent(s), the HHS, Office of Inspector General, CMS, Federal Bureau of Investigation, and the District's Medicaid Fraud Control Unit (MFCU) reasonable access to its records, facilities and personnel, including contractors and Independent Contractors, if applicable. Such access shall be

immediate, unless the Contractor can demonstrate good cause otherwise determined by the aforementioned entities.

- C.5.33.1.2 The Contractor, subcontractor and Providers, whether contract or non-contract, shall, upon request and as required by this Contract or District and/or federal law, make available to the Federal and District agencies, any and all administrative, financial and medical records relating to the delivery of items or services for which Federal and District monies are expended. Such records will be made available at no cost to the requesting agency. In addition, the District's MFCU, and other District agencies shall, as required by this Contract or District and/or federal law, be allowed access to the place of business and to all Medicaid, Alliance or ICP records of any contractor, subcontractor or Provider, whether contract or non-contract, during normal business hours, except under special circumstances when after-hour admission shall be allowed. Special circumstances shall be determined by the District's MFCU, DHCF/Division of Program Integrity, and Department of Human Services/Economic Security Administration.
- C.5.33.1.3 In accordance with the PPACA and District policy and procedures, the Contractor shall report overpayments made by the District's Medicaid, Alliance, or ICP to the Contractor as well as overpayments made by the Contractor to a Provider and/or subcontractor.
- C.5.33.1.4 The Contractor shall have a mechanism for a Network Provider to report to the Contractor when it has received an overpayment, return the overpayment to the Contractor within sixty (60) calendar days after the date on which the overpayment was identified, and notify the Contractor in writing of the reason for the overpayment.
- C.5.33.1.5 The Contractor shall report all overpayments identified or recovered, specifying the overpayments due to potential fraud, waste, and abuse to the DHCF.
- C.5.33.1.6 The Contractor shall submit monthly reports and a comprehensive annual report in a format determined by DHCF, on its recovery of overpayments, in accordance with 42 CFR § 438.608(d)(3).
- C.5.33.1.7 The Contractor shall have retention policies for the treatment of recoveries of all overpayments from the Contractor to a Provider, including specifically a retention policy for the treatment of recoveries of overpayments due to fraud, waste, or abuse in accordance with 42 C.F.R. § 438.608(d). Retention policies shall include the process, timeframes, and documentation required for reporting the recovery of all overpayments.
- C.5.33.2 Prohibiting Affiliations with Individuals Debarred by Federal Agencies**
- C.5.33.2.1 In accordance with the Act § 1932(d)(1) and 42 C.F.R. § 438.610, the Contractor shall not knowingly have a relationship with: (1) an individual or entity that is debarred, suspended, or otherwise excluded from participating in procurement activities under the Federal Acquisition Regulation or from participating in non-

procurement activities under regulations issued under Executive Order No. 12549 or under guidelines implementing Executive Order No. 12549; (2) an individual or entity who is an affiliate, as defined in the Federal Acquisition Regulation at 48 C.F.R. § 2.101, of a person described in subpart (1) of this paragraph. The Contractor shall not have a relationship with an individual or entity that is excluded from participation in any Federal health care program under sections 1128 or 1128A of the Act. This prohibition applies to:

- C.5.33.2.1.1 A Director, Officer, or Partner of Contractor;
- C.5.33.2.1.2 A person with beneficial ownership of five percent (5%) or more of the MCO;
- C.5.33.2.1.3 A person with an employment, consulting, or other arrangement with the Contractor for the provision of items and services that are significant and material to Contractor's obligations under the Contract;
- C.5.33.2.1.4 Network provider who is (or is affiliated with a person/entity); and
- C.5.33.2.1.5 Subcontractor or Subcontractor's affiliate of the Contractor as governed by 42 C.F.R. § 438.230.
- C.5.33.2.2 The Contractor shall notify the DHCF within three (3) days of the time it receives notice that action is being taken against the Contractor or any person defined in C.5.33.2.1 above or under the provisions of § 1128(a) or (b) of the Act (42 U.S.C. § 1320a- 7) or any Independent Contractor which could result in exclusion, debarment, or suspension of the Contractor or an Independent Contractor from the Medicaid program, or any program listed in Executive Order 12549.
- C.5.33.2.3 If DHCF learns that the Contractor has a prohibited relationship with an individual or entity that is debarred, suspended, or otherwise excluded from participating in procurement activities in accordance with 42 C.F.R. §438.610 (d)(2) FAR or from participating in procurement activities under regulations issued under Executive Order No. 12549 or under guidelines implementing Executive Order No. 12549, or if the Contractor has relationship with an individual who is an affiliate of such an individual, the District:
 - C.5.33.2.3.1 Must notify the Secretary of the noncompliance;
 - C.5.33.2.3.2 May continue an existing agreement with the Contractor unless the Secretary directs otherwise;
 - C.5.33.2.3.3 May not renew or otherwise extend the duration of an existing agreement with the Contractor unless the Secretary provides to the District and to Congress a written statement describing compelling reasons that exist for renewing or extending the agreement despite the prohibited affiliations. Nothing in Section C.5.33.2.3 must be construed to limit or otherwise affect any remedies available to the U.S. under sections 1128, 1128A or 1128B of the Act.

C.5.33.3 Program Integrity Compliance Program

- C.5.33.3.1 In accordance with 42 C.F.R. §§ 456.3, 456.4, 456.23, and 42 C.F.R. § 438.608(a), the Contractor shall have a Compliance Program that includes administrative and management arrangements or procedures, including a mandatory Compliance Plan, designed to guard against fraud, waste, and abuse. The Contractor shall submit any updates or modifications prior to making them effective to the CA and the Division of Program Integrity for approval.
- C.5.33.3.2 The Contractor's Compliance Program and its fraud, waste, and abuse prevention policies must comply with 42 C.F.R. § 438.610 and all relevant District and Federal laws, regulations, policies, procedures, and guidance, including updates and amendments (including CMS' Guidelines for Constructing a Compliance Program for Medicaid Managed Care Organizations) issued by DHCF, HHS, CMS, and the Office of Inspector General.
- C.5.33.3.3 In accordance with 42 C.F.R. § 438.608(a)(1), the Contractor shall designate a Chief Compliance Officer and Regulatory Compliance Committee that have the responsibility and authority for carrying out the provisions of the Compliance Program. These individuals shall be accountable to the Board of Directors and report to the Board of Directors and senior management.
- C.5.33.3.4 The Chief Compliance Officer has the direct responsibility and authority for overseeing the Compliance Program. The Chief Compliance Officer shall be responsible for developing and implementing policies, procedures, and practices designed to ensure compliance with the requirements of the Contract and shall report directly to the Chief Executive Officer and the Board of Directors. The Contractor shall notify the CA of the Chief Compliance Officer's contact information and any changes thereto.
- C.5.33.3.5 The Regulatory Compliance Committee shall be charged with overseeing the Contractor's compliance program and its compliance with the requirements under the Contract, including the Chief Compliance Officer.
- C.5.33.3.6 The Contractor shall have adequate staffing and resources to investigate unusual incidents and develop and implement CAPs to assist the Contractor in preventing and detecting potential fraud and abuse activities.
- C.5.33.3.7 The Contractor shall be prohibited from taking any action to recoup or withhold improperly paid funds already paid or potentially due to a Provider when the issues, services, or Claims upon which the recoupment or withholding meet one or more of the following criteria:
 - C.5.33.3.7.1 The improperly paid funds have already been recovered by the District, either by DHCF directly or as part of a resolution of a District or by a federal investigation, review and/or lawsuit, including but not limited to False Claims Act cases;

- C.5.33.3.7.2 The improperly paid funds have already been recovered by the District's Recovery Audit Contractor (RAC); or
- C.5.33.3.7.3 The issues, services, or Claims that are the basis of the recoupment or withhold are currently being investigated or reviewed by the District, are the subject of pending federal, District, or state litigation or investigation, or are being audited by the RAC.
- C.5.33.3.8 The Contractor shall discuss with the DHCF Division of Program Integrity before initiating any recoupment or withholding any program integrity related funds to ensure that the recoupment or withhold is permissible. In the event that the Contractor obtains funds in cases where recoupment or withhold is prohibited under this section, the Contractor shall return the funds to the Provider within thirty (30) days of the Contractor being notified or the Contractor discovering the prohibited recoupment or withhold.
- C.5.33.3.9 The Contractor shall comply with all federal and District requirements regarding fraud and abuse, including but not limited to, sections 1128, 1156, and 1902(a)(68) of the Act.
- C.5.33.3.10 The Contractor shall promptly refer any potential fraud the Contractor identifies to the Division of Program Integrity within 24 hours of identifying a potential credible allegation of fraud.
- C.5.33.3.11 The Contractor shall suspend all payments to a Network Provider for which DHCF determines there is a credible allegation of fraud in accordance with 42 C.FR § 455.23

C.5.33.4 Compliance Plan

- C.5.33.4.1 As part of its Compliance Program, the Contractor shall develop a Compliance Plan. The Contractor shall submit the Compliance Plan to the DHCF within ninety (90) days of Contract Award. The Contractor shall submit any updates or modifications to the DHCF for approval prior to the updates or modifications taking effect. At its sole discretion, DHCF may require that the Contractor modify its Compliance Plan.
- C.5.33.4.2 At a minimum, the Contractor's Compliance Plan shall incorporate the following:
 - C.5.33.4.2.1 Written policies, procedures, and standards of conduct that articulate the Contractor's commitment to comply with all applicable requirements and standards under the Contract, and all federal and District standards designed to prevent and detect potential or suspected fraud, abuse and waste in the administration and delivery of services under the Contract;
 - C.5.33.4.2.2 Establish effective lines of communication between the Chief Compliance Officer and the Contractor's employees that the Contractor shall enforce through well-publicized disciplinary guidelines;

- C.5.33.4.2.3 Procedures for ongoing monitoring and auditing of the Contractor's systems, including but not limited to, Claims processing, billing and financial operations, enrollment functions, Enrollee services, CQI activities, and Provider activities; and
- C.5.33.4.2.4 Establishment and implementation of procedures and a system with dedicated staff for routine internal monitoring and auditing of compliance risks; prompt response to compliance issues, as they are raised; investigation of potential compliance problems, as identified in the course of self-evaluation and audits; correction of such problems promptly and thoroughly (or coordination of suspected criminal acts with law enforcement agencies) to reduce the potential for recurrence; and ongoing compliance with the requirements under the Contract.
- C.5.33.4.3 The Contractor shall verify, by sampling or other methods, whether services that have been represented to have been delivered by Network Providers were received by Enrollees and the application of such verification processes on a regular basis.
- C.5.33.4.4 The Contractor shall establish provisions, such as a hotline, for the confidential reporting of Contractor violations, and a clearly designated individual, such as the Chief Compliance Officer, to receive them. The Contractor shall create several independent reporting paths to report fraud so that such reports cannot be diverted by supervisors or other personnel; and
- C.5.33.4.5 Provisions for internal monitoring and auditing reported fraud, waste, and abuse in accordance with 42 C.F.R. § 438.608(a)(1); including:
 - C.5.33.4.5.1 A description of the specific controls in place for prevention and detection of potential or suspected fraud and abuse, such as:
 - C.5.33.4.5.1.1 Automated pre-payment Claims edits;
 - C.5.33.4.5.1.2 Automated post-payment Claims edits;
 - C.5.33.4.5.1.3 Desk audits on post-processing review of Claims;
 - C.5.33.4.5.1.4 Reports of Provider profiling and credentialing used to aid program and payment integrity reviews;
 - C.5.33.4.5.1.5 Surveillance and/or UM protocols used to safeguard against unnecessary or inappropriate use of Medicaid services;
 - C.5.33.4.5.1.6 Provisions in the subcontractor and Provider agreements that ensure the integrity of Provider credentials; and
 - C.5.33.4.5.1.7 References in Provider and member material regarding fraud and abuse referrals.

- C.5.33.4.6 The Contractor shall provide a list of edits, audits, reports, protocols, provisions, or references employed for specific controls identified in C.5.33.4.5 to the DHCF, upon request.
- C.5.33.4.7 The Contractor shall provide protections to ensure that no individual who reports Contractor violations or suspected fraud, waste, and abuse is retaliated against and the Contractor protects the confidentiality, to the extent possible, of individuals reporting violations of the Compliance Plan:
 - C.5.33.4.7.1 Provisions for a prompt response to detected offenses and development of corrective action initiatives related to the Contract in accordance with 42 C.F.R. § 438.608(a)(1);
 - C.5.33.4.7.2 Well-publicized disciplinary procedures that apply to employees who violate Contractor's compliance program;
 - C.5.33.4.7.3 Training for officers, directors, managers, and employees (as described below) to ensure that they know and understand the provisions of Contractor's Compliance Plan; and
 - C.5.33.4.7.4 An outline of activities proposed for the next reporting year to educate Providers on (1) federal and District laws and regulations related to fraud, abuse and waste and (2) identification of patterns of incorrect billing practices and/or overpayments.

C.5.33.5 Compliance Training

- C.5.33.5.1 In accordance with 42 C.F.R. § 438.608(a)(1), the Contractor shall establish a system of effective training and education of the Compliance Officer, senior management, the Contractor's employees, and Key Personnel. The Contractor shall conduct or arrange for quarterly compliance training of all employees, contractors, and staff regarding:
 - C.5.33.5.1.1 Federal and District fraud, abuse, and waste laws, regulations, and policies applicable to the DCHFP, Alliance and ICP;
 - C.5.33.5.1.2 DHCF's fraud, abuse, and waste policies and procedures; and
 - C.5.33.5.1.3 Contractor's Compliance Program and Plan.

C.5.33.6 Reporting of Fraud, Waste and Abuse

- C.5.33.6.1 In accordance with 42 C.F.R. §§ 455.1(a)(1) and 455.17, the Contractor shall be responsible for referring potential fraud, reporting violation of the terms of the Contract, taking prompt corrective action, and cooperating with DHCF in its investigation of the matter(s). Additionally, the Contractor shall promptly report to the DHCF if it discovers that any of its Providers have been excluded, suspended, or debarred from any District, or federal health care benefit program within three (3) Business days. Reporting on waste, abuse, and complaints or tips will be provided in monthly reports to the DHCF.

- C.5.33.6.2 The Contractor shall provide reports using forms or formats identified by DHCF, or such other forms as may be deemed satisfactory by the agency to which the report is made under the terms of this Contract. The Contractor shall provide periodic reports summarizing required reporting for identified time periods when directed by the DHCF.
- C.5.33.6.3 The fraud, waste, and abuse information that the Contractor shall report to the DHCF must include:
 - C.5.33.6.3.1 The name and I.D. number of the suspected offender, the source of the complaint, the type of provider, the nature of the complaint, the approximate number of dollars involved, summary of any follow-up, and any associated documentation. and
 - C.5.33.6.3.2 The legal and administrative disposition of the case, if known.
- C.5.33.6.4 After receiving the Contractor's potential fraud referrals, the DHCF will conduct any additional investigation necessary to determine if a credible allegation of fraud exists and inform the Contractor of the status of referred cases.
- C.5.33.6.5 The Contractor shall report all tips, confirmed or suspected fraud, abuse or waste to DHCF and the appropriate agency as follows:
 - C.5.33.6.5.1 The Contractor shall report suspected credible allegations of fraud after investigation to the DHCF within twenty-four (24) hours of the Contractor completing the related investigation using the DHCF on-line Compliant Form at <https://dhcf.i-sight.com/external/case/new>;
 - C.5.33.6.5.2 Suspected fraud and abuse in the administration of the program shall be reported to DHCF within five (5) days of discovery using the on-line Compliant Form at <https://dhcf.i-sight.com/external/case/new>;
 - C.5.33.6.5.3 All audits or other cases involving suspected or confirmed Provider waste and abuse, including overpayment determinations and recoupments shall be reported to DHCF in the monthly Program Integrity report; and
 - C.5.33.6.5.4 All complaints/tips shall be reported to DHCF in the monthly Program Integrity report; and
 - C.5.33.6.5.5 Confirmed or suspected Enrollee fraud and abuse shall be reported to DHCF using the on-line Compliant Form, with the exception of eligibility fraud and abuse which will be reported to the DHS and also listing the Enrollee information in the monthly Program Integrity report to the DHCF.
- C.5.33.6.6 Any case opened by Contractor's program integrity department shall be reported to the DHCF in the monthly Program Integrity report.

- C.5.33.6.7 The Contractor shall promptly perform a preliminary investigation of all incidents of suspected fraud and abuse.
- C.5.33.6.8 Unless prior written approval is obtained from the District agency that received the incident report (or written approval is obtained from another District agency that was designated by the District agency that received the incident report), after reporting suspected or confirmed fraud or abuse, the Contractor shall not take any of the following actions as they specifically relate to Medicaid, Alliance and ICP Claims:
 - C.5.33.6.8.1 Contact the subject of the investigation about any matters related to the investigation;
 - C.5.33.6.8.2 Enter into or attempt to negotiate any settlement or agreement regarding the incident; or
 - C.5.33.6.8.3 Accept any monetary or other thing of valuable consideration offered by the subject of the investigation in connection with the incident.
- C.5.33.6.9 The Contractor shall promptly notify the DHCF when contacted by law enforcement or other agencies on program integrity related matters and include the DHCF in any communications.
- C.5.33.6.10 The Contractor shall notify the DHCF when it receives information about a change in a Network Provider's circumstances that may affect the Network Provider's eligibility to participate in the managed care program, including the termination of the Provider agreement with the Contractor.
- C.5.33.6.11 The Contractor's failure to report potential or suspected fraud, abuse, or waste may result in sanctions and penalties to the extent allowed by section G.6.2.8, including but not limited to, termination of the Contract.
- C.5.33.7 Whistleblower Protections**
 - C.5.33.7.1 The Contractor shall ensure that no individual who reports Compliance Plan violations or suspected fraud and abuse is retaliated against by anyone who is employed by or contracts with the Contractor. Anyone who believes that he or she has been retaliated against may report a violation to the DHCF and/or the U.S. DHHS, Office of Inspector General.
 - C.5.33.7.2 In accordance with 42 C.F.R. § 455.1(a)(2), the Contractor shall have a method to verify that services provided under the Contract are actually provided; and
 - C.5.33.7.2.1 In accordance with § 6032 of the Deficit Reduction Act of 2005, the Contractor shall:
 - C.5.33.7.2.1.1 Establish written policies for all employees, subcontractors, and agents of the Contractor to provide detailed information about the False Claims Act established under 31 U.S.C. §§ 3729 -3733, administrative remedies for false claims and statements under Chapter 38 of Title 31 of the U.S. Code, any District laws

pertaining to civil or criminal penalties for false claims or statements and whistleblower protection under such laws, with respect to the role of such laws in preventing and detecting fraud, waste, and abuse in Federal health care programs;

C.5.33.7.2.1.2 Include, as part of the written policies, detailed provisions regarding the Contractor's policies and procedures for detecting and preventing fraud, waste, and abuse; and

C.5.33.7.2.1.3 Include in the Contractor's employee handbook, a specific discussion of the laws described in C.5.33.7.2.1.1, the rights of the employees to be protected as whistleblowers, and the Contractor's policies and procedures for detecting fraud, waste, and abuse.

C.5.34 Grievances and Appeals

C.5.34.1 The Contractor shall have in place an internal Grievance and Appeal System that complies with relevant sections of the Act, 42 USC § 1396a, 42 C.F.R. §§ 438.400 - 438.424, as well as D.C. Code § 44-301.06. The Contractor's Grievance and Appeal system shall include a grievance process that contains only one level of appeal and the system shall provide access to the District's process for administrative Fair Hearings. To the extent that the applicable federal and District laws grant the Contractor discretion to make certain decisions pertaining to the design of its Grievance and Appeal process, prior to implementation, the Contractor's decisions shall be subject to DHCF's approval.

C.5.34.1.1 The Contractor shall establish and maintain internal policies and procedures for the resolution of Enrollee Grievances and Appeals.

C.5.34.1.2 The Contractor shall submit to the CA or other DHCF designee for approval, within ninety (90) days after the Date of Award of the Contract and upon DCHF request thereafter, a copy of policies and procedures for the Grievance and Appeal System that complies with sections C.5.34.5 and C.5.34.9.

C.5.34.1.3 These policies and procedures shall be administered according to the requirements of 42 C.F.R. §§ 438.400 - 438.424 and any other applicable federal or District laws and DHCF guidance.

C.5.34.2 Requirements for Notice of Adverse Benefit Determination

C.5.34.2.1 The Contractor shall issue timely and adequate notice of an Adverse Benefit Determination, in writing, that meets the requirements set forth in C.5.8, 42 C.F.R. § 438.10(c) and (d), and § 438.404.

C.5.34.3 When Notice Is Required

C.5.34.3.1 The Contractor shall give notice of Adverse Benefit Determination by the date of the action when any of the following occur:

- C.5.34.3.1.1 The recipient has died;
- C.5.34.3.1.2 The Enrollee submits a signed written statement requesting service termination;
- C.5.34.3.1.3 The Enrollee submits a signed written statement including information that requires service termination or reduction and indicates that he/she understands that service termination or reduction result;
- C.5.34.3.1.4 The Enrollee has been admitted to an institution in which he is ineligible for Medicaid services;
- C.5.34.3.1.5 The Enrollee's address is determined unknown based on returned mail with no forwarding address;
- C.5.34.3.1.6 The Enrollee is accepted for Medicaid services by another local jurisdiction, state, territory, or commonwealth;
- C.5.34.3.1.7 A change in the level of medical care is prescribed by the Enrollee's physician;
- C.5.34.3.1.8 The notice involves an Adverse Benefits Determination with regard to preadmission screening requirements; or
- C.5.34.3.1.9 The transfer or discharge from a facility will occur in an expedited fashion, as described in 42 C.F.R. § 483.15.
- C.5.34.3.2 Timeframes for Delivery of Notice**
 - C.5.34.3.2.1 In accordance with 42 C.F.R. § 438.404(c), the Contractor shall issue the Notice of Adverse Benefit Determination within the following timeframes:
 - C.5.34.3.2.1.1 For termination, suspension, or reduction of previously authorized Medicaid services, the timeframes specified in 42 C.F.R. §§ 431.211, 431.213, and 431.214, as amended, and all other regulatory or statutory regulatory requirements;
 - C.5.34.3.2.1.2 For denial of payment, at the time of the Adverse Benefit Determination affecting the Claim;
 - C.5.34.3.2.1.3 For standard Service Authorization decisions that deny or limit services, within the timeframe specified in section C.5.30.10.1;
 - C.5.34.3.2.1.4 If the Contractor meets the criteria set forth for extending the timeframe for standard service authorization decisions consistent with 42 C.F.R. § 438.210(d)(1)(ii), it must:
 - C.5.34.3.2.1.4.1 Give the Enrollee written notice of the reason for the decision to extend the timeframe and inform the Enrollee of the right to file a grievance if he or she disagrees with that decision; and

- C.5.34.3.2.1.4.2 Issue and carry out its determination as expeditiously as the Enrollee's health condition requires and no later than the date the extension expires.
- C.5.34.3.2.1.5 For Service Authorization decisions not reached within the timeframes specified in section C.5.30.9 (which constitute a denial and is thus an Adverse Benefit Determination), on the date that the timeframes expire;
- C.5.34.3.2.1.6 For urgent expedited Service Authorization decisions, within the timeframe specified in section C.5.30.9.2.2; and
- C.5.34.3.2.1.7 If the Contractor extends the timeframe in accordance with section C.5.30.9.2.3.1 and C.5.30.9.2.3.2, the Contractor shall:
 - C.5.34.3.2.1.7.1 Give the Enrollee written notice of the reason for the decision to extend the timeframe and inform the Enrollee of the right to file a grievance if he or she disagrees with that decision; and
 - C.5.34.3.2.1.7.2 Issue and carry out its determination as expeditiously as the Enrollee's health condition requires and no later than the date the extension expires.
- C.5.34.3.2.2 The Contractor shall mail the notice of Adverse Benefit Determination no later than five (5) days prior to the date of action if the Contractor has facts indicating that action should be taken because of probable fraud by the beneficiary, and the facts have been verified, if possible, through secondary sources.
- C.5.34.3.3 Content of Notice of Adverse Benefit Determination**
 - C.5.34.3.3.1 The Notice of Adverse Benefit Determination shall meet the requirements of 42 C.F.R. § 438.404 and 42 CFR § 431.210. The Contractor shall submit to DHCF for approval a template that includes, at a minimum, the following information:
 - C.5.34.3.3.1.1 The reason(s) for the Adverse Benefit Determination;
 - C.5.34.3.3.1.2 The Enrollee's right to file an Appeal with Contractor;
 - C.5.34.3.3.1.3 The Enrollee's right to request an appeal of the Contractor's Adverse Benefit Determination, including information on exhausting the Contractor's one level of appeal described at 42 CFR § 438.402(b) and the right to request a District Fair Hearing consistent with 42 CFR § 438.402(c).
 - C.5.34.3.3.1.4 The procedures for exercising the Enrollee's Appeal or Fair Hearing rights;
 - C.5.34.3.3.1.5 The circumstances under which an expedited resolution of the Adverse Benefit Determination is permitted and how to request it;
 - C.5.34.3.3.1.6 The Enrollee's right to have his or her benefits continued pending resolution of the Appeal or Fair Hearing, if the conditions specified in section C.5.34.11 are met;

- C.5.34.3.3.1.7 The Enrollee's right to receive assistance from the Ombudsman and how to contact the Ombudsman; and
- C.5.34.3.3.1.8 The Enrollee's right to obtain free copies of certain documents, including the Enrollee's medical records used to make the decision and the Medical Necessity Criteria, referenced in the Adverse Benefit Determination.
- C.5.34.3.3.2 The Contractor shall provide the following Grievance, Appeal and Fair Hearing procedures and timeframes to all Providers and independent contractors at the time they enter into a contract:
 - C.5.34.3.3.2.1 The Enrollee's right to file Grievances and Appeals and the requirements and timeframes for filing;
 - C.5.34.3.3.2.2 The Enrollee's right to a District Fair Hearing, how to obtain a hearing and representation rules at a hearing;
 - C.5.34.3.3.2.3 The availability of the Contractor to assist the Enrollee at all stages of the Grievance and Appeals process;
 - C.5.34.3.3.2.4 The toll-free numbers to file oral Grievances and Appeals; and
 - C.5.34.3.3.2.5 The Enrollee's right to have his or her benefits continued during an appeal or a District Fair Hearing, if the conditions in section C.5.34.11 are met.
- C.5.34.4 Grievance and Appeals System Requirements**
 - C.5.34.4.1 The Contractor shall have an identifiable person or persons who can impartially provide assistance to Enrollees throughout the Grievance and Appeals process, as well as, the steps required to request a Fair Hearing.
 - C.5.34.4.2 The Contractor shall identify a contact person employed by or contracted with the Contractor to receive Grievances and Appeals and be responsible for routing processing.
 - C.5.34.4.3 The Contractor shall record and preserve all communications, written and oral (telephonic or in-person), with Enrollees.
 - C.5.34.4.4 The Contractor shall maintain a record keeping and tracking system to document all Adverse Benefit Determinations, Appeals, and Grievances. The system shall be accurately maintained in a manner accessible to the District and available upon request to CMS along with any underlying documentation. The record shall not contain any information other than that related to Adverse Benefit Determinations, Appeals and Grievances, as these terms are defined herein. This record shall document:

- C.5.34.4.4.1 Whether the matter was a Grievance or Appeal;
- C.5.34.4.4.2 The subject and general description of each Grievance or Appeal;
- C.5.34.4.4.3 The Enrollee's PCP and the Provider involved in the Grievance or Appeal (if different from the PCP);
- C.5.34.4.4.4 How the matter was resolved;
- C.5.34.4.4.5 What, if any, corrective action was taken by the Contractor;
- C.5.34.4.4.6 The date the Contractor received the Grievance or Appeal;
- C.5.34.4.4.7 The date of each review or, if applicable, review meeting;
- C.5.34.4.4.8 Date of resolution at each level, if applicable; and
- C.5.34.4.4.9 Name of the covered person for whom the Appeal or Grievance was filed.
- C.5.34.4.5 The Contractor shall not penalize any Enrollee who files a Grievance, Appeal, or requests a Fair Hearing.
- C.5.34.4.6 The Contractor shall not take any retaliatory action against a Provider who acts on behalf of, or as the authorized representative of, an Enrollee in a Grievance, Appeal, or Fair Hearing.

C.5.34.5 Grievance and Appeal Procedures

- C.5.34.5.1 The Contractor shall render assistance at all stages in the Grievance and Appeal process, including auxiliary aids and services upon request including, but not limited to, the provision of interpreter/translator services, toll-free numbers that have adequate TTY/TTD capabilities, and interpreter capability in accordance with section C.5.7.
- C.5.34.5.2 In accordance with 42 C.F.R. § 438.402, any of the following individuals may invoke the Grievance and Appeal procedure under this section C.5.34.5:
 - C.5.34.5.2.1 The Enrollee affected by the determination;
 - C.5.34.5.2.2 If the Enrollee is a minor child, the Enrollee's parent, Guardian, or authorized representative;
 - C.5.34.5.2.3 In the case of a Grievance, an authorized representative, including but not limited to, an Attorney and a Provider or other non-legal advocate, acting on behalf of the Enrollee; and
 - C.5.34.5.2.4 In the case of an Appeal, a Provider acting on behalf of the Enrollee and with the

Enrollee's written consent.

- C.5.34.5.3 In accordance with 42 C.F.R. § 438.406(b), the Contractor's Appeal process shall:
 - C.5.34.5.3.1 Provide that oral inquiries seeking to appeal an Adverse Benefit Determination are treated as Appeals (to establish the earliest possible filing date for the Appeal) and shall be confirmed in writing, unless the Enrollee or Provider requests an expedited resolution. The Contractor shall treat any ambiguous communication as a Grievance;
 - C.5.34.5.3.2 Provide the Enrollee a reasonable opportunity to present evidence and allegations of fact or law, in person, as well as in writing. The Contractor shall inform the Enrollee of the limited time available for this in the case of an expedited resolution;
 - C.5.34.5.3.3 Provide the Enrollee and his or her representative the opportunity, before and during the Appeal process, to examine the Enrollee's case file, including Medical Records and any other documents and records considered during the Appeal process. This information must be provided free of charge and sufficiently in advance of the resolution timeframe for appeals as specified in 42 C.F.R. §§ 438.408(b) and (c).
 - C.5.34.5.3.4 Include as parties to the Appeal:
 - C.5.34.5.3.4.1 The Enrollee and his or her representative; or
 - C.5.34.5.3.4.2 The legal representative of a deceased Enrollee's estate.

C.5.34.6 Filing Timeframes for Grievances and Appeals

- C.5.34.6.1 An Enrollee or authorized representative may file a grievance with the Contractor, either orally or in writing, at any time.
- C.5.34.6.2 An Enrollee or authorized representative may file an Appeal with the Contractor, either orally or in writing, within 60 calendar days from the date of the notice of Adverse Benefit Determination.
- C.5.34.6.3 An Appeal filed orally shall be followed with a written, signed request, unless the Enrollee or authorized representative requests an expedited resolution.
- C.5.34.6.4 The Contractor shall assist the Enrollee with t written follow up by drafting and mailing a record of the oral request to the Enrollee for the Enrollee's signature.
- C.5.34.6.5 An oral or written Appeal shall trigger the start of the Contractor's time limits for resolving an Appeal under both section C.5.34.7.2.1 (standard Appeal) and section C.5.34.8.
- C.5.34.6.6 The Contractor shall issue a written acknowledgement of an Appeal or a Grievance within two (2) Business days of receipt.

C.5.34.6.7 Grievance and Appeal Committee

- C.5.34.6.7.1 The Contractor shall appoint a Grievance and Appeal Committee to review all Grievances and Appeals.
- C.5.34.6.7.2 At a minimum, the Grievance and Appeal Committee shall include:
 - C.5.34.6.7.2.1 The CMO;
 - C.5.34.6.7.2.2 A Provider working within the scope of his or her practice with the skills and credentials relevant to the specific Grievance or Appeal at hand;
 - C.5.34.6.7.2.3 Any other individual with experience in the area of CQI; and
 - C.5.34.6.7.2.4 Other medical and clinical staff as needed to substitute for a staff member involved in the matter in dispute or to provide needed specialty expertise.
- C.5.34.6.7.3 A Provider or other individual against whom the Grievance or Appeal has been brought may not sit as part of the Grievance and Appeal Committee.
- C.5.34.6.7.4 The Contractor shall ensure that all Grievances and Appeals are reviewed by appropriate pediatric, adolescent, or adult specialists and subspecialists.
- C.5.34.6.7.5 The Contractor shall ensure that persons who make decisions on Grievances and Appeals are individuals who were neither involved in any previous level of review or decision-making nor subordinate to a previous reviewer or decision-maker;
- C.5.34.6.7.6 The Contractor shall ensure that persons who make decisions on Grievances and Appeals take into account all comments, documents, records, and other information submitted by the Enrollee or their representative without regard to whether such information was submitted or considered in the initial Adverse Benefit Determination; and
- C.5.34.6.7.7 Are health care professionals with the appropriate clinical expertise, as determined by DHCF, in treating the Enrollee's condition or disease, if deciding any of the following:
 - C.5.34.6.7.7.1 An Appeal of a Denial that is based on lack of medical necessity;
 - C.5.34.6.7.7.2 A Grievance regarding denial of an expedited resolution of an Appeal; or
 - C.5.34.6.7.7.3 A Grievance or Appeal that involves clinical issues.

C.5.34.7 Resolution and Notification Timeframes for Grievances and Appeals

- C.5.34.7.1 In accordance with 42 C.F.R. § 438.408, the Contractor shall dispose of each Grievance and resolve each Appeal and provide notice, as expeditiously as the

Enrollee's health condition requires, within the timeframes set forth in this section.

- C.5.34.7.1.1 The Contractor shall dispose of the Grievance and notify the Enrollee or the Enrollee's designee in writing of the decision no later than ninety (90) calendar days from the date the Contractor receives the Grievance.
- C.5.34.7.1.2 The Contractor shall notify an Enrollee of the resolution of a Grievance and ensure that such methods meet, at a minimum, the standards described at 42 C.F.R. § 438.10.
- C.5.34.7.2 For all Appeals, the Contractor shall provide written notice of resolution of the appeals process and include the results of the appeal resolution and the date it was completed in a format and language that, at a minimum, meet the standards described at 42 C.F.R. § 438.10.
- C.5.34.7.2.1 The Contractor shall resolve standard Appeals not later than thirty (30) calendar days after receipt of the Appeal, whether the Appeal is oral or written.
- C.5.34.7.2.2 For expedited resolution of an Appeal and notice to affected parties, the Contractor shall resolve the Appeal within seventy-two (72) hours from the date that it receives the Appeal.
- C.5.34.7.2.2.1 For notice of an expedited resolution, the Contractor must also make reasonable efforts to provide oral notice.
- C.5.34.7.3 The Contractor may extend timeframes in section C.5.34.7 by up to fourteen (14) calendar days if any of the following are met:
 - C.5.34.7.3.1 The Enrollee or the Enrollee's representative requests the extension; or
 - C.5.34.7.3.2 The Contractor shows to the satisfaction of DHCF that there is need for additional information and the delay is in the Enrollee's interest.
- C.5.34.7.4 If the Contractor extends the timeframe for any extension not requested by the Enrollee, it shall complete the following:
 - C.5.34.7.4.1 Make reasonable efforts to give the Enrollee prompt oral notice of the delay;
 - C.5.34.7.4.2 Within two (2) calendar days give the Enrollee written notice of the reason for the decision to extend the timeframe and inform the Enrollee of the right to file a Grievance if he or she disagrees with that decision; and
 - C.5.34.7.4.3 Resolve the Appeal as expeditiously as the Enrollee's health condition requires and no later than the date the extension expires.

C.5.34.8 Expedited Resolution of Appeals

- C.5.34.8.1 In accordance with 42 C.F.R. § 438.410, the Contractor shall establish and maintain

an expedited review process for Appeals.

- C.5.34.8.1.1 The Enrollee or Provider may file a request for an expedited Appeal either orally or in writing. No additional Enrollee follow-up shall be required.
- C.5.34.8.1.2 The Contractor shall inform the Enrollee of the limited time available for the Enrollee to present evidence and allegations of fact or law, in person and in writing, in the case of expedited resolution.
- C.5.34.8.2 The expedited review process shall be available when:
 - C.5.34.8.2.1 Enrollee requests an Appeal and the Contractor determines that taking the time for a standard resolution could seriously jeopardize the Enrollee's life or health or ability to attain, maintain, or regain maximum function; or
 - C.5.34.8.2.2 The Provider indicates, in making the request on behalf of an Enrollee or in supporting the Enrollee's request, that taking the time for a standard resolution could seriously jeopardize the Enrollee's life or health or ability to attain, maintain, or regain maximum function.
- C.5.34.8.3 The Contractor shall ensure that punitive action is not taken against a Provider who requests an expedited Appeal or supports an Enrollee's Appeal.
- C.5.34.8.4 If the Contractor denies a request for an expedited resolution of an Appeal, it shall:
 - C.5.34.8.4.1 Transfer the Appeal to the timeframe for standard resolution of an Appeal in accordance with 42 C.F.R. § 438.408(b)(2); and
 - C.5.34.8.4.2 Make reasonable efforts to give the Enrollee prompt oral notice of the Denial and follow up within two (2) calendar days with a written notice informing the Enrollee the right to file a grievance if he or she does not agree with the decision to deny the request for an expedited resolution of an Appeal.

C.5.34.9 District of Columbia Fair Hearings

- C.5.34.9.1 In accordance with 42 U.S.C. § 1396a(a)(3), 42 C.F.R. § 431.220, § 438.402 and § 438.408, D.C. Code § 4-210.01 et seq., the District shall grant an Enrollee who is the subject of an Adverse Benefit Determination an opportunity for a Fair Hearing after receiving the final notice of Adverse Benefit Determination. A final notice of Adverse Benefit Determination is the Contractor's decision after the Appeal as described in 42 C.F.R. § 438.408(e).
- C.5.34.9.2 The Contractor shall notify the Enrollee or the Enrollee's designee of the right to a Fair Hearing at the time of any Adverse Benefit Determination affecting an Enrollee's claim.
 - C.5.34.9.2.1 For Appeals not resolved wholly in favor of the Enrollee, Contractor shall inform the

Enrollee of:

- C.5.34.9.2.1.1 The Enrollee's right to request a District Fair Hearing and how to do so; and
- C.5.34.9.2.1.2 The Enrollee's right to request and receive benefits while the Fair Hearing is pending and how to make the request for continuation of benefits.
- C.5.34.9.3 If an Enrollee wants to request a Fair Hearing, an Enrollee shall request a Fair Hearing no later than one hundred twenty (120) calendar days from the date of the Contractor's final notice of Adverse Benefit Determination. The Contractor must assist the Enrollee with filing a Fair Hearing request, and the Contractor must send a copy of the filed request to the Enrollee's home address.
- C.5.34.9.4 In accordance with 42 C.F.R. § 438.408(f)(3), the parties to a District Fair Hearing include the Contractor as well as the Enrollee and his or her representative or the representative of a deceased Enrollee's estate. The Contractor shall designate an individual responsible for the Contractor's defense of the Adverse Benefit Determination at issue.
- C.5.34.9.5 The Contractor shall provide each Enrollee with a written notice of Adverse Benefit Determination, as described in section C.5.34.3.3, inclusive of the Enrollee's rights to request a Fair Hearing. The Contractor shall ensure this written notice contains the following information:
 - C.5.34.9.5.1 The Enrollee is entitled to a Fair Hearing under § 1902(a)(3) of the Act, 42 C.F.R. USC § 1396a(a)(3), 42 C.F.R. § 431.220;
 - C.5.34.9.5.1.1 The Enrollee may immediately request such a hearing after exhausting the Contractor's internal appeals process;
 - C.5.34.9.5.1.2 Explain the method by which an Enrollee may obtain such a hearing;
 - C.5.34.9.5.1.3 The right of the Enrollee to represent himself or herself or to be represented by his or her family caregiver, legal counsel or other representative;
 - C.5.34.9.5.1.4 If the Enrollee wishes to continue his or her benefits, the Enrollee must request a Fair Hearing on or before the later of the following:
 - C.5.34.9.5.1.4.1 Within ten (10) days of the date on the Notice of Adverse Benefit Determination; or
 - C.5.34.9.5.1.4.2 The intended effective date of the Contractor's proposed Adverse Benefit Determination; and
 - C.5.34.9.5.1.5 The availability of accommodations for individuals with Special Health Care Needs.
 - C.5.34.9.5.2 The Contractor shall ensure that this notice is written:

C.5.34.9.5.2.1 In a manner and format which may be easily understood by an Enrollee in accordance with section C.5.7; and

C.5.34.9.5.2.2 In each language which is spoken as a primary language by the Enrollees.

C.5.34.10 Fair Hearing Procedures

C.5.34.10.1 The Contractor shall submit all documents regarding the Contractor's Adverse Benefit Determination and the Enrollee's dispute to DHCF no later than five (5) calendar days from the date Contractor receives notice from DHCF that a Fair Hearing request has been filed.

C.5.34.10.2 When the Contractor is notified of the District Office of Administrative Hearings decision to reverse an Adverse Benefit Determination, the Contractor shall authorize or provide the service no later than two (2) Business days after reversal or notification of reversal from the District. In cases involving an expedited Appeal, the Contractor shall provide services within twenty-four (24) hours of the reversal.

C.5.34.10.2.1 In accordance with 42 C.F.R. § 438.424(a), where the Contractor or the District Office of Administrative Hearings reverses a decision to deny, limit, or delay services that were not furnished while the Appeal was pending, the Contractor shall authorize or provide the disputed services promptly and as expeditiously as the Enrollee's health condition requires and no later than seventy-two (72) hours from the date the Contractor receives notice reversing the determination.

C.5.34.10.2.2 In accordance with 42 C.F.R. § 438.424(b), where the Contractor or the District Office of Administrative Hearings reverses a decision to deny authorization of services and the Enrollee received the disputed services while the Appeal was pending, the Contractor shall pay for the services provided during the pending Appeal and/or Fair Hearing.

C.5.34.10.2.3 The Contractor is prohibited from recovering payment for continuation of benefits during a pending Appeal or District Fair Hearing.

C.5.34.10.3 The Contractor Notification of the District's Fair Hearing Procedures

C.5.34.10.3.1 In accordance with 42 C.F.R. § 431.244 and 1 D.C.M.R. § 2821, Fair Hearing decisions shall be based exclusively on evidence introduced at the Fair Hearing.

C.5.34.10.4 The Office of Administrative Hearing must reach its decisions within the specified timeframes in accordance with 42 CFR § 431.244.

C.5.34.11 Continuation of Benefits During Pending Appeals and District Fair Hearings

C.5.34.11.1 In accordance with 42 C.F.R. § 438.420 (b), the Contractor shall continue the Enrollee's benefits if all of the following occur:

- C.5.34.11.1.1 The Enrollee files the request for an Appeal timely in accordance with 42 C.F.R. § 438.402(c)(1)(ii) and (c)(2)(ii);
- C.5.34.11.1.2 The Appeal involves the termination, suspension, or reduction of previously authorized services;
- C.5.34.11.1.3 The services were ordered by an authorized Provider;
- C.5.34.11.1.4 The period covered by the original authorization has not expired; and
- C.5.34.11.1.5 The Enrollee timely files for continuation of benefits.
- C.5.34.11.2 While the Enrollee's Appeal, in accordance with circumstances set forth in section C.5.34.11, is pending, the Enrollee's benefits shall continue until one of the following occurs:
 - C.5.34.11.2.1 The Enrollee withdraws the Appeal;
 - C.5.34.11.2.2 Ten (10) days following the date the Contractor mails the notice providing the resolution of the Appeal against the Enrollee, unless the Enrollee, within the ten (10) day timeframe, has requested a District Fair Hearing;
 - C.5.34.11.2.3 The District Office of Administrative Hearings issues a Fair Hearing decision adverse to the Enrollee; or
 - C.5.34.11.2.4 The time period or service limits of a previously authorized service has been met.
- C.5.34.11.3 In accordance with 42 C.F.R. § 431.230, if the Contractor mails the Notice of Adverse Benefit Determination, as required under Section C.5.34.2, and the Enrollee requests a Fair Hearing before the effective date of the Adverse Benefit Determination, the Contractor may not terminate or reduce services until a decision has been rendered after the Fair Hearing unless:
 - C.5.34.11.3.1 It is determined at the Fair Hearing that the sole issue is one of federal or District law or policy; and
 - C.5.34.11.3.2 The Contractor promptly informs the Enrollee in writing that services are to be terminated or reduced pending the Fair Hearing decision.
- C.5.34.12 Training**
 - C.5.34.12.1 The Contractor shall conduct monthly training for its staff regarding the Grievance, Appeal, and Fair Hearing policies and procedures and Contractor's procedures for implementing the requirements in Sections C.5.34.5 and C.5.34.9.

C.5.34.13 Grievance and Appeal Reporting Requirements

- C.5.34.13.1 The Contractor shall submit the following reports to DHCF on Grievances, Appeals, and Fair Hearings:
 - C.5.34.13.1.1 A monthly Grievances and Appeals report which includes, at a minimum:
 - C.5.34.13.1.2 The number of Grievances filed categorized by type and disposition;
 - C.5.34.13.1.3 The number of Appeals filed categorized by type and resolution;
 - C.5.34.13.1.4 The number of Expedited Appeals filed categorized by type and resolution; and
 - C.5.34.13.1.5 Percentage (%) of Expedited Appeals processed within seventy-two (72) hours.
 - C.5.34.13.2 A monthly report on the number of Fair Hearings categorized by type and resolution; and
 - C.5.34.13.3 A monthly summary of all Grievances, Appeals, and Fair Hearings categorized by type and resolution.

C.5.35 Financial Requirements

- C.5.35.1 Debts of Contractor
 - C.5.35.1.1 In accordance with 42 C.F.R. § 438.116(a), Contractor shall ensure through its Contracts, subcontracts and in any other appropriate manner that neither Enrollees nor the District are held liable for Contractor's debts in the event of Contractor's insolvency.
 - C.5.35.1.2 Any cost sharing imposed on Enrollees shall be in accordance with 42 C.F.R §§ 447.50 through 447.57 and shall be approved by DHCF prior to implementation.
- C.5.35.2 Equity Balance, Solvency, and Financial Reserves
 - C.5.35.2.1 In accordance with 42 C.F.R § 438.116, the Balanced Budget Act of 1997, and District of Columbia's Department of Insurance and Securities and Banking (DISB) requirements, the Contractor shall maintain a positive net worth, and insolvency reserves or deposits that equal or exceed the minimum requirements established by the DISB as a condition for maintaining a Certificate of Authority to operate a health maintenance organization in the District. This includes Contractor's provision against the risk of insolvency to ensure that its Enrollees shall not become liable for Contractor's debts if Contractor becomes insolvent. Federally Qualified MCOs, as defined in § 1310 of the Public Health Service Act, are exempt from this requirement.
 - C.5.35.2.2 Contractor shall otherwise have demonstrated the ability to maintain a strong financial position in order to provide a sound financial foundation for its operations and to

ensure the provision of high quality medical care.

- C.5.35.2.2.1 Contractor shall maintain Risk-Based Capital (RBC) or the minimum required liquid reserved at a level that is no less than one hundred fifty percent (150%), the proxy level established by DHCF. If Contractor's RBC is less than one hundred fifty percent (150%), indicating less than enough capital to sustain operating losses, it will result in a freeze of all enrollment (voluntary and auto-assignment) or suspension of all new enrollment, including default or auto-enrollment, after the effective date of the sanction, in accordance with section G.3.7.3.
- C.5.35.2.2.1.1 Contractor may have the sanction referenced in section C.5.35.2.2.1 terminated at any time once DHCF has received confirmation from the DISB that the capital required to increase the RBC above one hundred fifty percent (150%) has been deposited.
- C.5.35.2.3 In accordance with 42 C.F.R § 438.116(b)(2), the solvency standards in this section do not apply to a Contractor that meets any of the following conditions:
 - C.5.35.2.3.1 Does not provide both inpatient hospital and physician services;
 - C.5.35.2.3.2 Is a public entity;
 - C.5.35.2.3.3 Is (or is controlled by) one (1) or more Federally Qualified Health Centers and meets the solvency standards established by the District for those Centers;
 - C.5.35.2.3.4 Has its solvency guaranteed by the District.
- C.5.35.3 As specified in the State Medicaid Manual § 2086.6.B: See J.35), Contractor shall cover continuation of services to Enrollees for duration of the period for which payment has been made, as well as for inpatient admissions through up until discharge, during periods of Contractor insolvency.
- C.5.35.4 Member Investment and MLR
 - C.5.35.4.1 Contractor shall submit copies to DHCF of its required DISB quarterly and annual financial statements. This shall include a report to DHCF that calculates the Contractor's MLR for the DCHFP and a separate report for Alliance and ICP respectively, in accordance with 42 C.F.R. § 438.8, NAIC, and DISB requirements. The Contractor shall submit reports within 45 days of the end of the DISB reporting period or any extended period as approved by DISB.
 - C.5.35.4.2 If Contractor's MLR or the percent of capitation payments spent on medical care is less than eighty-five percent (85%), or if the Contractor fails to provide the reports in accordance to section C.5.35.4.1, the Contractor shall be may be required to:
 - C.5.35.4.2.1 Contract with a DHCF-approved entity contractor, at Contractor's expense, to study what has caused Contractor's MLR to fall below eighty-five percent (85%); and

- C.5.35.4.2.2 Take corrective action, including developing a CAP, in order to ensure that Contractor's MLR does not fall below eighty-five percent (85%); and
- C.5.35.4.2.3 Remit to the District an amount that equals the difference between the actual MLR and the minimum eighty-five (85) percent MLR standard in accordance with 42 CFR 438.8(j). The remittance is due within thirty (30) days of notification from the DHCF that a remittance is owed. The requirement to pay the remittance survives the termination of this Contract. DHCF has the discretion to make the necessary retroactive adjustments to ensure compliance with 42 C.F.R. § 438.8.
- C.5.35.4.3 The minimum MLR shall be determined based on the actual premium received by the Contractor from the District.
- C.5.35.4.4 MLR Calculation
 - C.5.35.4.4.1 The MLR calculation in a MLR reporting year is the ratio of the numerator (as defined in accordance with 42 C.F.R. § 438.8(e)) to the denominator (as defined in accordance with 42 C.F.R. § 438.8(f)).
 - C.5.35.4.4.2 When calculating the MLR, each expense must be included under only one type of expense, unless a portion of the expense fits under the definition of, or criteria for, one type of expense and the remainder fits into a different type of expense, in which case the expense must be prorated between types of expenses. Expenditures that benefit multiple contracts or populations, or contracts other than those being reported, must be reported on a pro rata basis.
 - C.5.35.4.4.3 Allocation to each category must be based on a generally accepted accounting method that is expected to yield the most accurate results. Shared expenses, including expenses under the terms of a management contract, must be apportioned pro rata to the contract incurring the expense. Expenses that relate solely to the operation of a reporting entity, such as personnel costs associated with the adjusting and paying of claims, must be borne solely by the reporting entity and are not to be apportioned to the other entities.
 - C.5.35.4.4.4 The Contractor may not add a credibility adjustment to a calculated MLR if the MLR reporting year experience is fully credible. If the Contractor's experience is non-credible, it is presumed to meet or exceed the MLR calculation standards in this section.
 - C.5.35.4.4.5 The Contractor shall aggregate data for all Medicaid eligibility groups, Alliance and ICP, covered under this Contract, unless DHCF requires separate reporting and a separate MLR calculation for specific populations.
- C.5.35.4.5 MLR Reporting
 - C.5.35.4.5.1 The MLR report the Contractor shall submit to DISB and DHCF for each reporting year shall include:

- C.5.35.4.5.1.1 Total incurred Claims;
- C.5.35.4.5.1.2 Expenditures on quality improving activities;
- C.5.35.4.5.1.3 Expenditures related to activities compliant with 42 C.F.R. § 438.608(a)(1) through (5), (7), (8) and (b);
- C.5.35.4.5.1.4 Non-Claims costs;
- C.5.35.4.5.1.5 Premium revenue;
- C.5.35.4.5.1.6 Taxes, licensing and regulatory fees;
- C.5.35.4.5.1.7 Methodology(ies) for allocation of expenditures;
- C.5.35.4.5.1.8 Any credibility adjustment applied;
- C.5.35.4.5.1.9 The calculated MLR;
- C.5.35.4.5.1.10 A comparison of the information reported in this paragraph with the audited financial report required under 42 C.F.R. § 438.3(m);
- C.5.35.4.5.1.11 A description of the aggregation method used to calculate incurred Claims;
- C.5.35.4.5.1.12 The number of member months; and
- C.5.35.4.5.1.13 Any other reporting requirements, as determined by DHCF and DISB.
- C.5.35.4.5.2 The Contractor shall submit the MLR report required in section H.15.4.6 to DHCF and DISB quarterly and annual in a format determined by the District.
- C.5.35.4.5.3 The Contractor shall require any third-party vendor providing Claims adjudication activities to provide all underlying data associated with MLR reporting to that Contractor within 180 days of the end of the MLR reporting year or within 30 days of being requested by the Contractor, whichever comes sooner, regardless of current contractual limitations, to calculate and validate the accuracy of MLR reporting.
- C.5.35.4.5.4 In accordance with 42 C.F.R. § 438.8(m), in any instance where DHCF makes a retroactive change to the capitation payments for a MLR reporting year where the report has already been submitted to the DHCF, the Contractor must re-calculate the MLR for all MLR reporting years affected by the change and shall submit a new report meeting the requirements in section C.5.35.4.5.
- C.5.35.4.5.5 The Contractor must attest to the accuracy of the calculation of the MLR in accordance with requirements of 42 C.F.R. § 438.8 when submitting the report required under 42 C.F.R. § 438.8 (k).

- C.5.35.5 Fiduciary Relationship
 - C.5.35.5.1 Any director, officer, employee, or partner of Contractor who receives, collects, disburses, or invests funds in connection with the activities of such Contractor shall be responsible for such funds in a fiduciary relationship to Contractor.
 - C.5.35.5.2 The Contractor shall maintain in force and provide evidence within thirty (30) days of Contract award of a fidelity bond in an amount of not less than one million dollars (\$1,000,000) per person for each officer and employee who has a fiduciary responsibility or fiduciary duty to the organization.
- C.5.35.6 Provider Payment Arrangement
 - C.5.35.6.1 The Contractor shall make its Provider rate and payment agreements available to DHCF upon DHCF's request.
- C.5.35.7 Special Provider Payment Arrangements
 - C.5.35.7.1 Third Party Liability (TPL) and Coordination of Benefits
 - C.5.35.7.1.1 The Contractor shall comply with all applicable federal statutes and regulations including § 1902 (a)(25) of the Act and Health Care Assistance Reimbursement Act of 1984 (DC Law 5-86: DC, Code §§ 3-501 *et seq.*).
 - C.5.35.7.1.2 The Contractor shall be responsible for the identification and collection of all third-party sources available for payment of Covered Services described in the Contract and rendered to Enrollees, including court-ordered medical support available from a third party. All funds recovered by Contractor shall be retained by Contractor and considered income.
 - C.5.35.7.1.3 The Contractor is responsible for obtaining from Enrollees any third-party payment source to the Contractor pursuant to notification of this responsibility as outlined in the Enrollees' written Evidence of Coverage. This includes, but is not limited to, the following types of resources: health insurance, casualty and torts settlements or Claims, estate and worker's compensation benefits.
 - C.5.35.7.1.4 The Contractor shall not consider an enrolled child with an Individualized Education Plan (IEP) or an Individualized Service Family Plan (IFSP) to be an Enrollee with third party liability. Contractor shall monitor to ensure no collection of third-party liability contributions.
 - C.5.35.7.2 Third Party Liability Reports.
 - C.5.35.7.2.1 Contractor shall submit to DHCF a monthly report in a format to be provided by DHCF by the tenth (10th) day of each the month.

C.5.35.8 Financial Statements

C.5.35.8.1 The Contractor shall submit financial statements in compliance with the National Association of Insurance Commissioners (NAIC) guidelines audited by an independent certified public accountant to DISB and the CA within one hundred twenty (120) days of the close of Contractor's fiscal year. The financial statements shall clearly show both total expenses and revenues and the expenses and revenues attributable to DCHFP Enrollees and separately, to Alliance and ICP Enrollees respectively, including all direct medical expenses and administrative costs charged to Contractor.

C.5.35.8.2 The Contractor shall submit all reports that are submitted to the DISB concurrently to DHCF within thirty (30) days that such reports are submitted to the DISB.

C.5.35.8.3 In accordance with 42 C.F.R. § 438.6(h), the Contractor shall permit and assist the federal government, its agents or the District, in the inspection and audit of any financial records of Contractor or its independent contractors.

C.5.36 Financial Functions

C.5.36.1 Financial Management and Operations

C.5.36.1.1 The Contractor shall maintain a system of financial management that is sufficient to support the Contractor's operations, including the ability to separately account for and track DCHFP, Alliance and ICP operations, and ensure timely payment of Claims. This system shall be fully operational prior to DHCF enrolling Enrollees with the Contractor.

C.5.36.1.2 The Contractor shall have written internal control policies and procedures that safeguard against loss or theft of Medicaid, Alliance and ICP program funds and shall submit to DHCF for review within ninety (90) days of Contract award.

C.5.36.1.3 The Contractor's internal controls shall include controls to ensure that revenue and expenses for the DCHFP, Alliance and ICP programs are separately identifiable from other lines of business and from each other.

C.5.36.1.4 The Contractor shall comply with all DISB licensing requirements and requirements regarding financial solvency and reserves, including but not limited to the submission of complete, accurate and timely reports as required by DISB.

C.5.36.1.5 The Contractor shall, in accordance with DISB requirements and section H.26, undergo an audit by an independent auditor. The Contractor shall submit a copy of its audited financial reports on to DHCF upon completion.

C.5.36.1.6 The Contractor shall, on a quarterly basis, submit to DHCF a copy of its financial reporting statements that are submitted to DISB. The Contractor shall include a cover letter that provides the Contractor's MLR calculated in accordance with NAIC

standards in accordance with section C.5.35.4. This information shall be utilized to monitor the Contractor's Member Investment requirements as set forth in section C.5.35.4.

- C.5.36.1.7 On a monthly basis, the Contractor shall submit unaudited financial statements and bank reconciliations to DHCF.
- C.5.36.1.8 The Contractor shall submit copies of any other DISB reports or any financial reports to DHCF upon request.
- C.5.36.1.9 The Contractor shall provide written notice to the CA within two (2) Business days of:
 - C.5.36.1.9.1 Actions taken by DISB that may adversely affect the Contractor's license or authority to operate in the District of Columbia.
 - C.5.36.1.9.2 Any investigations or findings of the Contractor's fraud, waste or abuse conducted by DISB, HHS, CMS, or OIG; and
 - C.5.36.1.9.3 Any actions taken by any state licensing authority against the Contractor to limit, reduce or terminate the Contractor's license or authority to operate in that state.

C.5.36.2 Claims Payment Capacity

- C.5.36.2.1 The Contractor shall pay all Claims for properly accessed and authorized (if necessary) Medicaid, Alliance, and ICP services provided to Enrollees for dates of service in which the Enrollees are assigned to the Contractor unless the services are excluded under Medicaid, Alliance, or ICP.
- C.5.36.2.2 The Contractor shall have written policies and procedures for processing Claims submitted for payment from any source and shall monitor its compliance with these procedures. The procedures shall, at a minimum, specify timeframes for:
 - C.5.36.2.2.1 Submission of Claims;
 - C.5.36.2.2.2 Date stamping Claims when received;
 - C.5.36.2.2.3 Determining, within a specific number of days from receipt, whether a Claim is a Clean Claim or not;
 - C.5.36.2.2.4 Payment of Clean Claim in accordance with the Prompt Payment Act, D.C. Code §31-3132;
 - C.5.36.2.2.5 Follow-up of pending Claims to obtain additional information;
 - C.5.36.2.2.6 Reaching a determination following receipt of additional information; and

- C.5.36.2.2.7 Payment of Claims following receipt of additional information.
- C.5.36.2.3 The Contractor shall accept Network and Non-Network Providers' initial Claim(s) for all services rendered within three hundred sixty-five (365) days from the date of service.
- C.5.36.2.4 The Contractor's Claims payment system shall use standard Claims forms that have been approved by DHCF. In addition, the Contractor shall have the capability to electronically accept and adjudicate Claims, while complying with current HIPAA requirements.
- C.5.36.2.5 Contractor's Claims processing system shall ensure that duplicate Claim submissions are denied.
- C.5.36.2.6 The Contractor shall verify that reimbursed services were actually provided to Enrollees by Providers and Independent Contractors.
- C.5.36.2.7 The Contractor shall provide the DHCF with information thirty (30) days prior to implementation of any changes to the software system to be used to support the claims processing function as described in the Contractor's proposal and incorporated by reference in the Contract.
- C.5.36.2.8 The Contractor shall require that Providers bill the Contractor using the same format and coding instructions as required for the Medicaid FFS programs. The Contractor may not require Providers to complete additional fields on the electronic forms that are not specified under the Medicaid FFS policy and Provider manuals.
- C.5.36.2.9 The Contractor shall have standard Explanation of Benefits procedures, codes, definitions, and forms, unless waived in writing by DHCF. These forms shall be submitted to the DHCF for review and approval on a quarterly basis.
- C.5.36.3 Timely Processing of Claims**
- C.5.36.3.1 Providers shall submit Claims to Contractor no later than three hundred sixty-five (365) days from date of service.
- C.5.36.3.2 The Contractor's failure to pay or deny claims in accordance with sections C.5.36.3.3 and C.5.36.3.4 may result in DHCF freezing all of the Contractor's enrollment (voluntary and auto-assignment) or suspending of all new enrollment, including default or auto-enrollment, after the effective date of the sanction, in accordance with G.3.
- C.5.36.3.3 The Contractor shall pay or deny ninety percent (90%) of all Clean Claims within thirty (30) days of receipt, consistent with the Claims payment procedures described in § 1902(a)(37)(A) of the Act and D.C. Code § 31-3132. The Contractor shall adhere to these Claim payment procedures unless the Provider and Contractor agree, in writing, to an alternative payment schedule. If the Contractor fails to comply with this

requirement, the Contractor shall be required to pay interest to Providers in accordance with D.C. Code § 31-3132(c). The Contractor shall report its Clean Claim payments to DHCF on a monthly basis, including the percentage of Clean Claims paid within thirty (30) days of receipt.

- C.5.36.3.4 In accordance with 42 C.F.R. §§ 447.45 and 447.46, the Contractor shall pay ninety-nine percent (99%) of Clean Claims within ninety (90) days of receipt. The date of receipt is the date Contractor receives the Claim, as indicated by its date stamp on the Claim, and the date of payment is the date of the check or other form of payment. The Contractor shall adhere to these Claim payment procedures, unless the Providers and the Contractor agree to an alternative payment schedule in writing.
- C.5.36.3.5 The Contractor shall submit a monthly claims payment report to the DHCF in a format specified by the District and supplied to the Contractor.
- C.5.36.3.6 The Contractor shall submit a quarterly performance report financial statement in a format specified by the District and supplied to the Contractor.
- C.5.36.3.7 The Contractor shall pay all other Claims within twelve (12) months of the date of receipt, except in the following circumstances:
 - C.5.36.3.7.1 This time limitation does not apply to retroactive adjustments paid to Providers who are reimbursed under a retrospective payment system, as defined in 42 C.F.R. § 447.272;
 - C.5.36.3.7.2 If a Claim for payment under Medicare has been filed in a timely manner, the Contractor may pay a Medicaid Claim relating to the same services within 6 months after the Contractor or the Provider receives notice of the disposition of the Medicare Claim;
 - C.5.36.3.7.3 The time limitation does not apply to Claims from Providers under investigation for fraud or abuse;
 - C.5.36.3.7.4 DHCF may make payments at any time in accordance with a court order, to carry out hearing decisions, or in accordance with corrective action taken to resolve a dispute, or to extend the benefits of a hearing decision, corrective action, or court order to Enrollees in the same situation as those Enrollees directly affected by it.
 - C.5.36.3.7.5 The date of receipt is the date DHCF receives the Claim, as indicated by its date stamp on the Claim.
 - C.5.36.3.7.6 The date of payment is the date of the check or other form of payment.
- C.5.36.3.8 The Contractor shall utilize a post-payment review methodology to ensure Claims have been paid in accordance with the terms of this Contract and all applicable laws. The Contractor shall complete post-payment reviews for individuals disenrolled by DHCF within ninety (90) days of the date that DHCF notifies the Contractor of the

disenrollment.

- C.5.36.3.9 The Contractor shall remain responsible for Enrollees' Covered Services until the date of disenrollment. DHCF shall not retroactively recoup any capitation payments resulting from retroactive eligibility changes.

C.5.36.4 Reimbursement to Hospital Providers

- C.5.36.4.1 The Contractor shall reimburse hospitals per the DHCF FFS rate methodologies determined by DRG base rates, Medicaid FFS case weights and outlier methodologies. The results of the annual rate analysis will be reviewed as a part of annual rate development and will be addressed in the final capitation rates per consideration of final hospital reimbursement requirements.
- C.5.36.4.2 The Contractor shall reimburse outpatient services no less than 130% of the Medicaid FFS fee schedule.
- C.5.36.4.3 The Contractor shall pay out-of-network hospital Providers for all emergencies and authorized Covered Services provided outside of the established network. Out-of-network hospital Provider Claims shall be paid at the established Medicaid rate in effect on the date of service for participating Medicaid Providers. Out-of-Network hospital provider payments shall include payment for the Diagnosis Related Groups (DRGs, as defined in the Medicaid Institutional Provider Chapter IV), outliers, as applicable, and capital costs, at the per-discharge rate.

C.5.36.5 Reimbursement to Out-of-Network Hospital Providers for Alliance Enrollees Only

- C.5.36.5.1 The Contractor shall not reimburse Out-of-Network hospitals for care provided to Alliance Enrollees, unless specifically authorized by DHCF.
- C.5.36.5.2 For non-emergent services, the Contractor may reimburse an Out-of-Network Provider if an Enrollee cannot obtain services through a Network Provider.

C.5.36.6 Payment Resolution Process

- C.5.36.6.1 The Contractor shall develop and maintain an effective process to promptly resolve Provider billing disputes. This process shall include a provision for binding arbitration or other alternative dispute resolution processes between the parties.

C.5.36.7 Financial Performance Reporting Requirements

- C.5.36.7.1 The Contractor shall submit Claims Payment and financial performance reports to DHCF in accordance with section C.5.38, which shall include at a minimum:
 - C.5.36.7.1.1 A Claims Payment Performance Report for DCHFP, Alliance, and ICP services, on a monthly basis;

- C.5.36.7.1.2 A monthly report of Claims incurred but not paid, separately described for the DCHFP, Alliance, and ICP programs; and
- C.5.36.7.1.3 A monthly report of denied Claims categorized by Explanation of Benefits code.

C.5.36.8 Enrollees Held Harmless

- C.5.36.8.1 Enrollees shall not be held liable for any of the following provisions consistent with 42 C.F.R. §§ 438.106 and 438.116:
 - C.5.36.8.1.1 Contractor's debts, in case of insolvency;
 - C.5.36.8.1.2 Covered Services under the Contract provided to the Enrollee for which the District does not pay Contractor;
 - C.5.36.8.1.3 Covered Services provided to the Enrollee for which the District or the Contractor does not pay the Provider due to contractual, referral or other arrangement; or
 - C.5.36.8.1.4 Payments for Covered Services furnished under a Contract, referral, or other arrangement, to the extent that those payments are in excess of the amount that the Enrollee would owe if Contractor provided the services directly.
 - C.5.36.8.1.5 The Contractor or its Providers may not require any co-payments, patient-pay amounts, or other cost-sharing arrangements, unless authorized by DHCF. The Contractor's Providers shall not bill Enrollees for the difference between the Provider's charge and the Contractor's payment for Covered Services. The Contractor's Providers shall not seek nor accept additional or supplemental payment from the Enrollee, his/her family, or representative, in addition to the amount paid by Contractor, even when the Enrollee has signed an agreement to do so. These provisions also apply to Out-of-Network Providers.
 - C.5.36.8.1.6 The Contractor or its Providers shall exempt Indians from payment of a deductible, coinsurance, copayment, or similar charge for any item or service covered by Medicaid if the Indian is furnished the item or service directly by an Indian health care Provider, I/T/U or through CHS.

C.5.37 Health Information Technology and Enrollee Encounter Data

- C.5.37.1 The Contractor shall be a participating organization in the District's Health Information Exchange (DC HIE) as specified in 29 DCMR Chapter 87.
- C.5.37.2 The Contractor shall maintain a health information system that collects, analyzes, integrates and reports data and can achieve the objectives of 42 C.F.R. § 438.242. The system must provide information on the areas including, but not limited to utilization, Claims, grievance and appeals as well as enrollment and disenrollment for reasons other than loss of Medicaid eligibility.

- C.5.37.3 The Contractor shall provide complete Enrollee Encounter Data for all Covered Services in the format specified by DHCF including the method of transmission and the submission schedule. The submission of Enrollee Encounter Data transmissions must include all Enrollee Encounter Data and Enrollee Encounter Data adjustments processed by the Contractor. Enrollee Encounter Data quality validation shall incorporate assessment standards developed jointly by the Contractor and DHCF. Upon request by DHCF, Contractor shall provide all Provider claims, both denied and paid, to DHCF based on requested reporting requirements.
- C.5.37.3.1 The Contractor, in accordance with 42 C.F.R. §438.242(c), must provide for:
 - C.5.37.3.1.1 Collection and maintenance of sufficient Enrollee Encounter Data to identify the Provider who delivers any item(s) or service(s) to Enrollees;
 - C.5.37.3.1.2 Submission of Enrollee Encounter Data to the DHCF at a frequency and level of detail to be specified by the District, based on program administration, oversight, and program integrity needs;
 - C.5.37.3.1.3 Submission of all Enrollee Encounter Data that the District is required to report to CMS under 42 C.F.R. §438.818;
 - C.5.37.3.1.4 Specifications for submitting Enrollee Encounter Data to the District in standardized ASC X12N 837 and NCPDP formats and the ASC X12N 835 format, as appropriate.
- C.5.37.4 District Review and Validation of Enrollee Encounter Data
 - C.5.37.4.1 The Contractor must validate the completeness and accuracy of the reported Enrollee Encounter Data and validate that it precisely reflects the services provided to the Enrollees under this Contract.
 - C.5.37.4.2 The Contractor must ensure timely submission of data, in the format and timeframe specified by DHCF.
 - C.5.37.4.3 The Contractor shall have policies and procedures in place to monitor data completeness, consistency, and validity, including an attestation process.
 - C.5.37.4.4 The Contractor shall comply with Section 6504 (a) of the ACA, which requires that DHCF's Claims processing and retrieval systems collect data elements necessary to enable the mechanized Claims processing and information retrieval systems and operation by the DHCF to meet the requirements of Section 1903 (r)(1)(F) of the Act.
 - C.5.37.4.5 The Contractor shall have internal procedures to ensure that data reported to DHCF is valid and is routinely tested for validity, accuracy, and consistency. At a minimum, the Contractor shall:
 - C.5.37.4.5.1 Verify the accuracy and timeliness of reported data;

- C.5.37.4.5.2 Screen the data for completeness, logic, and consistency; and
- C.5.37.4.5.3 Collect service information in standardized formats, approved by DHCF, to the extent feasible and appropriate.
- C..5.37.4.6 The Contractor shall cooperate in data validation activities that may be conducted by DHCF, and make available medical records, Claims records, and other data as specified by DHCF.
- C.5.37.4.7 As discussed in section C.5.4.2.3.4, the Contractor shall designate a full-time employee responsible for the MIS. This employee shall be the Chief Information Officer (CIO), or an employee designated by the Contractor's CIO and must meet the requirements defined in C.5.4.2.3.5.
- C.5.37.4.8 The Contractor shall ensure its MIS is capable of allowing the Contractor to comply with the requirements of section C, including but not limited to the Performance Reporting Requirements in section C.5.29.33 and the Financial Performance Reporting Requirements in section C.5.35 of this RFP.
- C.5.37.4.9 The Contractor shall ensure the MIS is capable of collecting, analyzing, integrating, preserving, safeguarding, and reporting data in accordance with 42 C.F.R. § 438.242(a).
- C.5.35.10.3.2 The Contractor's data collection, analysis, integration, and reporting shall comply with Federal and DHCF reporting requirements, including CMS reporting requirements and data specifications.
- C.5.37.4.10 The Contractor shall have a MIS capable of documenting administrative and clinical procedures, while maintaining the privacy and confidentiality of protected health information, in accordance with HIPAA, the District's Mental Health Information Act, and 42 C.F.R. Part 2, including special privacy and confidentiality provisions related to people with HIV/AIDS, mental illness, and substance use disorders.
- C.5.37.4.11 The Contractor shall develop and implement required corrective action activity, including CAPs in accordance with section C.5.32.11, to correct data problems.
- C.5.37.4.12 The Contractor shall develop an MIS disaster recovery plan, that the Contractor shall submit to DHCF within ninety (90) days of Contract award and annually thereafter.
- C.5.37.5 Eligibility Data**
- C.5.37.5.1 The Contractor's enrollment system shall be capable of linking records for the same Enrollee that are associated with different Medicaid, Alliance, or ICP Program identification numbers, e.g., Enrollees who are re-enrolled and assigned new numbers.
- C.5.37.5.2 At the time of service, the Contractor or its subcontractors shall verify every

Enrollee's eligibility through the eligibility verification system operated by DHCF.

- C.5.37.5.3 The Contractor shall update its eligibility database whenever an Enrollee changes names, phone numbers, language spoken, and addresses, and shall notify the ESA Change Center of such changes in accordance with ESA's procedures.
- C.5.37.5.4 The Contractor shall notify the DHCF via secured written correspondence of any Enrollee for whom accurate addresses or current locations cannot be determined and shall document the action that has been taken to locate the Enrollee.
- C.5.37.5.5 The Contractor shall, within two (2) Business days, notify DHCF of the death of any Enrollee.

C.5.37.6 Encounter and Claims Records

- C.5.37.6.1 The Contractor shall comply with the requirements set forth in the MCO Instruction Manual for Enrollee Encounter Data Submission, attached as Attachment J.15.
- C.5.37.6.2 The Contractor shall use a standardized methodology capable of supporting CMS reporting categories for collecting service event data and costs associated with each category of service. The Enrollee Encounter Data reporting system shall assure the ability to generate aggregated, unduplicated service counts provided across service categories, Enrollee demographic and health characteristics, Provider types, and treatment facilities.
- C.5.37.6.3 The Contractor shall collect and submit service specific data in the appropriate HIPAA compliant ASC X12N 837 format or an alternative format, if approved by DHCF.
- C.5.37.6.4 The Contractor shall electronically submit the data to DHCF within thirty (30) days after reimbursement of the Claim or capitation payment. The data shall include all services reimbursed by the Contractor. The Contractor shall submit, in the next scheduled submission, adjustments to previous records that are deemed to be reparable denials by DHCF's Fiscal Agent. More frequent submissions may be allowed with prior approval from DHCF. The data shall include all services reimbursed by the Contractor, including services reimbursed at \$0.
- C.5.37.6.5 The Contractor shall submit to DHCF the following data:
 - C.5.37.6.5.1 Enrollee Encounter data in the form and manner described in 42 C.F.R. § 438.818;
 - C.5.37.6.5.2 Data on the basis of which the DHCF certifies the actuarial soundness of capitation rates to the Contractor under 42 C.F.R. § 438.4, including base data described in 42 C.F.R. § 438.5(c) that is generated by the Contractor;
 - C.5.37.6.5.3 Data on the basis of which DHCF determines the compliance of the Contractor with the MLR requirement described in 42 C.F.R. § 438.8;

- C.5.37.6.5.4 Data on the basis of which DHCF determines that the Contractor has made adequate provision against the risk of insolvency as required under 42 C.F.R. § 438.116;
- C.5.37.6.5.5 Documentation described in 42 C.F.R. § 438.207(b) on which DHCF bases its certification that the Contractor has complied with the State's requirements for availability and accessibility of services, including the adequacy of the provider network, as set forth in § 438.206;
- C.5.37.6.5.6 Information on ownership and control described in 42 C.F.R. § 455.104 from the Contractor, and subcontractors, as governed by 42 C.F.R. § 438.230; and
- C.5.37.6.5.7 The annual report of overpayment recoveries, as required in § 438.608(d)(3).

C.5.38 Reporting Requirements

- C.5.38.1 This section sets forth reporting requirements applicable to the Contractor performance and establishes a series of reporting requirements related to reportable and notifiable events, including, the results of interactions between the Contractor, Providers and Enrollees assigned to the Contractor.
- C.5.38.1.1 All reporting requirements listed in this section shall be carried out in accordance with DHCF's policies and procedures, including any subsequent amendments thereto. Contractor shall comply with relevant privacy and confidentiality standards, HIPAA, and any electronic formatting specifications when fulfilling the requirements of this section.
- C.5.38.1.2 DHCF may request that the Contractor attend meetings to explain or provide additional information regarding reports the Contractor has submitted. The Contractor shall be required to send appropriate staff to such meetings, as required by DHCF.

C.5.38.1.3 Enrollee Encounter Data and Pharmacy Data

- C.5.38.1.3.1 The Contractor shall submit Enrollee Encounter Data in a specified format and frequency as determined by DHCF, which shall be provided to the Contractor within thirty (30) days of award of this Contract. DHCF reserves the right to change MIS and/or reporting specification and format.
- C.5.38.1.3.2 The Contractor shall report complete, accurate and timely data regarding pharmaceuticals in a format specified by DHCF.

C.5.38.1.4 Reporting Attestation

- C.5.38.1.4.1 By submitting a report or Deliverable, the Contractor represents that, to the best of its knowledge, it has performed the associated tasks in a manner that shall, in concert with other tasks, meet the objectives stated or referred to in the Contract. In accordance with 42 C.F.R. § 438.606, the Contractor shall, provide an

attestation/certification to DHCF, based on best information, knowledge, and belief that the data, documentation, and information are accurate.

- C.5.38.1.4.2 The Contractor's CEO, CFO, or an individual who reports directly to the CEO or CFO with delegated authority to sign for the CEO or CFO (the CEO or CFO is ultimately responsible for the certification), must certify the data, documentation, or information submitted by the Contractor to the District.

C.5.38.2 Reportable Health Conditions

- C.5.38.2.1 The Contractor shall report specific conditions and diseases in accordance with D.C. Code §§ 7- 131, 132, and Title 22 DCMR.
- C.5.38.2.2 Infants, Toddlers, and School-Age Children Experiencing Developmental Delay
 - C.5.38.2.2.1 The Contractor shall report to the DC Strong Start Early Intervention Program/Office of the State Superintendent for Education (OSSE) and to the DHCF Enrollees who are infants, toddlers, and school-age children, whose developmental assessment components of their EPSDT periodic or interperiodic exams reveal evidence of developmental delay.
- C.5.38.2.3 Enrollees with Vaccine – Preventable Disease
 - C.5.38.2.3.1 The Contractor shall report Enrollees, either children or adults with vaccine-preventable diseases. Reports shall be submitted to the HIV/AIDS, Hepatitis, STD and TB Administration (HAHSTA), DC Health.
- C.5.38.2.4 Sexually Transmitted and other Communicable Diseases
 - C.5.38.2.4.1 The Contractor shall report Enrollees with sexually transmitted and other communicable diseases, including HIV. Reports of sexually transmitted diseases must be submitted to the HAHSTA, DC Health.
- C.5.38.2.5 Tuberculosis
 - C.5.38.2.5.1 Within 48 hours of identification, the Contractor shall report Enrollees diagnosed with or suspected as being infected with tuberculosis to the HAHSTA.
 - C.5.38.2.5.2 The Contractor shall provide periodic reports on Enrollees in treatment and notify HAHSTA of Enrollees absent from treatment more than thirty (30) days.
- C.5.38.2.6 Blood Lead Levels among Children Under the Age of Six (6).
 - C.5.38.2.6.1 In accordance with the District's Childhood Lead Poisoning Screening and Reporting Legislative Review Emergency Act of 2002, D.C. Code § 7-871.03, the Contractor shall report, and require that its independent contractors, including contracted laboratories report, results of all blood lead screening tests to DHCF and the Mayor,

District Department of Energy and Environment, Childhood Lead Prevention Program within seventy-two (72) hours after identification.

- C.5.38.2.6.2 The Contractor shall refer a child identified for assessment of developmental delay and shall coordinate services required to treat the exposed child with lead inspection and abatement services.
- C.5.38.2.7 The Contractor shall comply with the reporting requirements of the District registries and programs, including but not limited to, the Cancer Control Registry.
- C.5.38.2.8 The Contractor shall report to the District all identified provider-preventable conditions, as defined in C.F.R. § 447.26 (b), within 24 hours of identification.
- C.5.38.2.9 The Contractor shall require Providers to report Provider-preventable conditions associated with claims for payment or Enrollee treatments for which payment would otherwise be made.

C.5.38.3 Reporting to DISB

- C.5.38.3.1 In accordance with D.C. Code § § 31-301 *et seq.*; D.C. Code §§ 31-1901 *et seq.*; D.C. Code §§ 31-1401 *et seq.*; D.C. Code §§ 31-701 *et seq.*; and D.C. Code §§ 31-2101 *et seq.*, The Contractor shall submit reports in compliance with the DISB, requirements as appropriate. The Contractor shall submit reports to the DHCF according to the timelines described in section F.3.
- C.5.38.3.2 The Contractor shall comply with any changes, additions, or deletions to these laws and/or timelines as directed by DISB.
- C.5.38.3.3 Failure to submit timely, accurate reports may result in fines, penalties, and Sanctions, to the extent allowed by Section G.3.7.

C.5.38.4 Protection of Confidential Information

- C.5.38.4.1 The Contractor shall ensure that any reports that contain information about individuals which are protected by privacy laws, including the Health Insurance Portability and Accountability Act (HIPAA), Standards for Privacy of Individually Identifiable Health Information, 45 C.F.R. §§ 160-164 (The HIPAA Privacy and Security Rules), the District of Columbia Mental Health Information Act, D.C. Code §§ 7-1201.01 – 7-1208.07, and the Confidentiality of Alcohol and Drug Abuse Patient Records, 42 C.F.R. Part 2 *et seq.*, shall be prominently marked as “Confidential” and submitted to DHCF in a fashion that ensures that unauthorized individuals do not have access to the information. Contractor shall not make reports available to the public.
- C.5.38.4.2 The Contractor shall conduct annual audits of cloud-based services to meet the requirement for managing protected health information and compliance with HIPAA regulations associated with the collection of Enrollee information.

C.5.38.4.3 Reporting Requirements Table

C.5.38.4.3.1 The table in section F.3 lists the reporting requirements under this Contract. All reports, Deliverables, policies, procedures, documents, notifications and attestations listed in the table shall be submitted to DHCF in accordance with section C.5.36 and section F.3, unless otherwise specifically noted. The table is organized by type of document and divided, as in section C, with a citation to the location in section C. Additional information about Deliverables is found in section F.3.

C.5.38.4.3.2 The Contractor shall be required to comply with all reporting requirements imposed by court order or a court monitor, including but not limited to, the Salazar Court Order.

C.5.38.5 In addition to the data, documentation, and information specified in Section C.5.37.6.5 the Contractor is required to submit, the Contractor shall submit all other data, documentation, and information relating to the performance of the Contractor's obligations under this Contract, as required by the District or the Secretary. The Contractor shall submit certification/attestation concurrently with the submission of data and documentation of other information, as required in 42 C.F.R. § 438.604(a).

C.5.38.6 Recordkeeping Requirements

C.5.38.6.1 In accordance with Contractor shall reimburse hospitals per the DHCF FFS rate methodologies determined by DRG base rates, Medicaid FFS case weights and outlier methodologies. The results of the annual rate analysis will be reviewed as a part of annual rate development, and will be addressed in the final capitation rates per consideration of final hospital reimbursement requirements, the Contractor shall retain, and require subcontractors to retain, as applicable, the following information:

C.5.38.6.2 Enrollee Grievance and Appeal records in accordance with 42 C.F.R. § 438.416;

C.5.38.6.3 Base data (rate development) in accordance with 42 C.F.R. § 438.5(c);

C.5.38.6.4 MLR reports in accordance with 42 C.F.R. § 438.8(k); and

C.5.38.6.5 The data, information, and documentation specified in 42 C.F.R. §§ 438.604, 438.606, 438.608, and 438.610 for a period of no less than 10 years.

C.5.39 Primary Care Rates

C.5.39.1 In accordance with the Affordable Care Act § 1902(a)(13) and 42 C.F.R. § 447.405, the Contractor shall reimburse qualified Primary Care Providers for certain primary care and vaccine administration services at 100% of the applicable Enhanced Medicare rates.

C.5.39.2 The Contractor shall ensure that qualified Providers within the Contractor's Provider

network receive the direct benefit of the Enhanced Medicare rate for all eligible primary care and vaccine administration services.

- C.5.39.2.1 Qualified primary care and vaccine administration services include Evaluation and Management (E&M) under the Healthcare Common Procedure Coding System (HCPCS); and Current Procedural Terminology (CPT) codes related to immunization administration for vaccines and toxoids.
- C.5.39.3 The Contractor shall ensure that each Qualified Provider receiving an increased payment for primary care and vaccine administration payments submits a written self-attestation that he/she is Board-certified in family medicine, internal medicine, obstetrics/gynecology or pediatric medicine or in a subspecialty within those designations as determined by the American Board of Medical Specialists (ABMS), the American Board of Physician Specialists (ABPS), the American Board of Obstetrics and Gynecology, the American Board of Psychiatry and Neurology (ABPN), and the American Osteopathic Association (AOA).
- C.5.39.3.1 A physician who is not Board-certified in family medicine, general medicine, obstetrics and gynecology or pediatric medicine or a designated subspecialty must self-attest that he/she has furnished the approved evaluation and management services and vaccine administration services codes that equals at least 60 percent (60%) of the Medicaid codes he or she has billed during the most recently completed calendar year, or for a physician enrolled in Medicaid for less than a full calendar year, the month prior to the month the self-attestation form is completed.
- C.5.39.3.2 Advanced Practice Registered Nurses (APRNs) and Physician Assistants (PA) who are practicing under the direct supervision of a physician are also eligible to receive an increase in reimbursement, provided the physician meets the eligibility requirements of section C.5.29.2, has assumed professional responsibility for the services provided by the APRN or PA, and has submitted a self-attestation form that identifies the APRN or PA as a practitioner under the physician's direct supervision.
- C.5.39.4 Each physician's self-attestation must be completed on a form prescribed by DHCF.
- C.5.39.4.1 Physicians who participates in multiple Contractor Provider Networks are only required to complete and submit one form.
- C.5.39.4.2 DHCF shall provide the Contractor with a list of physicians and non-physician practitioners who have qualified to receive the Enhanced Medicare rate and who have indicated that they participate in the Contractor's network. The Contractor is responsible for verifying that each listed practitioner is a member of the Contractor's Provider Network.
- C.5.39.5 Payments under Affordable Care Act § 1902(a)(13) and 42 C.F.R. § 447.405 shall commence from the date that DHCF receives the self-attestation form from an eligible Provider.

- C.5.39.6 The Contractor shall be responsible for reimbursement of all eligible primary care and vaccine administration services rendered by a qualified physician, APRN or PA.
- C.5.39.7 DHCF shall publish the applicable rates for eligible primary care and vaccine administration services each calendar year on its website at www.dhcf.dc.gov/.
- C.5.39.8 The Contractor shall submit a report to DHCF on a monthly basis that identifies the Claims submitted by each Qualified Providers for eligible services by HCPCS and CPT codes, by date and place of service. The report shall identify each Provider by name, NPI and taxonomy, and the amount paid for each billed code. The Contractor's report shall use a form provided by DHCF.
- C.5.39.9 On an annual basis, DHCF will undertake a review to verify that physicians and other practitioners are receiving enhanced Medicare rate payments pursuant to requirements outlined in this section.
- C.5.39.9.1 The Contractor shall provide information to allow DHCF, to validate the appropriate and timely enhanced payments to Qualified Providers.
- C.5.39.10 The Contractor shall recoup and repay to DHCF any payments made to a Provider in violation of the provisions of this Contract and DHCF rules.
- C.5.39.11 Exclusions
- C.5.39.11.1 Qualified primary care service Providers receiving payment through another Provider, such as a hospital, clinic or FQHC, are not eligible for the increased payment.
- C.5.40 Social Determinants of Health (SDOH)**
- C.5.40.1 The Contractor shall assess each Enrollee to identify social factors impacting their health and overall wellbeing. At a minimum, the Contractor shall:
- C.5.40.1.1 Establish policies and procedures and other resources to identify and comprehensively address SDOH or health-related social factors;
- C.5.40.1.2 Screen for and address SDOH or health-related social factors through community referrals, peer navigation support and other innovative strategies; and
- C.5.40.1.3 Focus on health outcomes and report on social factors in a format and frequency as determined by the DHCF.
- C.5.40.2 The Contractor shall use District information systems and tools as specified by the DHCF to screen Enrollees for SDOH or health-related social factors.
- C.5.40.3 The Contractor shall participate in District initiatives that promote opportunities to collaboratively or independently address SDOH or health-related social factors to provide person centered care.

C.5.41 Value Based Purchasing (VBP)

- C.5.41.1 The DHCF seeks to advance its mission to improve health outcomes by providing access to comprehensive, cost-effective and quality healthcare services for residents of the District of Columbia and to ensure that payments to providers are increasingly focused on population health, appropriateness of care and other measures related to value to achieve The Triple Aim framework as described in Section C.3.233.
- C.5.41.1.1 Use of VBP and Provider Incentive Programs shall align financial incentives and accountability with the total cost of care and overall health outcomes and ensure that Contractors and Network Providers are recognized and rewarded for quality gains.
- C.5.41.1.2 DHCF defines VBP arrangements as payment arrangements between Contractors and Network Providers that are within Categories 2 through 4 of the multi-payer Health Care Payment Learning and Action Network (HCPLAN, or LAN) Alternative Payment Model (APM) framework.
- C.5.41.1.3 The Contractor shall have an IT infrastructure and data analytic capabilities to support the DHCF's vision in moving toward value-based payment, have systems that can support alternative payment arrangement models which require shared savings and/or risk-sharing across different provider types, care settings and locations. These systems must have mechanisms to measure quality and costs across attributed populations, share actionable administrative and clinical data with providers in these VBP arrangements, and process payments to providers based on the terms of the contract.
- C.5.41.2 Value-Based Purchasing Strategies
- C.5.41.2.1 A VBP model aligns payment more directly to the quality and efficiency of care by rewarding Providers for improved performance within the quality metrics outlined in the DHCF Quality Strategy (Attached JX). VBP strategies may include any combination of the following payment model classifications as defined by the LAN-APM framework:
 - C.5.41.2.1.1 Category 2 Fee for Service-Link to Quality and Value
 - C.5.41.2.1.2 Category 3 APM Built on Fee-For Service Architecture
 - C.5.41.2.1.3 Category 4 Population Based Payment

C.5.41.3 Value-Based Purchasing Requirements

- C.5.41.3.1 The Contractor shall incorporate value-based purchasing initiatives with its Network Providers. The Contractor shall have twenty five percent (25%) of the total medical expenditures linked to VBP strategies by the end of Option Year One (1) and fifty percent (50%) by the end Option Year Three (3).

- C.5.41.3.1.1 The Contractor shall complete an APM assessment based on the categories developed by HCP-LAN by the end of the Base Year of this Contract. DHCF will provide specifications on the assessment methodology upon Contract Award.
- C.5.41.3.1.2 DHCF shall use the APM assessment to demonstrate the “baseline” amount of payment arrangements with Network Providers in HCP-LAN Categories Two (2) through Four (4) and compare documented progress to the Contractor’s final APM Strategy on an annual basis.
- C.5.41.3.1.3 The Contractor shall report the results of the APM assessment within three (3) months after the end of the Base Year of this Contract.
- C.5.41.3.1.4 To ensure the Contractor’s response aligns with the DHCF Quality Strategy which seeks to achieve the Triple Aim framework, the Contractor shall provide a description of its Value-Based Purchasing initiatives at the start of the first Option Year.
- C.5.41.3.1.5 DHCF reserves the right to approve/disapprove all payment reform initiatives submitted by the Contractor.
- C.5.41.3.2 Failure to meet the minimum target will result in a CAP and/or sanctions as determined by DHCF.
- C.5.41.4 VBP Reporting Requirements
- C.5.41.4.1 The Contractor shall submit an annual report of all implemented VBP initiatives to DHCF. The report shall include a brief summary of all VBP initiatives, the performance and quality measures used to monitor and evaluate the initiatives, the percentage of Provider payments linked to quality (categories 2-4) and APMs (categories 3-4) and an estimate of the number of Enrollees served by the initiative.
- C.5.41.5 VBP Provider Terms of Performance
- C.5.41.5.1 The Contractor shall use the same terms of performance, to a class of providers providing services under the Provider Agreement.
- C.5.41.5.2 The Contractor shall use a common set of performance measures across all of the Network Providers.
- C.5.42 Implementation of Contract**
- C.5.42.1 The Contractor shall develop and submit to DHCF an Implementation Plan to implement the award of a Contract under this RFP within thirty (30) days of the date of award of this Contract. This Implementation Plan shall include:
 - C.5.42.1.1 A comprehensive plan for the provision of transitional services to Enrollees;
 - C.5.42.1.2 A clear description of staff responsibilities for implementing the Contract; and

- C.5.42.1.3 Sufficient resources to carry out the Implementation Plan and clearly defined milestones appropriate to meet the goals and objectives of the implementation.
- C.5.42.2 The Contractor shall designate an implementation planning group to direct the implementation of all required functions under the Contract and to develop and carry out the Implementation Plan.
- C.5.42.3 The Implementation Planning Group shall be comprised of individuals with knowledge of and/or experience with managed care, clinical care, MIS, Medicaid managed care, mental health care and substance use disorder, EPSDT, District of Columbia's health system, and other functions for successful implementation.
- C.5.42.4 The Contractor shall submit to DHCF, as part of its Implementation Plan, the documents stated in Section F.3.
- C.5.42.5 The Contractor shall fully cooperate with DHCF in its Readiness Assessment, which shall be conducted prior to implementation of the Contract. As part of the Readiness Assessment, the Contractor shall provide the additional information described in section H.11.6.3.
- C.5.43 General Subcontract Requirements**
- C.5.43.1 The requirements of 42 C.F.R. § 438.230, shall apply to any contract or written arrangement/agreement that the Contractor has with any subcontractor.
- C.5.43.2 The Contractor shall maintain ultimate responsibility for adhering to and otherwise fully complying with all terms and conditions of its Contract with the District.
- C.5.43.3 The Contractor shall ensure that all activities carried out by any subcontractor conform to the provisions of the Contract with the District and be clearly specified in the subcontract:
- C.5.43.3.1 The Contractor shall include in all of its contracts and subcontracts a requirement that the subcontractor look solely to the Contractor for payment for services rendered.
- C.5.43.4 The terms of any subcontracts involving the provision or administration of medical services shall be subject to DHCF approval via the Contracting Officer prior to implementation or application.
- C.5.43.5 It is the responsibility of the Contractor to ensure its subcontractor are capable of meeting the reporting requirements under the Contract and, if they cannot, the Contractor is not relieved of the reporting requirements.
- C.5.43.6 Sub-contractual Relationships and Delegation

- C.5.43.6.1 All contracts or written arrangements/agreements between the Contractor and any subcontractor must meet the requirements of 42 C.F.R. §438.230(c).
- C.5.43.6.2 The subcontractor agrees to comply with all applicable Medicaid laws, regulations, including applicable sub-regulatory guidance and contract provisions.
- C.5.43.6.3 The subcontractor agrees that:
 - C.5.43.6.3.1 The District, CMS, the HHS Inspector General, the Comptroller General, or their designees have the right at any time to audit, evaluate, and inspect all documents records, contracts, computer or other electronic systems of the subcontractor, or of the subcontractor's contractor, that pertain to any aspect of services and activities performed, or determination of amounts payable under the Contractor's Contract with the District;
 - C.5.43.6.3.2 The subcontractor will make available, for purposes of an audit, evaluation, or Inspection under section C.5.41.3.3.1, its premises, physical facilities, equipment, documents, records, contracts, computer or other electronic systems relating to Medicaid Enrollees;
 - C.5.43.6.3.3 The right to audit under section C.5.41.3.3.1 will exist through ten (10) years from the final date of the contract period or from the date of completion of any audit, whichever is later; and
 - C.5.43.6.3.4 If the District, CMS, or the HHS Inspector General determines that there is a reasonable possibility of fraud or similar risk, the District, CMS, or the HHS Inspector General may inspect, evaluate, and audit the subcontractor at any time.
- C.5.43.6.4 The District shall ensure, through its contracts, that before any delegation to an independent contractor, the Contractor shall:
 - C.5.43.6.4.1 Oversee and be accountable for any functions and responsibilities that it delegates to any independent contractor;
 - C.5.43.6.4.2 Evaluate the prospective independent contractor's ability to perform the activities to be delegated before a written agreement is executed; and
 - C.5.43.6.4.3 Meet the following specific conditions:
 - C.5.43.6.4.3.1 The Contractor has a written agreement that specifies the activities and reporting responsibilities delegated to the independent contractor;
 - C.5.43.6.4.3.2 The written agreement provides for revoking delegation or imposing other sanctions if the independent contractor's performance is inadequate;

- C.5.43.6.4.3.3 The Contractor shall monitor the independent contractor's performance on an ongoing basis and subject it to formal review according to a periodic schedule established by the District, consistent with industry standards, or DISB laws and regulations; and
- C.5.43.6.4.3.4 If Contractor identifies deficiencies or areas for improvement, the Contractor and the subcontractor shall take corrective action.
- C.5.43.6.5 The Contractor shall adhere to 42 C.F.R. § 438.6 contract requirements, , 42 C.F.R. Part 489; DCMR Title 29, Chapters 53, 54, and 55, and D.C. Code §44-551 and 552 *et seq.*, along with any other applicable Federal and District laws.
- C.5.43.6.6 In accordance with 42 C.F.R. § 438.6(k), all subcontractors must fulfill the requirements that are appropriate to the service or activity delegated under the subcontract.
- C.5.43.6.7 Subcontracts do not terminate Contractor's legal responsibilities for performance under the Contract.
- C.5.43.7 Subcontractual Relationships and Delegation Reporting
 - C.5.43.7.1 The Contractor shall provide to the DHCF a complete listing of the delegated entities within ninety (90) days of the date of Contract award and provide a subsequent updated listing within sixty (60) days of executing or terminating a delegation agreement.
 - C.5.43.7.2 The Contractor shall provide to the District a copy of the pre-delegation review report within forty-five (45) days of the Contractor conducting the review.
 - C.5.43.7.3 The Contractor shall provide to the District a copy of the annual delegation review reports with forty-five (45) days of the Contractor conducting the review.
 - C.5.43.7.4 Contractor shall notify the District in writing of any corrective action taken in accordance with section C.5.32.11.

SECTION D: PACKAGING AND MARKING

- D.1** The packaging and marking requirements for this Contract shall be governed by clause number (2), Shipping Instructions-Consignment, of the Government of the District of Columbia's Standard Contract Provisions for use with Supplies and Services Contracts, dated July 2010. (Attachment J.1)

SECTION E: INSPECTION AND ACCEPTANCE

- E.1** The inspection and acceptance requirements for this Contract shall be governed by Clause Number Six (6), Inspection of Services of the Government of the District of Columbia's Standard Contract Provisions for use with Supplies and Services Contracts, dated July 2010. (Attachment J.1)
- E.2** Inspection and Acceptance-Destination Inspection and acceptance of the supplies/services to be furnished hereunder shall be made at a DHCF destination specified by the Contract Administrator (CA) or his/her duly authorized representative.
- E.3 Right to Enter Premises**
- E.3.1 DHCF, OCP, or any authorized representative of DHHS, the City Auditor, the U.S. Government Accountability Office (GAO), or their authorized representatives shall, at all reasonable times, have the right to enter Contractor's premises or such other places where duties under the Contract are being performed, to inspect, monitor, or otherwise evaluate (including periodic systems testing) the work being performed. Contractor and all subcontractors shall provide reasonable access to all facilities. All inspections and evaluations shall be performed in such a manner to not unduly delay work.
- E.3.2 Access to Contractor Financial Information. The Contractor shall provide direct access, upon request, to DHCF, its Contractors or their Agents, the District of Columbia, OCP, DHHS, GAO, CMS, and the City Auditor to the Contractor's:
- E.3.2.1 Claims Information;
- E.3.2.2 Encounter Information;
- E.3.2.3 Financial Records;
- E.3.2.4 CQI Information;
- E.3.2.5 Provider Files; and
- E.3.2.6 Enrollee records.
- E.4 Monitoring of Performance**
- E.4.1 The District shall utilize a variety of methods to determine the Contractor's compliance with Contract requirements and measure the quality of the Contractor's performance.
- E.4.2 The District may employ fines, remedies, and sanctions to address issues of Contractor's non-compliance and poor performance. These methods include but are not limited to:
- E.4.2.1 Fines, as described in section G.3.6;

- E.4.2.2 Sanctions, as described in section G.3.7;
- E.4.2.3 Suspension or freezing of enrollment with Contractor;
- E.4.2.4 Withholding part or all of Contractor's Capitation payment, as described in section G.3.6.2.5;
- E.4.2.5 Corrective Action;
- E.4.2.6 Termination of the Contract; and
- E.4.2.7 Disqualification from participation with the District of Columbia Healthy Families Program and other District health care benefit programs.
- E.4.3 The District may employ remedies and sanctions to address issues of the Contractor's non-compliance and issues of Contractor's poor performance, including but not limited to, the following reasons:
 - E.4.3.1 Violation of the terms and conditions or poor performance of the Contract;
 - E.4.3.2 Violation of applicable law or policy;
 - E.4.3.3 Failure to provide Medically Necessary Covered Services;
 - E.4.3.4 Failure to take corrective action or adhere to a CAP;
 - E.4.3.5 Engaging in inappropriate or impermissible marketing practices, as defined in section C.5.8;
 - E.4.3.6 Engaging in inappropriate enrollment practices, including but not limited to, policies or practices that lead to discouraging enrollment or discrimination on the basis of health status, pregnancy status, or need for health services;
 - E.4.3.7 Failure to adhere the Enrollee services requirements including but not limited to, violations of the requirements of the Language Access Act;
 - E.4.3.8 Failure to adhere to the Provider relations management, capacity, and access requirements, including but not limited to, the following requirements:
 - E.4.3.8.1 Provider payment requirements, including delays in payments to Providers;
 - E.4.3.8.2 Access to covered services and wait times for appointments;
 - E.4.3.8.3 Provider credentialing requirements; and
 - E.4.3.8.4 A sufficient Provider Network;

- E.4.3.9 Failure to comply with reporting requirements, including but not limited to:
 - E.4.3.9.1 Failure to submit information or a report at DHCF's request;
 - E.4.3.9.2 Failure to submit information or a report in a timely manner;
 - E.4.3.9.3 Failure to submit all requested HEDIS® performance measures, including but not limited to, HEDIS® and CAHPS® measures;
 - E.4.3.9.4 Failure to submit its MLR; and
 - E.4.3.9.5 Failure to submit a report.
- E.4.3.10 Misrepresenting or falsifying information provided to the District, DHCF, HHS, or CMS;
- E.4.3.11 Misrepresenting or falsifying information provided to Enrollees, potential Enrollees, or Providers; and
- E.4.3.12 Failure to comply with applicable Court Orders.
- E.4.4 Additional State Monitoring Procedures. In accordance with 42 C.F.R. § 438.66, DHCF shall have in effect procedures for monitoring Contractor's operations, including, at a minimum, operations related to:
 - E.4.4.1 Enrollment and Disenrollment;
 - E.4.4.2 Processing of Grievances and Appeals;
 - E.4.4.3 Violations subject to Intermediate Sanctions;
 - E.4.4.4 Violations of the conditions for Federal Financial Participation (FFP), set forth in 42 C.F.R. Part 438, Subpart J; and
 - E.4.4.5 All other provisions of the Contract, as appropriate.

SECTION F: PERIOD OF PERFORMANCE AND DELIVERABLES

F.1 TERM OF CONTRACT

The term of the contract shall be for a period of one (1) year, from October 1, 2020 through September 30, 2021.

F.2 OPTION TO EXTEND THE TERM OF THE CONTRACT

F.2.1 The District may extend the term of this contract for a period of four (4) one-year option periods, or successive fractions thereof, by written notice to the Contractor before the expiration of the contract; provided that the District shall give the Contractor preliminary written notice of its intent to extend at least thirty (30) days before the contract expires. The preliminary notice does not commit the District to an extension. **The exercise of option years is subject to the availability of funds at the time of the exercise of the option.** The Contractor may waive the thirty (30) day preliminary notice requirement by providing a written waiver to the Contracting Officer prior to the expiration of the contract.

F.2.2 If the District exercises this option, the extended contract shall be considered to include this option provision.

F.2.3 The total duration of this contract, including the exercise of any options under this clause, shall not exceed five (5) years.

F.3 DELIVERABLES

The Contractor shall perform the activities required to successfully complete the District's requirements and submit each deliverable to the Contract Administrator (CA) or designee identified in section G.6:

Deliverable No.	Deliverable	Quantity	Format/Method of Delivery	Due Date
1	Contractor's Implementation Plan for operating and participating in the District's Managed Care program. (C.5.42)	1	Word Document or PDF/Electronic	Within thirty (30) days of Contract award
Enrollment and Eligibility				
2	Pregnant Enrollee report to DHCF, ESA, and the Enrollment Broker. (C.5.18.1)	1	Excel Report/Electronically	Within ten (10) business days of notification of pregnancy
3	Submit to DHCF and ESA the Deemed Newborn form and log. (C.5.18.2)	1	Word Document or PDF/Electronically	Within ten (10) business days of a new birth.
4	Newborn births and date of first Newborn outpatient visit report.	1 per quarter	Excel Report/Electronically	Quarterly (January 30, April 30, July 30)

	(C.5.18.7.1)			and October 30).
5	High-risk Newborn report, including date of discharge and date of home visit. (C.5.18.7.2)	1 per quarter	Excel Report/Electronically	Quarterly (January 30, April 30, July 30 and October 30).
6	Disenrollment Report regarding the number of Enrollees (C.5.21)	1 per quarter	Excel Report/Electronically	Quarterly (January 30, April 30, July 30 and October 30).
Network Adequacy				
7	Written Policies and Procedures ensuring that Contractor's Network Providers, have not been excluded, suspended or debarred from participating in any District, state, or Federal health care benefit program. (C.5.29.1.16)	1 within 90 days of Contract award and 1 per quarter	Word Document or PDF/Electronically	Within ninety (90) days of Contract award and quarterly (January 30, April 30, July 30, and October 30) thereafter.
8	Provider Directory (C.5.29.16)	1 within 90 days of Contract award and 1 per month	Electronically	Within ninety (90) days of Contract award and annually thereafter for the paper format. Within 30 days after Contractor receives updated Provider information.
9	Evidence of compliance with the requirements Mileage and Travel Time Standards. (C.5.29.2.7.1)	1 within 90 days of Contract award and 1 per quarter	Excel Report/Electronically	Within ninety (90) days of Contract award; quarterly thereafter (January 30, April 30, July 30, and October 30); and as requested by DHCF
10	Geographic Access analysis that clearly indicates the percent of Enrollees who do not have Provider access as defined by Mileage and Time Standards. (C.5.29.2.7)	1 per quarter	Software or PDF/Electronically	Quarterly (January 30, April 30, July 30, and October 30).
11	Report of all Network Providers with open panels or not accepting new patients. (C.5.29.2.7.4)	1 per quarter	Excel Report/Electronically	Quarterly (January 30, April 30, July 30 and October 30).
12	Written protocols for access to screening, diagnosis and referral, and appropriate treatment for those conditions and Covered Services under the DCHFP and Alliance to DHCF. (C.5.29.21.1.1)	1 within 90 days of Contract award and 1 per quarter	Word Document or PDF/Electronically	Within ninety (90) days of Contract award and quarterly thereafter (January 30, April 30, July 30 and October 30).
13	Provider Manual (C.5.29.30.1)	1	Word Document or PDF/Electronically	Within ninety (90) days of Contract award and at least once annually with substantive changes

Managed Care Organization (MCO)

				noted.
14	Case Management Report (C.5.31.5.2)	1 per month	Excel Report/Electronically	Monthly on the 30 th day of each month.
15	Criteria to identify Enrollees who are appropriate for case management services. (C.5.31.5.2)	1	Word Document or PDF/Electronically	Within ninety (90) days of Contract award.
16	Care Coordination/Case Management Program Description and Program Evaluation. (C.5.31.5)	1	Word Document or PDF/Electronically	Annually on March 31 st .
17	Utilization Management Program Description and Program Evaluation. (C.5.30.2.2)	1	Word Document or PDF/Electronically	Annually on March 31 st .
18	QAPI Program Description and Program evaluation (C.5.32.1.4)	1	Word Document or PDF/Electronically	Annually on March 31 st .
19	HEDIS® Performance Measures (C.5.32.6.2)	1 per quarter	Excel Report/Electronically	Quarterly on January 15th, April 15th, July 15th & October 15 th .
20	HEDIS® Audit Report (C.5.32.5.8)	1	Word Document or PDF/Electronically	Annually, within seven (7) days of Contractor receipt from NCQA approved HEDIS® Auditor.
21	CAHPS® Survey Results (C.5.32.5.2)	1	Word Document or PDF/Electronically	Annually on June 15 th .
22	NCQA Accreditation Report (C.5.32.2.4)	1	Word Document or PDF/Electronically	Within 7 days of Contractor receipt from NCQA.
23	Medical Necessity Criteria (C.5.30.5.3)	1	Word Document or PDF/Electronically	Within ninety (90) days of Contract award.
24	Adverse Benefit Determination Letter Template (C.5.34.3.3.1)	1	Word Document or PDF/Electronically	Within ninety (90) days Contract award
25	Delegated Entity Listing (C.5.43.7.1)	1	Word Document or PDF/Electronically	Within ninety (90) days of Contract award and within sixty (60) days of executing or terminating a delegation agreement.

26	Revised Delegated Entity Listing (C.5.43.7.1)	1	Excel Report/Electronically	Within sixty (60) days of a change, either the addition of a new delegated entity or termination.
27	Pre-Delegation Review Report (C.5.43.7.1)	1	Word Document or PDF/Electronically	Within forty-five (45) days of the Contractor conducting the pre-delegation review
28	Delegation Oversight Review Report (C.5.43.7.3)	1	Word Document or PDF/Electronically	Annually within forty-five (45) days of the Contractor conducting the annual oversight review.
Fraud, Abuse and Waste Compliance				
29	Compliance Plan (C.5.33.4.1)	1	Word Document or PDF/Electronically	Within ninety (90) days of Contract award
30	List of edits, audits, reports, protocols, provisions, or references employed for specific controls. (C.5.33.4.6)	1	Word Document or PDF/Electronically	Upon request from the CA or Division of Program Integrity.
31	Program Integrity Reports. (C.5.33.1)	Varies	Word Document or PDF/Electronically	Upon DHCF request.
32	Confirmed violations of Fraud, Waste and Abuse (C.5.33.3.10)	Varies	Word Document or PDF/Electronically	Within twenty-four (24) hours of the violation confirmed by the Contractor
Grievance and Appeals				
33	Grievance and Appeals System Policies and Procedures (C.5.34.1.2)	1	Word Document or PDF/Electronically	Within ninety 90 days of the date of award and upon DHCF request.
34	Grievances and Appeals Report (C.5.34.13.1.1)	1 per month	Excel Report/Electronically	Each month by the 25th
35	Submit all tips, confirmed or suspected fraud and abuse to DHCF and the appropriate agency (C.5.33.6.1)	1 per reported violation	Word Document or PDF/Electronically	Within twenty-four (24) hours of a report of a violation.

Marketing, Outreach and Health Education				
36	Marketing Plan (C.5.8.2)	1	Word Document or PDF/Electronically	Forty-five (45) business days prior to October 1, annually.
37	Submit all marketing, outreach, health education and promotion, and other similar materials to DHCF for review and approval. (C.5.8.3.1)	1	Word Document or PDF/Electronically	At a minimum of thirty (30) business days prior to distribution.
38	Marketing, outreach, health education, and promotion activities Report. (C.5.8.3.3)	Varies	Excel Report/Electronically	Monthly no later than the fifteenth (15 th) of the month prior to the month of the scheduled activities.
39	Incentive Report. (C.5.8.4.5)	1	Excel Report/Electronically	Quarterly on January 15 th , April 15 th , July 15 th , & October 15 th .
40	Enrollee Handbook. (C.5.16.2.4)	1	Word Document and PDF/Electronically	Within thirty (30) days of Operational Start Date and updated annually thereafter.
Pharmacy				
41	Prior authorization process for covered outpatient drugs. (C.5.28.15.1)	1	Word Document or PDF/Electronically	Within ninety (90) days of Start Date.
42	Drug Utilization Data (C.5.28.14.5)	1	Excel Report/Electronically	Within 45 days of each quarterly rebate period
42	Description of DUR activities. (C.5.28.14.3)	1 per quarter	Word Document or PDF/Electronically	Quarterly on January 15 th , April 15 th , July 15 th , & October 15 th .
43	Prescription Drug Formulary Report (C.5.28.14.5)	1 per quarterly rebate period	Excel Report/Electronically	Within 45 calendar days after the end of each quarterly rebate period.
Finance				
44	Internal control policies and procedures that safeguard against loss or theft of Medicaid, Alliance, and ICP program funds. (C.5.36.1.2)	1	Word Document or PDF/Electronically	Within ninety (90) days of Contract award and annually thereafter.
45	Audited Financial Reporting Statement. (C.5.36.1.6)	1 per quarter	Word Document or PDF/Electronically	Quarterly on January 15 th , April 15 th , July 15 th , & October 15 th .

Managed Care Organization (MCO)

46	Unaudited financial statements and bank reconciliations. (C.5.36.1.7)	1 per month	Word Document or PDF/Electronically	Each month by the 25 th day of the month.
47	Written notice of any actions taken by DISB that may adversely affect Contractor's license or ability to operate in the District. (C.5.36.1.9)	1	Word Document or PDF/Electronically	Within two (2) business days of notice from DISB.
48	Certificate of Authority to Operate a Health Maintenance Organization in the District from DISB. (C.5.2.1)	1	Word Document or PDF/Electronically	Within in one (1) business day of DISB notifying Contractor or in accordance with DISB timeframes.
49	Financial Reporting Statements and MLR. (C.5.36.1.6)	1	Word Document or PDF/Electronically	Quarterly on January 15 th , April 15 th , July 15 th & October 15 th .
50	Contractor Provider rate and payment agreements. (C.5.35.6.1)	1	Word Document or PDF/Electronically	Upon DHCF request
51	Description and Information on PIPs. (C.5.29.27.5.3)	1	Word Document or PDF/Electronically	Within ninety (90) days of Contract award and October 1 st annually thereafter.
52	PIPs Report. (C.5.29.27.5.4)	1	Word Document or PDF/Electronically	Quarterly on January 15 th , April 15 th , July 15 th , & October 15 th .

Claims Processing/Systems and Encounters

53	Enrollee Encounter Data for all Covered Services. (C.5.37.3)	1	Excel Report/Electronically	Frequency to be determined by DHCF (frequency will be provided to the Contractor during the Readiness Review).
54	Performance report financial statement. (C.5.36.3.6)	1 per quarter	Word Document, Excel Report or PDF/Electronically	Quarterly on January 15 th , April 15 th , July 15 th , & October 15 th .
55	Claims Payment Report (C.5.36.3.5)	1 per month	Excel Report/Electronically	Each month, by the 25 th day of the month
56	MIS disaster recovery plan. (C.5.37.4.12)	1	Word Document or PDF/Electronically	Within ninety (90) days of Contract award.

Case Management and Care Coordination

57	Develop or select a screening tool for Behavioral Health in primary care settings and for children with Special Health Care Needs. (C.5.28.5.4)	1	Word Document or PDF/Electronically	Within ninety (90) days of Contract award.
58	Submission of Contractor's referral procedures regarding Enrollee second opinion for DHCF approval. (C.5.29.19.1)	1	Word Document or PDF/Electronically	Within ninety (90) days of the Contract award and annually thereafter.
	Third Party Liability			
59	Third Party Liability Report (C.5.35.7.2)	1 per month	Excel Report/Electronically	Monthly (by the tenth (10 th) day of the month following the end of each month)

F.3.1 Contractor shall submit to the District, as a deliverable, the report described in section H.5.5 that is required by the 51% District Residents New Hires Requirements and First Source Employment Agreement. If the Contractor does not submit the report as part of the deliverables, final payment to the Contractor shall not be paid pursuant to section G.3.2.

SECTION G: CONTRACT ADMINISTRATION

G.1 FIRST SOURCE AGREEMENT REQUEST FOR FINAL PAYMENT

- G.1.1 For contracts subject to the 51% District Residents New Hires Requirements and First Source Employment Agreement requirements, final request for payment must be accompanied by the report or a waiver of compliance discussed in section H.5.5.
- G.1.2 The District shall not make final payment to the Contractor until the agency CFO has received the CO's final determination or approval of waiver of the Contractor's compliance with 51% District Residents New Hires Requirements and First Source Employment Agreement requirements.

G.2 PAYMENT

- G.2.1 The District shall pay Contractor a prospective monthly capitation rate for each Enrollee that is enrolled with Contractor on the first (1st) day of each month.
- G.2.2 In accordance with 42 C.F.R. § 438.60, DHCF shall ensure that no payment is made to a Provider other than the through the Contractor for services available under the Contract between the District and Contractor, except when these payments are provided for in Title XIX of the Act, in 42 C.F.R chapter IV., or when DHCF makes direct payments to network providers for Graduate Medical Education (GME).
- G.2.2.1 In accordance with 42 C.F.R. § 438.4, if the District makes payments to Providers for GME costs under an approved State Plan, the District shall adjust the actuarially sound capitation rates to account for the GME payments to be made on behalf of Enrollees covered under the Contract, not to exceed the aggregate amount that would have been paid under the approved State Plan for DC Medicaid FFS Program. The District makes payments to Providers for the Direct Medical Expense (DME) add-on payments related to Inpatient services under the approved State Plan. The District shall ensure the actuarially sound capitation rates exclude the GME payments to be made on behalf of Enrollees covered under the Contract.
- G.2.2.2 As a condition of receiving payment under the DCHFP, Alliance, and ICP, Contractor shall comply with the applicable certifications, program integrity, and prohibited affiliation requirements of 42 C.F.R. Part 438.
- G.2.2.3 If an Enrollee's coverage ends under the Contract or an Enrollee is disenrolled for any reason, the District shall terminate payments to Contractor for that Enrollee effective on the last day of the month in which the Enrollee's status change becomes effective.
- G.2.2.3.1 If an Enrollee reaches a birthday that results in a change in the Enrollee's rate cohort, the Enrollee's new rates shall begin in the month following the Enrollee's birthday.
- G.2.2.4 Except as discussed in section G.4.2, because the capitation payments shall be

calculated based on the number of Enrollees on the first (1st) day of each month, no adjustments shall be made for Enrollees who are enrolled after the beginning of the month's payment cycle or disenrolled after the beginning of the month's payment cycle. Adjustments will occur at the mid-month Capitation cycle.

G.2.3 Actuarially Sound

In accordance with 42 C.F.R. § 438.4, all DCHFP payments to the Contractor under this contract shall be actuarially sound.

G.2.4 Electronic Payments

G.2.4.1 The District reserves the option to make payments to Contractor by wire, National Automated Clearing House Association (NACHA), or electronic transfer and shall provide Contractor at least a thirty (30) day notice prior to the effective date of any such change.

G.2.4.2 Where payments are made by electronic funds transfer, the District shall not be liable for any error or delay in transfer or indirect or consequential damages arising from the use of the electronic funds transfer process. Any charges or expenses imposed by the bank for transfers or related actions shall be borne by Contractor.

G.2.5 In accordance with 42 CFR 438.3(c)(2), capitation payments may only be made by the District and retained by the Contractor for Medicaid-eligible enrollees.

G.3 THE QUICK PAYMENT ACT

G.3.1 Interest Penalties to Contractors

G.3.1.1 The District will pay interest penalties on amounts due to the Contractor under the Quick Payment Act, D.C. Official Code § 2-221.01 *et seq.*, as amended, for the period beginning on the day after the required payment date and ending on the date on which payment of the amount is made. Interest shall be calculated at the rate of at least 1% per month. No interest penalty shall be paid if payment for the completed delivery of the item of property or service is made on or before the required payment date. The required payment date shall be:

G.3.1.1.1 The date on which payment is due under the terms of this contract;

G.3.1.1.2 Not later than 7 calendar days, excluding legal holidays, after the date of delivery of meat or meat food products;

G.3.1.1.3 Not later than 10 calendar days, excluding legal holidays, after the date of delivery of a perishable agricultural commodity; or

G.3.1.1.4 30 calendar days, excluding legal holidays, after receipt of a proper invoice for the amount of the payment due.

- G.3.1.2** No interest penalty shall be due to the Contractor if payment for the completed delivery of goods or services is made on or before:
 - G.3.1.2.1** 3rd day after the required payment date for meat or a meat product;
 - G.3.1.2.2** 5th day after the required payment date for an agricultural commodity; or
 - G.3.1.2.3** 15th day after any other required payment date.
- G.3.1.3** Any amount of an interest penalty which remains unpaid at the end of any 30-day period shall be added to the principal amount of the debt and thereafter interest penalties shall accrue on the added amount.
- G.3.2** **Payments to Subcontractors**
 - G.3.2.1** The Contractor shall take one of the following actions within seven (7) days of receipt of any amount paid to the Contractor by the District for work performed by any subcontractor under the contract:
 - G.3.2.1.1** Pay the subcontractor(s) for the proportionate share of the total payment received from the District that is attributable to the subcontractor(s) for work performed under the contract; or
 - G.3.2.1.2** Notify the CO and the subcontractor(s), in writing, of the Contractor's intention to withhold all or part of the subcontractor's payment and state the reason for the nonpayment.
 - G.3.2.2** The Contractor shall pay subcontractors or suppliers interest penalties on amounts due to the subcontractor or supplier beginning on the day after the payment is due and ending on the date on which the payment is made. Interest shall be calculated at the rate of at least 1% per month. No interest penalty shall be paid on the following if payment for the completed delivery of the item of property or service is made on or before the:
 - G.3.2.2.1** 3rd day after the required payment date for meat or a meat product;
 - G.3.2.2.2** 5th day after the required payment date for an agricultural commodity; or
 - G.3.2.2.3** 15th day after any other required payment date.
 - G.3.2.3** Any amount of an interest penalty which remains unpaid by the Contractor at the end of any 30-day period shall be added to the principal amount of the debt to the subcontractor and thereafter interest penalties shall accrue on the added amount.
 - G.3.2.4** A dispute between the Contractor and subcontractor relating to the amounts or entitlement of a subcontractor to a payment or a late payment interest penalty under

the Quick Payment Act does not constitute a dispute to which the District is a party. The District may not be interpleaded in any judicial or administrative proceeding involving such a dispute.

G.3.3 Subcontract requirements

G.3.3.1 The Contractor shall include in each subcontract under this contract a provision requiring the subcontractor to include in its contract with any lower-tier subcontractor or supplier the payment and interest clauses required under paragraphs (1) and (2) of D.C. Official Code § 2-221.02(d).

G.3.3.2 The Contractor shall include in each subcontract under this contract a provision that obligates the Contractor, at the election of the subcontractor, to participate in negotiation or mediation as an alternative to administrative or judicial resolution of a dispute between them.

G.3.4 Right to Withhold Payment

G.3.4.1 Pursuant to 42 C.F.R. §§ 438.6 and 438.608, the District reserves the right to withhold or recoup funds from Contractor in addition to any other remedies allowed under the Contract or any policies and procedures.

G.3.4.2 The District may withhold portions of capitation payments from Contractor or impose sanctions as provided in section G.6.2.8.

G.3.5 Co-Payment Prohibition

G.3.5.1 Contractor shall not impose co-payment requirements or other fees on Enrollees, except as directed to do so by DHCF, in accordance with the District's approved Medicaid State Plan.

G.3.6 Fines

G.3.6.1 Contractor shall be responsible for any fines levied against the District by HHS, CMS, or an administrative body as a result of Contractor's performance under the Contract.

G.3.6.2 Contractor shall be responsible for any fines or sanctions imposed upon the District by the courts when a court determines that Contractor has failed to adequately perform under the Contract or meet the requirements of a court order, including but not limited to *Salazar v. The District of Columbia et al.*

G.3.7 Sanctions

G.3.7.1 General Sanctions

G.3.7.1.1 In addition to any other remedies available to the District, the District may impose

sanctions against the Contractor for noncompliance with Contract terms by the Contractor or its subcontracted Providers in accordance with 29 DCMR § 5320.

- G.3.7.1.2 The Contractor shall be responsible for any recoupment of funds or sanctions imposed by the federal government to the District that are related to Contractor's non-compliance of any part of the Contract.

G.3.7.2 Intermediate Sanctions

- G.3.7.2.1 Basis for Imposition of Intermediate Sanctions

- G.3.7.2.1.1 The District shall establish intermediate sanctions, as specified in 42 C.F.R. § 438.702 and shall base its determinations on findings from onsite surveys, complaints filed by an Enrollee or an Enrollee representative, financial status, or any other source.

- G.3.7.2.1.2 Contractor shall be found to be non-compliant if the District determines that Contractor has failed to comply with the terms of the Contract, and any applicable federal law as specified in §§ 1903(m)(5)(A) and 1932(e) of the Act and 42 C.F.R. §§ 422.208-210, and 438.700-702, including:

- G.3.7.2.1.2.1 Substantially failing to provide Medically Necessary Services that Contractor is required to provide under law or under the Contract to an Enrollee covered under the Contract;

- G.3.7.2.1.2.2 Imposing on Enrollees premiums or charges that are in excess of the premiums or charges permitted under the Medicaid program;

- G.3.7.2.1.2.3 Acting to discriminate among Enrollees on the basis of their health status or need for health care services. This includes termination of enrollment or refusal to reenroll a beneficiary, except as permitted under the Medicaid program, or any practice that would reasonably be expected to discourage enrollment by beneficiaries whose medical condition or history indicates probable need for substantial future medical services;

- G.3.7.2.1.2.4 Misrepresenting, failing to provide, or falsifying information Contractor furnishes to CMS or the District;

- G.3.7.2.1.2.5 Misrepresenting or falsifying information Contractor furnishes to an Enrollee, potential Enrollee, or health care Provider;

- G.3.7.2.1.2.6 Failing to comply with requirements for Physician Incentive Plans as set forth in 42 C.F.R. §§ 422.208 and 422.210 (as in section H.14);

- G.3.7.2.1.2.7 Distributing directly or indirectly through any agent or Independent Contractor, Marketing Materials that have not been approved by the District or that contain false or materially misleading information;

- G.3.7.2.1.2.8 Violating any of the other applicable requirements of §§ 1903(m) or 1932 of the Act

and any implementing regulations; and

- G.3.7.2.1.2.9 Violating any District of Columbia law, regulation, or court order, including failure to comply with the Corrective Action imposed by DHCF (as described in section C.5.32.12), as a result of *Salazar v. The District of Columbia et al.*

G.3.7.3 Types of Intermediate Sanctions

- G.3.7.3.1 The types of intermediate sanctions the District may impose include the following:
 - G.3.7.3.1.1 Civil money penalties in the amounts specified in 42 C.F.R. § 438.704;
 - G.3.7.3.1.2 Appointment of temporary management for Contractor as provided in 42 C.F.R. § 438.706.
 - G.3.7.3.1.3 Granting Enrollees the right to terminate enrollment without cause and the District must notify the affected Enrollees of their right to disenroll;
 - G.3.7.3.1.4 Suspension of all new enrollment, including default enrollment, after the date the Secretary or DHCF notifies the Contractor of the determination of the violation of any requirement under section 1903(m) or 1932 of the Act; and
 - G.3.7.3.1.5 Suspension of payment for beneficiaries enrolled after the effective date of the sanction and until CMS or the District is satisfied that the reason for imposition of the sanction no longer exists and is not likely to recur.
- G.3.7.3.2 The District retains authority to impose additional sanctions under 29 DCMR § 5320 that address areas of noncompliance specified in 42 C.F.R. § 438.700, as well as additional areas of noncompliance. Nothing in this section prevents the District from exercising that authority.

G.3.7.4 Amounts of Civil Money Penalties

- G.3.7.4.1 The limit on, or the maximum civil money penalty, varies depending on the nature of Contractor's action or failure to act.
- G.3.7.4.2 Specific Limits
 - G.3.7.4.2.1 42 C.F.R. § 438.704 outlines the maximum civil money penalty specific limits. The limit is twenty-five thousand dollars (\$25,000) for each determination in accordance with 42 C.F.R. §§ 438.700(b)(1), (b)(5) and (b)(6):
 - G.3.7.4.2.1.1 Fails substantially to provide Medically Necessary services that the Contractor is required to provide under law or under this Contract with the District to an enrollee covered under this Contract;
 - G.3.7.4.2.1.2 Misrepresents or falsifies information that it furnishes to an Enrollee, Potential

enrollee, or health care Provider;

- G.3.7.4.2.1.3 Fails to comply with the requirements for Physician Incentive Plans, as set forth (for Medicare) in 42 C.F.R. §§ 422.208 and 422.210; and
- G.3.7.4.2.1.4 Distributes directly, or indirectly through any agent or independent contractor, Marketing materials that have not been approved by the District or that contain false or materially misleading information.
- G.3.7.4.2.2 The limit is one-hundred thousand dollars (\$100,000) for each determination in accordance with 42 §§ C.F.R.438.700 (b)(3) or (b)(4):
 - G.3.7.4.2.2.1 Acts to discriminate among Enrollees on the basis of their health status or need for health care services. This includes termination of enrollment or refusal to reenroll beneficiaries, except as permitted under the Medicaid program, or any practice that would reasonably be expected to discourage enrollment by beneficiaries whose medical condition or history indicates probable need for substantial future medical services.
 - G.3.7.4.2.2.2 Misrepresents or falsifies information the Contractor furnishes to CMS or to the District.
 - G.3.7.4.2.2.3 The limit is fifteen thousand dollars (\$15,000) for each Enrollee the District determines was not enrolled because of a discriminatory practice in accordance with 42 C.F.R § 438.700(b)(3) (This is subject to the overall limit of \$100,000 under section G.6.2.8.4.2.2).
- G.3.7.4.3 Specific Amount
 - G.3.7.4.3.1 For premiums or charges in excess of the amounts permitted under the Medicaid program, the maximum amount of the sanction is twenty-five thousand dollars (\$25,000) or double the amount of the excess charges, whichever is greater. The District shall deduct from the penalty the amount of overcharge and return it to the affected Enrollees.
- G.3.7.4.4 Special Rules for Temporary Management**
 - G.3.7.4.4.1 The District may impose temporary management only if it finds (through onsite survey, enrollee complaints, financial status, or any other source) that:
 - G.3.7.4.4.1.1 There is continued egregious behavior by Contractor, including but not limited to behavior that is described in 42 C.F.R. § 438.700, or that is contrary to any requirements of §§ 1903(m) and 1932 of the Act; or
 - G.3.7.4.4.1.2 There is substantial risk to Enrollees' health; or
 - G.3.7.4.4.1.3 The sanction is necessary to ensure the health of Contractor's Enrollees:

- G.3.7.4.4.1.3.1 While improvements are made to remedy violations under 42 C.F.R. § 438.700; or
- G.3.7.4.4.1 Until there is an orderly termination or reorganization of Contractor.
- G.3.7.4.4.2 The District shall impose temporary management (regardless of any other sanction that may be imposed) if it finds that Contractor has repeatedly failed to meet substantive requirements in §§ 1903(m) or 1932 of the Act or 42 C.F.R. § 438 Subpart I. The District shall also grant Enrollees the right to terminate enrollment without cause, as described in 42 C.F.R. § 438.702(a)(3) and shall notify the affected Enrollees of their right to terminate enrollment.
- G.3.7.4.4.3 The District shall not delay imposition of temporary management to provide a hearing before imposing this sanction.
- G.3.7.4.4.2 The District may not terminate temporary management until it determines that Contractor can ensure that the sanctioned behavior will not recur.
- G.3.7.4.5 Termination of Contractor's Contract**
- G.3.7.4.5.1 The Contractor shall not terminate without the authorization of the CO. Notwithstanding terms in the Standard Contract Provision, the District has the authority to terminate Contractor's Contract and enroll Contractor's Enrollees in other Contractors, or provide their Medicaid benefits through other options included in the District State Plan, if the District determines that Contractor has failed to do either of the following:
 - G.3.7.4.5.1.1 Carry out the substantive terms of the Contract; or
 - G.3.7.4.5.1.2 Meet applicable requirements in §§ 1932, 1903(m), and 1905(t) of the Act.
- G.3.7.4.6 Notice of Sanction and Pre-termination Hearing**
- G.3.7.4.6.1 Except as provided in 42 C.F.R. § 438.706(c), before imposing any of the intermediate sanctions specified in this section, the District shall give Contractor timely written notice that explains the following:
 - G.3.7.4.6.1.1 The basis and nature of the sanction.
 - G.3.7.4.6.1.2 Any other appeal rights that the District elects to provide.
- G.3.7.4.6.2 Before terminating the Contract under 42 C.F.R. § 438.708, the District shall provide Contractor a pre-termination hearing, including:
 - G.3.7.4.6.2.1 Give Contractor written notice of its intent to terminate, the reason for termination, and the time and place of the hearing;

- G.3.7.4.6.2.2 After the hearing, give the Contractor written notice of the decision affirming or reversing the proposed termination of the Contract and, for an affirming decision, the effective date of termination; and
- G.3.7.4.6.2.3 Give Enrollees of the Contractor notice of the termination and information, consistent with 42 C.F.R. § 438.10, on their options for receiving Medicaid services following the effective date of termination.
- G.3.7.4.6.3 At the same time DHCF sends notice to the Contractor under 42 C.F.R. § 438.730, CMS forwards a copy of the notice to the OIG.
- G.3.7.4.7 Disenrollment during Termination Hearing Process**
- G.3.7.4.7.1 After the District notifies Contractor that it intends to terminate the Contract, the District may do the following:
 - G.3.7.4.7.1.1 Give Contractor's Enrollees written notice of the District's intent to terminate the Contract; and
 - G.3.7.4.7.1.2 Allow Enrollees to disenroll immediately without cause.
- G.3.7.4.8 Notice to CMS**
- G.3.7.4.8.1 The District shall give the CMS Regional Office written notice whenever it imposes or lifts a sanction for one of the violations listed in 42 C.F.R. § 438.700.
- G.3.7.4.8.2 The written notice shall:
 - G.3.7.4.8.2.1 Be given no later than thirty (30) days after the District imposes or lifts a sanction; and
 - G.3.7.4.8.2.2 Specify the affected Contractor, the kind of sanction, and the reason for the District's decision to impose or lift a sanction.
- G.3.7.4.9 Monitoring Violations**
- G.3.7.4.9.1 In accordance with 42 C.F.R. § 438.726(a), the District shall develop and implement a plan to monitor for violations that involve the actions and failures to act as specified 42 C.F.R. § 438.726 and to implement the provisions of 42 C.F.R. § 438.726.
- G.3.7.4.9.2 Contract shall provide that payments provided under the Contract shall be denied for new Enrollees when and for so long as, payment for those Enrollees is denied by CMS under 42 C.F.R. § 438.730(e).
- G.3.7.4.9.3 The District shall recommend that CMS impose the denial of payment sanction on Contractor if the District determines that Contractor acts or fails to act as specified in 42 C.F.R. § 438.700(b)(1) through (b)(6).

- G.3.7.4.9.4 CMS retains the right to independently perform the functions assigned to DHCF under 42 C.F.R. §438.730 (a) through (d).
- G.3.7.4.10 Effect of a Determination**
- G.3.7.4.10.1 In accordance with 42 C.F.R. § 438.730(b), the District's determination becomes CMS' determination for purposes of § 1903(m)(5)(A) of the Act unless CMS reverses or modifies it within fifteen (15) days.
- G.3.7.4.10.2 When the District decides to recommend imposing the sanction, this recommendation becomes CMS' decision, for purposes of § 1903(m)(5)(B)(ii) of the Act, unless CMS rejects this recommendation within fifteen (15) days.
- G.3.7.4.11 Notice of Sanction**
- G.3.7.4.11.1 If the District's determination becomes CMS' determination under Section G.6.2.8.11.1, the District shall take the following actions in accordance with 42 C.F.R. § 438.730(c):
- G.3.7.4.11.1.1 Give the Contractor written notice of the nature and basis of the proposed sanction;
- G.3.7.4.11.1.2 Allow the Contractor fifteen (15) days from the date it receives the notice to provide evidence that it has not acted or failed to act in the manner that is the basis for the recommended sanction;
- G.3.7.4.11.1.3 The District may extend the initial fifteen (15) day period for an additional fifteen (15) days if:
- G.3.7.4.11.1.3.1 Contractor submits a written request that includes a credible explanation of why it needs additional time;
- G.3.7.4.11.1.3.2 The request is received by CMS before the end of the initial period; and
- G.3.7.4.11.1.3.3 CMS has not determined that the Contractor's conduct poses a threat to an Enrollee's health or safety.
- G.3.7.4.12 Informal Reconsideration**
- G.3.7.4.12.1 If the Contractor submits a timely response to the notice of sanction, the District shall, in accordance with 42 C.F.R. § 438.730(d):
- G.3.7.4.12.1.1 Conduct an informal reconsideration that includes review of the evidence by a District agency official who did not participate in the original recommendation;
- G.3.7.4.12.1.2 Give the Contractor a concise written decision setting forth the factual and legal basis for the decision; and

G.3.7.4.12.1.3 Forward the decision to CMS.

G.3.7.4.12.2 The District's decision under G.6.2.8.11.3.1.2 shall become CMS' decision unless CMS reverses or modifies the decision within fifteen (15) days from the date of receipt by CMS.

G.3.7.4.12.3 If CMS reverses or modifies the District's decision, the District shall send the Contractor a copy of CMS' decision.

G.3.7.4.13 Denial of Payment

G.3.7.4.13.1 CMS, based upon the recommendation of DHCF, may deny payment to the District for new Enrollees of Contractor under § 1903(m)(5)(B)(ii) of the Act in the following situations, in accordance with 42 C.F.R. § 438.730(e):

G.3.7.4.13.1.1 If a CMS determination that the Contractor has acted or failed to act, as described in of 42 C.F.R. §§ 438.700(b)(1) through (b)(6), is affirmed on review under Section G.6.2.8.11.4; and

G.3.7.4.13.1.2 If a CMS determination is not contested in a timely manner by the Contractor under section G.6.2.8.11.3.

G.3.7.4.13.2 Under 42 C.F.R § 438.726(b), CMS' denial of payment for new Enrollees automatically results in a denial of District payments to the Contractor for the same Enrollees.

G.3.7.4.14 Effective Date of Sanction

G.3.7.4.14.1 If Contractor does not seek reconsideration, a sanction is effective fifteen (15) days after the date Contractor is notified under section G.6.2.8.11.2 of the decision to impose the sanction.

G.3.7.4.14.2 If Contractor seeks reconsideration, the following rules apply:

G.3.7.4.14.2.1 Except as specified in 42 C.F.R. § 438.730(d), the sanction is effective on the date specified in CMS' reconsideration notice.

G.3.7.4.14.2.2 If CMS, in consultation with the District, determines that the Contractor's conduct poses a serious threat to an Enrollee's health or safety, the sanction may be made effective earlier than the date of the District's reconsideration decision under section G.6.2.8.14.1.2.

G.3.8 Subcontract Requirements

G.3.8.1 The Contractor shall include in each subcontract under this Contract, a provision requiring the subcontractor to include in its contract with any lower-tier subcontractor

or supplier, the payment and interest clauses required under paragraphs (1) and (2) of D.C. Official Code § 2-221.02(d).

G.4 CONTRACTING OFFICER (CO)

Contracts will be entered into and signed on behalf of the District only by Contracting Officers. The contact information for the Contracting Officer is:

Helena Barbour, Contracting Officer
Office of Contracting and Procurement
441 4th Street, Suite 270 North
Washington, DC 20001
(202) 442 – 5817
Helena.Barbour@dc.gov

G.5 AUTHORIZED CHANGES BY THE CONTRACTING OFFICER

G.5.1 The CO is the only person authorized to approve changes in any of the requirements of this Contract.

G.5.2 Contractor shall not comply with any order, directive or request that changes or modifies the requirements of this Contract, unless issued in writing and signed by the CO.

G.5.3 In the event the Contractor effects any change at the instruction or request of any person other than the CO, the change will be considered to have been made without authority and no adjustment will be made in the Contract price to cover any cost increase incurred as a result thereof.

G.6 CONTRACT ADMINISTRATOR (CA)

G.6.1 The CA is responsible for general administration of the Contract and advising the CO as to the Contractor's compliance or noncompliance with the Contract. The CA has the responsibility of ensuring the work conforms to the requirements of the Contract and such other responsibilities and authorities as may be specified in the Contract. These include:

G.6.1.1 Keeping the CO fully informed of any technical or contractual difficulties encountered during the performance period and advising the CO of any potential problem areas under the Contract;

G.6.1.2 Coordinating site entry for Contractor personnel, if applicable;

G.6.1.3 Reviewing invoices for completed work and recommending approval by the CO if the Contractor's costs are consistent with the negotiated amounts and progress is satisfactory and commensurate with the rate of expenditure;

- G.6.1.4** Reviewing and approving invoices for deliverables to ensure receipt of goods and services. This includes the timely processing of invoices and vouchers in accordance with the District's payment provisions; and
- G.6.1.5** Maintaining a file that includes all Contract correspondence, modifications, records of inspections (site, data, equipment) and invoice or vouchers.
- G.6.2** The address and telephone number of the CA is:
- Lisa Truitt, Director, HCDMA
Department of Healthcare Finance
441 4th Street, Suite 900 South
Washington, DC 20001
(202) 442-9109
lisa.truitt@dc.gov*
- G.6.3** The CA shall NOT have the authority to:
1. Award, agree to, or sign any Contract, delivery order or task order. Only the CO shall make contractual agreements, commitments or modifications;
 2. Grant deviations from or waive any of the terms and conditions of the Contract;
 3. Increase the dollar limit of the Contract or authorize work beyond the dollar limit of the Contract,
 4. Authorize the expenditure of funds by the Contractor;
 5. Change the period of performance; or
 6. Authorize the use of District property, except as specified under the Contract.
- G.6.4** Contractor will be fully responsible for any changes not authorized in advance, in writing, by the CO; may be denied compensation or other relief for any additional work performed that is not so authorized; and may also be required, at no additional cost to the District, to take all corrective action necessitated by reason of the unauthorized changes.

SECTION H: SPECIAL CONTRACT REQUIREMENTS

H.1 HIRING OF DISTRICT RESIDENTS AS APPRENTICES AND TRAINEES

H.1.1 For all new employment resulting from this Contract or Subcontracts hereto, as defined in Mayor's Order 83-265 and implementing instructions, the Contractor shall use its best efforts to comply with the following basic goal and objectives for utilization of bona fide residents of the District of Columbia in each project's labor force:

H.1.1.1 At least fifty-one (51) percent of apprentices and trainees employed shall be residents of the District of Columbia registered in programs approved by the District of Columbia Apprenticeship Council, in reference to the District of Columbia Workforce Intermediary Establishment and Reform of First Source Amendment Act of 2011.

H.1.2 The Contractor shall negotiate an Employment Agreement with the Department of Employment Services (DOES) for jobs created as a result of this Contract. The DOES shall be the Contractor's first source of referral for qualified apprentices and trainees in the implementation of employment goals contained in this clause.

H.2 DEPARTMENT OF LABOR WAGE DETERMINATIONS

The Contractor shall be bound by the Wage Determination No. 2015-4281 Revision No.: 15 dated 12/23/2019 issued by the U.S. Department of Labor in accordance with the Service Contract Act, 41 U.S.C. §351 et seq., and incorporated herein a Section J.2. The Contractor shall be bound by the wage rates for the term of the contract subject to revision as stated herein and in accordance with Section 24 of the Standard Contract Provisions (SCP). If an option period is exercised, the Contractor shall be bound by the applicable wage rates at the time of the option period. If the option period is exercised and the CO obtains a revised wage determination, the revised wage determination is applicable for the option periods and the Contractor may be entitled to an equitable adjustment.

H.3 PREGNANT WORKERS FAIRNESS

H.3.1 The Contractor shall comply with the Protecting Pregnant Workers Fairness Act of 2016, D.C. Official Code § 32-1231.01 *et seq.* (PPWF Act).

H.3.2 The Contractor shall not:

(a) Refuse to make reasonable accommodations to the known limitations related to pregnancy, childbirth, related medical conditions, or breastfeeding for an employee, unless the Contractor can demonstrate that the accommodation would impose an undue hardship;

(b) Take an adverse action against an employee who requests or uses a reasonable accommodation in regard to the employee's conditions or privileges of employment,

including failing to reinstate the employee when the need for reasonable accommodations ceases to the employee's original job or to an equivalent position with equivalent:

- (1) Pay;
- (2) Accumulated seniority and retirement;
- (3) Benefits; and
- (4) Other applicable service credits;

(c) Deny employment opportunities to an employee, or a job applicant, if the denial is based on the need of the employer to make reasonable accommodations to the known limitations related to pregnancy, childbirth, related medical conditions, or breastfeeding;

(d) Require an employee affected by pregnancy, childbirth, related medical conditions, or breastfeeding to accept an accommodation that the employee chooses not to accept if the employee does not have a known limitation related to pregnancy, childbirth, related medical conditions, or breastfeeding or the accommodation is not necessary for the employee to perform her duties;

(e) Require an employee to take leave if a reasonable accommodation can be provided; or

(f) Take adverse action against an employee who has been absent from work as a result of a pregnancy-related condition, including a pre-birth complication.

H.3.3 Contractor shall post and maintain in a conspicuous place a notice of rights in both English and Spanish and provide written notice of an employee's right to a needed reasonable accommodation related to pregnancy, childbirth, related medical conditions, or breastfeeding pursuant to the PPWF Act to:

(a) New employees at the commencement of employment;

(b) Existing employees; and

(c) An employee who notifies the employer of her pregnancy, or other condition covered by the PPWF Act, within 10 days of the notification.

H.3.4 The Contractor shall provide an accurate written translation of the notice of rights to any non-English or non-Spanish speaking employee.

H.3.5 Violations of the PPWF Act shall be subject to civil penalties as described in the Act.

H.4 UNEMPLOYED ANTI-DISCRIMINATION

H.4.1 Contractor shall comply with the Unemployed Anti-Discrimination Act of 2012, D.C. Official Code § 32-1361 *et seq.*

H.4.2 Contractor shall not:

- (a) Fail or refuse to consider for employment, or fail or refuse to hire, an individual as an employee because of the individual's status as unemployed; or
- (b) Publish, in print, on the Internet, or in any other medium, an advertisement or announcement for any vacancy in a job for employment that includes:
 - (1) Any provision stating or indicating that an individual's status as unemployed disqualifies the individual for the job; or
 - (2) Any provision stating or indicating that an employment agency will not consider or hire an individual for employment based on that individual's status as unemployed.

H.4.3 Violations of the Unemployed Anti-Discrimination Act shall be subject to civil penalties as described in the Act.

H.5 51% DISTRICT RESIDENTS NEW HIRES REQUIREMENTS AND FIRST SOURCE EMPLOYMENT AGREEMENT

Delete Article 35, 51% District Residents New Hires Requirements and First Source Employment Agreement, of the Standard Contract Provisions dated July 2010 for use with District of Columbia Government Supplies and Services Contracts and substitute the following Section **H.5 51% DISTRICT RESIDENTS NEW HIRES REQUIREMENTS NAD FIRST SOURCE AGREEMENT** in its place:

H.5.1 For contracts for services in the amount of \$300,000 or more, the Contractor shall comply with the First Source Employment Agreement Act of 1984, as amended, D.C. Official Code §§ 2-219.01 *et seq.* (First Source Act).

H.5.2 The Contractor shall enter into and maintain during the term of the contract, a First Source Employment Agreement (Employment Agreement) with the District of Columbia Department of Employment Service's (DOES), in which the Contractor shall agree that:

- (a) The first source for finding employees to fill all jobs created in order to perform the contract shall be the First Source Register; and
- (b) The first source for finding employees to fill any vacancy occurring in all jobs covered by the Employment Agreement shall be the First Source Register.

H.5.3 The Contractor shall not begin performance of the contract until its Employment Agreement has been accepted by DOES. Once approved, the Employment Agreement shall not be amended except with the approval of DOES.

H.5.4 The Contractor agrees that at least 51% of the new employees hired to perform the contract shall be District residents.

H.5.5 The Contractor's hiring and reporting requirements under the First Source Act and any rules promulgated thereunder shall continue for the term of the contract.

- H.5.6** The CO may impose penalties, including monetary fines of 5% of the total amount of the direct and indirect labor costs of the contract, for a willful breach of the Employment Agreement, failure to submit the required hiring compliance reports, or deliberate submission of falsified data.
- H.5.7** If the Contractor does not receive a good faith waiver, the CO may also impose an additional penalty equal to 1/8 of 1% of the total amount of the direct and indirect labor costs of the contract for each percentage by which the Contractor fails to meet its hiring requirements.
- H.5.8** Any Contractor which violates, more than once within a 10-year timeframe, the hiring or reporting requirements of the First Source Act shall be referred for debarment for not more than five (5) years.
- H.5.9** The Contractor may appeal any decision of the CO pursuant to this clause to the D.C. Contract Appeals Board as provided in **clause 14 of the SCP, Disputes**.
- H.5.10** The provisions of the First Source Act do not apply to nonprofit organizations which employ 50 employees or less.
- H.6** **SECTION 504 OF THE REHABILITATION ACT OF 1973, as amended.**
- During the performance of the contract, the Contractor and any of its independent Contractors shall comply with section 504 of the Rehabilitation Act of 1973, as amended. This Act prohibits discrimination against disabled people in federally funded programs and activities. See 29 U.S.C. §§ 794 *et seq.*
- H.7** **AMERICANS WITH DISABILITIES ACT OF 1990 (ADA)**
- During the performance of this contract, the Contractor and any of its independent contractors shall comply with the ADA. The ADA makes it unlawful to discriminate in employment against a qualified individual with a disability. See 42 U.S.C. §§ 12101 *et seq.*
- H.8** **CITYWIDE CLEAN HANDS CERTIFICATE**
- H.8.1** All Offerors are required to submit a copy of their Citywide Clean Hands Certificate with their proposal.
- H.9** **SUBCONTRACTING REQUIREMENTS**
- H.9.1** **Mandatory Subcontracting Requirements**
- H.9.1.1** For all contracts in excess of \$250,000, at least 35% of the dollar volume of the contract shall be subcontracted to qualified small business enterprises (SBEs). However, a waiver to reduce the 35% subcontracting may be forthcoming at a later date.

- H.9.1.2** If there are insufficient SBEs to completely fulfill the requirement of paragraph H.9.1.1, then the subcontracting may be satisfied by subcontracting 35% of the dollar volume to any qualified certified business enterprises (CBEs); provided, however, that all reasonable efforts shall be made to ensure that SBEs are significant participants in the overall subcontracting work.
- H.9.1.3** A prime contractor that is certified by DSLBD as a small, local or disadvantaged business enterprise shall not be required to comply with the provisions of sections H.9.1.1 and H.9.1.2.
- H.9.1.4** Except as provided in H.9.1.5 and H.9.1.7, a prime contractor that is a CBE and has been granted a proposal preference pursuant to D.C. Official Code § 2-218.43, or is selected through a set-aside program, shall perform at least 35% of the contracting effort with its own organization and resources and, if it subcontracts, 35% of the subcontracting effort shall be with CBEs. A CBE prime contractor that performs less than 35% of the contracting effort shall be subject to enforcement actions under D.C. Official Code § 2-218.63.
- H.9.1.5** If the prime contractor is a certified joint venture and has been granted a bid preference pursuant to D.C. Official Code § 2-218.43, or is selected through a set-aside program, the CBE member of the certified joint venture shall perform at least 50% of the contracting effort with its own organization and resources and, if it subcontracts, 35% of the subcontracting effort shall be with CBEs. If the CBE member of the certified joint venture prime contractor performs less than 50% of the contracting effort, the certified joint venture shall be subject to enforcement actions under D.C. Official Code § 2-218.63.
- H.9.1.6** Each CBE utilized to meet these subcontracting requirements shall perform at least 35% of its contracting effort with its own organization and resources.
- H.9.1.7** A prime contractor that is a CBE and has been granted a proposal preference pursuant to D.C. Official Code § 2-218.43, or is selected through a set-aside program, shall perform at least 50% of the on-site work with its own organization and resources if the contract is \$1 million or less.

H.9.2 **Subcontracting Plan**

If the prime Contractor is required by law to subcontract under this contract, it must subcontract at least 35% of the dollar volume of this Contract in accordance with the provisions of section H.9.1 of this clause. The plan shall be submitted as part of the proposal and may only be amended after award with the prior written approval of the CO and Director of DSLBD. Any reduction in the dollar volume of the subcontracted portion resulting from an amendment of the plan after award shall inure to the benefit of the District.

Each subcontracting plan shall include the following:

- (1) The name and address of each subcontractor;

- (2) A current certification number of the small or certified business enterprise;
- (3) The scope of work to be performed by each subcontractor; and
- (4) The price that the prime contractor will pay each subcontractor.

H.9.3 Copies of Subcontracts

Within twenty-one (21) days of the date of award, the Contractor shall provide fully executed copies of all subcontracts identified in the subcontracting plan to the CO, CA, District of Columbia Auditor and the Director of DSLBD.

H.9.4 Subcontracting Plan Compliance Reporting

H.9.4.1 If the Contractor has a subcontracting plan required by law for this Contract, the Contractor shall submit a quarterly report to the CO, CA, District of Columbia Auditor and the Director of DSLBD. The quarterly report shall include the following information for each Subcontract identified in the subcontracting plan:

- (A) The price that the prime Contractor will pay each subcontractor under the subcontract;
- (B) A description of the goods procured or the services subcontracted for;
- (C) The amount paid by the prime contractor under the subcontract; and
- (D) A copy of the fully executed subcontract, if it was not provided with an earlier quarterly report.

H.9.4.2 If the fully executed Subcontract is not provided with the quarterly report, the prime Contractor will not receive credit toward its subcontracting requirements for that subcontract.

H.9.5 Annual Meetings

Upon at least 30-days written notice provided by DSLBD, the Contractor shall meet annually with the CO, CA, District of Columbia Auditor, and the Director of DSLBD to provide an update on its subcontracting plan.

H.9.6 Notices

The Contractor shall provide written notice to the DSLBD and the District of Columbia Auditor upon commencement of the Contract and when the Contract is completed.

H.9.7 Enforcement and Penalties for Breach of Subcontracting Plan

H.9.7.1 A Contractor shall be deemed to have breached a subcontracting plan required by law, if the Contractor (i) fails to submit subcontracting plan monitoring or compliance reports or other required subcontracting information in a reasonably timely manner; (ii) submits a monitoring or compliance report or other required subcontracting information containing a materially false statement; or (iii) fails to meet its subcontracting requirements.

- H.9.7.2** A Contractor that is found to have breached its subcontracting plan for utilization of CBEs in the performance of a Contract shall be subject to the imposition of penalties, including monetary fines in accordance with D.C. Official Code § 2-218.63.
- H.9.7.3** If the CO determines the Contractor’s failure to be a material breach of the contract, the CO shall have cause to terminate the contract under the default provisions in **clause 8 of the SCP, Default.**
- H.10 FAIR CRIMINAL RECORD SCREENING**
- H.10.1** Contractor shall comply with the provisions of the Fair Criminal Record Screening Amendment Act of 2014, effective December 17, 2014 (D.C. Law 20-152) (the “Act” as used in this section). This section applies to any employment, including employment on a temporary or contractual basis, where the physical location of the employment is in whole or substantial part within the District of Columbia.
- H.10.2** Prior to making a conditional offer of employment, the Contractor shall not require an applicant for employment, or a person who has requested consideration for employment by the Contractor, to reveal or disclose an arrest or criminal accusation that is not then pending or did not result in a criminal conviction.
- H.10.3** After making a conditional offer of employment, the Contractor may require an applicant to disclose or reveal a criminal conviction.
- H.10.4** Contractor may only withdraw a conditional offer of employment, or take adverse action against an applicant, for a legitimate business reason as described in the Act.
- H.10.5** This section and the provisions of the Act shall not apply:
- (a) Where a federal or District law or regulation requires the consideration of an applicant’s criminal history for the purposes of employment;
 - (b) To a position designated by the employer as part of a federal or District government program or obligation that is designed to encourage the employment of those with criminal histories;
 - (c) To any facility or employer that provides programs, services, or direct care to, children, youth, or vulnerable adults; or
 - (d) To employers that employ less than 11 employees.
- H.10.6** A person claiming to be aggrieved by a violation of the Act may file an administrative complaint with the District of Columbia Office of Human Rights, and the Commission on Human Rights may impose monetary penalties against the Contractor.

H.11 DISTRICT RESPONSIBILITIES

H.11.1 Enrollment

H.11.1.1 Effective Date of Enrollment for non-Medicaid Eligible Immigrant Children

H.11.1.1.1 The District shall enroll or auto assign Non-Medicaid eligible Immigrant Children on the date they are deemed eligible by the Economic Security Administration (ESA). The District shall assign children who are deemed eligible to a Contractor retroactive to the first (1st) of the month.

H.11.1.2 Enrollment Notification Schedule

H.11.1.2.1 The following describes the schedule for notification and enrollment for DCHFP, Alliance, and ICP.

H.11.1.2.2 One (1) month after the Start Date of the Contract, the District's Enrollment Broker shall send a notification letter to all Medicaid, Alliance, and ICP eligible individuals. The letter shall inform of the following:

H.11.1.2.2.1 The District shall notify all Enrollees of their auto assignment to one of three Contractors selected as a result of this procurement. As outlined in section C.5.15, Enrollees shall have thirty (30) days from the date of the letter to select a new Contractor.

H.11.1.3 The District shall disenroll an Enrollee due to loss of eligibility under the following circumstances:

H.11.1.3.1 If the Enrollee is no longer eligible for DCHFP, Alliance, or ICP, the Enrollee's disenrollment shall be effective no later than the first (1st) day of the first (1st) full month following the loss of eligibility; or

H.11.1.3.2 If the Enrollee ages out of the DCHFP, CHIP or ICP, the disenrollment shall be effective the first day of the following month of their loss of eligibility.

H.11.2 DHCF has contracted with an Enrollment Broker to fulfill the District's responsibilities described in this section. The District's Enrollment Broker shall:

H.11.2.1.1 Notify Enrollees regarding their choice of Contractors;

H.11.2.1.2 Assist Enrollees in choosing Counseling Services, as required by 42 C.F.R. § 438.71;

H.11.2.1.3 Process enrollment;

H.11.2.1.4 Maintain, transmit, and verify enrollment data;

H.11.2.1.5 Notify Contractors regarding enrollment; and

H.11.2.1.6 Notify each Enrollee of the opportunity to change enrollment ninety (90) days before

each anniversary of the Enrollee's date of enrollment.

- H.11.3 On or around the 25th day of the month DHCF, through its Fiscal Agent, shall provide Contractor with a HIPAA compliant 834 x12 transaction. The transition shall contain information on eligible Enrollees who have either voluntarily enrolled with Contractor or who are auto-enrolled with Contractor and whose coverage is effective beginning or continuing on the first (1st) day of the upcoming month.
- H.11.3.1 Information furnished to Contractor shall contain each Enrollee's name, identification number, phone, address, race/ethnicity, primary language spoken (as available) of each Medicaid Enrollee, birth date, and Medicaid eligibility code.
- H.11.3.2 The information shall also indicate the method of enrollment (voluntary or auto-enrollment), the Enrollee's current PCP (as available), and an indication of Enrollee's health conditions and special needs that are known.
- H.11.4 DHCF may restrict the number of Enrollees in or assigned to a Contractor, if DHCF determines that Contractor or its Provider Network do not have adequate capacity (as defined by Section C.5.29.3.3) to serve additional Enrollees, or if DHCF imposes Intermediate Sanctions under section G.3. Families enrolled with Contractor shall still be given the opportunity to enroll with Contractor, even if DHCF restricts Contractor's enrollment under this provision.
- H.11.5 RESERVED**
- H.11.6 Readiness Assessment**
 - H.11.6.1 DHCF shall conduct a Readiness Assessment of all Contractors selected for award of the Contract. Contractor shall fully comply with DHCF's Readiness Assessment and Review procedures, including providing DHCF or its Contractors access to documents, staff, and facilities.
 - H.11.6.2 Timing**
 - H.11.6.2.1 DHCF will conduct a Readiness Assessment after the Contract award is announced and prior to enrollment of any Enrollees.
 - H.11.6.3 Content of Readiness Assessment**
 - H.11.6.3.1 The Readiness Assessment shall include but is not limited to: site visits and review of documentation and deliverables that are required prior to enrollment. Areas of special emphasis for the Readiness Assessment may include, but are not limited to, EPSDT; mental health care; Enrollee outreach; Care Coordination and Case Management procedures; financial operations; utilization management and CQI management; network adequacy and capacity; Enrollment Activities; provisions for monitoring the transition of Enrollees with Special Health Care Needs; claims payment procedures; and reporting.

H.11.6.4 Readiness Assessment and Corrective Action

H.11.6.4.1 If DHCF determines that any potential Contractor has not met the criteria for readiness, DHCF shall notify the Contractor and the Contractor shall be required to develop a CAP acceptable to DHCF and in accordance with section C.5.32.12. Following the implementation of the CAP, DHCF has the right to conduct a site visit to Contractor's office to verify implementation of the CAP. DHCF shall approve Contractor for enrollment once DHCF verifies that the CAP has been implemented to its satisfaction.

H.11.6.5 Readiness Assessment Certification

DHCF shall complete and submit a Certification of Readiness indicating the Contractor's successful fulfillment of the contents of the Readiness Assessment, as described in section H.11.6.3, thirty (30) days before Start Date. The Readiness Assessment Certification shall be signed by the Contractor's authorized representative, the Contract Administrator, and the Contracting Officer prior to the Contractor's acceptance of Enrollees in the DCHFP, Alliance, and ICP.

H.11.7 Establishing Community Standards

H.11.7.1 When establishing community standards DHCF will consider:

H.11.7.1.1 Relevant federal statutes, regulations, and policy;

H.11.7.1.2 Relevant District of Columbia statutes, regulations, and policy;

H.11.7.1.3 Relevant federal and District court cases;

H.11.7.1.4 The opinion of health care Providers and professionals who practice in the District and, where appropriate, practice primarily within a specific subset of the District's population or geography; and

H.11.7.1.5 Valid, reliable research generalizable to the District of Columbia and any population within the District and any population within the District of Columbia of interest.

H.11.7.2 If Contractor disagrees with DHCF's definition of a community standard, the Contractor may submit an alternative community standard definition to DHCF for consideration, along with an explanation of how Contractor established the standard prior to applying that standard for analysis.

H.11.7.3 By approving a report or Deliverable, DHCF represents only that it has received and reviewed the report or Deliverable.

H.11.7.4 The CA acceptance of a report or Deliverable is equivalent to DHCF's acceptance of that report. Another District agency's acceptance of a report or Deliverable does not discharge any of Contractor's contractual obligations with respect to its reporting requirements under sections C.5.36 and F.3, or to the quality, comprehensiveness,

functionality, effectiveness, or acceptance by the CA or DHCF as a whole.

H.11.8 Reporting Requirements

H.11.8.1 DHCF shall provide the Contractor templates for the reports required in sections C.5.36 and F.3 following the Start Date.

H.11.8.2 DHCF shall publicly highlight the performance of Contractor on the performance measures described in, but not limited to, section C.5.32.6 and the other performance reports described in section F.3

H.11.9 Enrollee Handbook

DHCF shall provide Contractor a standard Enrollee Handbook Template within fifteen (15) days of the date of contract award.

H.11.10 Non-Financial Performance Incentives

H.11.10.1 DHCF may, at its discretion, utilize Contractor's performance on the performance measures described in section C.5.32.6 to develop Performance Report Cards, which present a summary of the Contractor's performance, and DHCF will distribute to Enrollees, Providers, and other stakeholders. The Report Card will provide Enrollees and the public with consistent and transparent information regarding the performance of the Contractor.

H.11.10.2 DHCF, at its discretion, may publicly highlight the performance of Contractor on the performance measures described in section C.5.32.6 and other performance reports described within section C, including through published summaries, reports, and documents distributed to the public.

H.12 Performance-Based Incentive Program

H.12.1 Providing incentives to Contractors for high quality performance is an important component of DHCF's overall strategy to improve the quality of care received by Enrollees. DHCF shall utilize financial performance-based incentives to encourage CQI and, therefore, improvement in quality of care received by Enrollees. DHCF shall periodically, from time to time, modify the type of incentives and the structure of the performance-based incentive program over the course of the Contract period. In addition to, or as an alternative option to financial incentives funded through a withhold of the capitation payments, the District may at its discretion, apply priority auto-assignment of new enrollees to Contractors that demonstrate improved performance in a performance-based incentive program.

All Contractors shall participate in the Performance-Based Incentive Program.

H.12.2 Performance Based Incentives Measurements

H.12.2.1 The following lists examples of measures that shall be used as part of a Performance Based Incentive Program:

- Low Acuity Non-Emergent Emergency Department (LANE) Utilization
- Potentially Preventable Admissions (PPA)
- Plan All-Cause Readmissions (PCR)

H.12.2.2 Performance Evaluation

H.12.2.2.1 DHCF shall make performance incentive payments according to criteria and standards established by DHCF. These criteria include measurement of performance in clinical quality of care. Examples of the evaluation methods and scoring for the Performance Based Incentives are described in the scoring Algorithm in Attachment J.25. DHCF may modify the type of performance measures, and performance incentives used over the course of the Contract period.

H.12.2.2.2 Contractor shall not be eligible for a performance incentive payment when fines, sanctions, or damages are imposed due to continuous egregious behavior by the Contractor, including but not limited to behavior that is described in 42 C.F.R § 438.700, or that is contrary to any requirements of §§ 1903 (m) and 1932 of the Act.

H.12.2.2.3 If DHCF, at its sole discretion, eliminates any of the performance measures, Contractor shall be scored based on an adjusted assessment of the remaining performance measures as described in Attachment J.25.

H.12.2.2.4 As described in the scoring algorithm at attachment J.25 DHCF will evaluate Contractor's performance on the selected measures as compared to benchmarks, which shall vary depending on the measure.

H.12.3 In accordance with 42 C.F.R § 438.6 (b)(2) (), performance incentive awards under this section, shall not exceed one hundred and five percent (105%) of the capitation payments approved by CMS that are attributable to the Enrollees and Covered Services.

H.13 Conflict of Interest

H.13.1 In accordance with 45 C.F.R. § 92.36, no employee, officer, or agent of Contractor shall participate in the selection, award, or administration of the Contract if a real or apparent conflict of interest would be involved.

H.13.1.1 A conflict of interest arises when the employee, officer, or agent, or any member of his or her immediate family, his or her partner, or an organization which employs or is about to employ any of the parties indicated herein, has a financial or other interest in the firm selected for an award.

H.13.1.2 The officers, employees, and agents of Contractor shall neither solicit nor accept gratuities, favors, or anything of monetary value from Contractors, or parties to

subcontracts. However, Contractor may set standards for situations in which the financial interest is not substantial, or the gift is an unsolicited item of nominal value. The standards of conduct shall provide for disciplinary actions to be applied for violations of such standards by officers, employers, or agents of the beneficiaries.

- H.13.1.3 Contractor represents and covenants that it presently has no interest and shall not acquire any interest, direct or indirect, which would conflict in any manner or degree with the performance of its services hereunder. Contractor further covenants that, in the performance of the Contract, no person having any such known interests shall be employed.
- H.13.2 No official or employee of the District of Columbia or the federal government who exercises any functions or responsibilities in the review or approval of the undertaking or carrying out of the Contract shall, prior to the termination of the Contract, voluntarily acquire any personal interest, direct or indirect, in the Contract or proposed Contract. (D.C. Procurement Practices Act of 1985, D.C. Law 6-85 and Chapter 18 of the D.C. Personnel Regulations).
- H.13.3 In accordance with 42 C.F.R. § 438.58, as a condition of contracting with MCOs, the District shall have in effect safeguards against conflict of interest on the part of the District and local officers, employees, and agents of the District who have responsibilities relating to the Contractors, contracts, or the default enrollment process specified in 42 C.F.R. § 438.54, which states:
- H.13.3.1 For beneficiaries who do not choose a Contractor during their enrollment period, the District shall have a default enrollment process for assigning those beneficiaries to a Contractor;
- H.13.3.2 The process must seek to preserve existing Provider-Enrollee relationships and relationships with Providers that have traditionally served Medicaid beneficiaries. If that is not possible, the District shall distribute the beneficiaries equitably among qualified Contractors available to enroll them, excluding those subjects to sanction as described in 42 C.F.R. § 438.702(a)(4);
- H.13.3.3 An “existing Provider-patient relationship” is one in which the Provider was the main source of services for the beneficiary during the previous year. This may be established through District records of previous managed care enrollment or fee-for-service experience or through contact with the beneficiary; and
- H.13.3.4 A Provider is considered to have “traditionally served” beneficiaries if it has experience in serving the DCHFP, Alliance or ICP population.

H.14 Financial Disclosure

- H.14.1 In accordance with § 1903(m)(4)(A) of the Act, non-Federally Qualified Contractors shall report a description of certain transactions with Parties in Interest. Contractor shall report to the District within sixty (60) calendar days when it has identified the capitation

payments or other payments in excess of amounts specified in this Contract. As defined in § 1318(b) of the Act, for purposes of this section, a Party in Interest is:

- H.14.1.1 Any director, officer, partner, or employee responsible for management or administration of a Contractor and health insuring organization; any person who is directly or indirectly the beneficial owner of more than five percent (5%) of the equity of the Contractor; any person who is the beneficial owner of a mortgage, deed of trust, note, or other interest secured by, and valuing more than five percent (5%) of the Contractor; or, in the case of a Contractor organized as a non-profit corporation, an incorporator or member of such corporation under applicable District corporation law;
- H.14.1.2 Any organization in which a person is a director, officer or partner, has (directly or indirectly) a beneficial interest of more than five-percent (5%) of the equity of the Contractor; or has a mortgage, deed of trust, note, or other interest valuing more than five-percent (5%) of the assets of the Contractor;
- H.14.1.3 Any person directly or indirectly controlling, controlled by, or under common control with a Contractor; or
- H.14.1.4 Contractor shall make any reports of transactions between the Contractor and parties in interest that are provided to the District or other agencies available to the Contractor's Enrollees upon reasonable request.

H.14.2 Transaction Disclosure

- H.14.2.1 In accordance with § 1318(b) of the Act, business transactions which shall be disclosed include:
 - H.14.2.1.1 Any sale, exchange, or lease of any property between the Contractor and a Party in Interest;
 - H.14.2.1.2 Any lending of money or other extension of credit between the Contractor and a party in interest; and
 - H.14.2.1.3 Any furnishing for consideration of goods, services (including management services), or facilities between the Contractor and the party in interest. This does not include salaries paid to employees for services provided in the normal course of their employment.
- H.14.3 The information, which shall be disclosed for each such business transaction, includes the name of the party in interest, a description of the transaction and quantity or units involved, the accrued dollar value during the fiscal year, and justification for the reasonableness of the transaction.
- H.14.4 If the Contract is being renewed or extended, Contractor shall disclose information on the business transactions (as described in this section H.14) which occurred during the prior contract period. If the Contract is an initial contract with the District, but Contractor has operated previously in the commercial or Medicare markets, information or business

transactions for the entire year proceeding the initial contract period shall be disclosed.

- H.14.5 The business transactions Contractor shall report under this section H.14 are not limited to transactions related to serving the Medicaid population. All of Contractor's business transactions that meet fulfill the requirements of this section H.14 shall be reported.
- H.14.6 Entities Located Outside the United States (U.S.)
- H.14.6.1 Contractor shall operate all business functions within the U.S. and no claims paid by the Contractor to the Network Provider, Out of Network Provider, subcontractor or financial institution located outside of the U.S. are considered in the development of actuarially sound capitation rates, in accordance with 42 C.F.R. § 438.602(i).

H.15 DEBARMENT AND SUSPENSION (Executive Orders 12549 AND 12689)

In accordance with 42 C.F.R. § 438.610 and 45 C.F.R. § 455.436, certain contracts shall not be made to parties listed on the non-procurement portion of the General Services Administration's "Lists of Parties Excluded from Federal Procurement or Non-Procurement Programs" in accordance with Executive Orders 12549 and 12689, "Debarment and Suspension." This list contains the names of parties debarred, suspended, or otherwise excluded by agencies and contractors declared ineligible under statutory authority other than E.O. 12549. Contractors with awards that exceed the simplified acquisition threshold of \$100,000 shall provide the required certification regarding their exclusion status and that of their principals prior to the Date of Award of the Contract.

H.16 Security Requirements

- H.16.1 In accordance with D.C. Code § 44-552, Contractor shall not employ or contract with any unlicensed person until a criminal background check has been conducted for that person. Contractor shall inform each prospective employee or contract worker that Contractor is required to conduct a criminal background check before employing or contracting with an unlicensed person. Contractor shall include in any Provider agreement the requirements of D.C. Code § 44-552.
- H.16.2 All criminal records received by Contractor for the purposes of employing a person who is not a licensed professional pursuant to this section shall be kept confidential and shall be used solely by Contractor. The criminal records shall not be released or otherwise disclosed to any person except to:
 - H.16.2.1 The Mayor or the Mayor's designee during an official inspection or investigation of the facility;
 - H.16.2.2 The person whose background is being investigated;
 - H.16.2.3 Comply with an order of a court; or

- H.16.2.4 Any person with the written consent of the person being investigated.
- H.16.3 All criminal records received by Contractor shall be destroyed after one (1) year from the end of employment of the person to whom the records relate.
- H.16.4 Contractor shall not employ or contract with any unlicensed person if, within the seven (7) years preceding a criminal background check conducted pursuant to this section, that person has been convicted in the District of Columbia, or in any other state or territory of the United States where such person has worked or resided, of any of the offenses enumerated in D.C. Code § 44-552(e) or their equivalent in another state or territory.
- H.16.5 Contractor may obtain a criminal background check from the Metropolitan Police Department, the U.S. Department of Justice, or from a private agency. Contractor shall pay the fee that is established and charged by the entity that provides the criminal background check results. Nothing in this section shall preclude Contractor from seeking reimbursement of the fee paid for the criminal background check from the applicant for employment or contract work.
- H.16.5.1 The requirements of this section shall not apply to persons employed on or before July 23, 2001, persons licensed under Chapter 12 of Title 3 of the D.C. Code, or to a person who volunteers services to a facility and works under the direct supervision of a person licensed pursuant to Chapter 12 of Title 3 of the D.C. Code.
- H.16.5.2 Except as provided in section H.16.1, Contractor may opt to conduct a criminal background check on any employee or volunteer who provides services at the facility.
- H.16.6 Contractor must require its employees to disclose to the DHCF any arrests or convictions that may occur subsequent to employment. Any conviction or arrest of Contractor's employees, shall determine the employee's suitability for continued employment.
- H.16.7 Contractor must require that employees not bring into Contractor's facilities any form of weapons or contraband; shall be subject to search; shall conduct themselves in a professional manner at all times; and shall not cause any disturbance; and shall be subject to all other rules and regulations of Contractor and DHCF. Contractor shall ensure that each employee is issued a copy of Contractor's rules and signs a statement acknowledging the receipt of said rules. Contractor shall maintain the acknowledgement of receipt in the employee's personnel file.
- H.17 CLEAN AIR ACT AND THE FEDERAL WATER POLLUTION CONTROL ACT, AS AMENDED**
- H.17.1 In accordance with 14 C.F.R. § 1274.926, contracts and sub-grants of amount in excess of one-hundred thousand dollars (\$100,000) shall contain a provision that requires Contractor to agree to comply with all applicable standards, orders, or regulations issued pursuant to the Clean Air Act, Pollution Control Act, 42 U.S.C. §§ 7401 *et seq.*, and the Federal Water Pollution Control Act, as amended 33 U.S.C. §§ 1251 *et seq.*

- H.17.2 Violations shall be reported to the HHS and the appropriate Regional Office of the Environmental Protection Agency. Contractor shall comply with all applicable standards, orders or requirements issued under § 306 of the Clean Air Act (42 U.S.C. §1857(h)), § 508 of the Clean Water Act (33 U.S.C. § 1368) Executive Order 11738, and Environmental Protection Agency regulations (40 C.F.R. § 15).

H.18 BYRD ANTI-LOBBYING AMENDMENT

- H.18.1 In accordance with 45 C.F.R. Appendix A, contractors who apply or bid for an award of more than one-hundred thousand dollars (\$100,000) shall file the required certification. Each tier certifies to the tier above that it shall not and has not used federal appropriated funds to pay any person or organization for influencing or attempting to influence an officer or employee of any federal agency, a member of Congress or an employee of a member of Congress in connection with obtaining any federal contract, grant or other award covered by 31 U.S.C. § 1352.
- H.18.2 Each tier shall also disclose any lobbying with non-federal funds that takes place in connection with obtaining any federal award. Such disclosures are forwarded from tier to tier up to Contractor.

H.19 INTELLECTUAL PROPERTY

In accordance with 45 C.F.R. §164.520 Contractor shall comply with notice of grantor agency requirements and regulations pertaining to reporting and patient rights under any contract involving research development, experimental or demo work with respect to any discovery of invention which arises or is developed in the course of the Contract, and if grantor agency requirements and regulations pertaining to copyrights and rights in data.

H.20 ENERGY EFFICIENCY

Contractor shall recognize mandatory standards and policies related to energy efficiency which are contained in the District's energy conservation plan available at <https://doee.dc.gov/energy> issued in compliance with the Energy Policy and Conservation Act (Public Law 94-165, 42 U.S.C. §§ 6201 *et seq.*).

H.21 SPECIAL INDEMNIFICATION

In the event that the federal government reduces the District's Federal Medical Assistance Percentage, as defined in 1905(b) of the Act, due to Contractor's defective performance, Contractor shall indemnify and shall fully reimburse the District in the amount of the Federal Medical Assistance reduction.

H.22 INDEPENDENT AUDIT

- H.22.1 Contractor shall obtain the services of an independent audit firm at the Contractor's expense to assess the Contractor's internal accounting controls and procedures to perform the administration of the Medicaid, Alliance, and ICP. The independent audit firm shall

determine whether the audit revealed any conditions that presented a material weakness in the overall administration of the Medicaid, Alliance and ICP and the Contractor's accounting and financial practices, consistent with sound business principles and generally accepted accounting procedures.

- H.26.2 The Contractor shall provide the initial Independent Audit Findings to the CA within 60 days from the date of Contract award. The Independent Audit Findings shall include, at a minimum, details of the independent auditor's assessment of the Contractor's internal accounting controls and procedures. The Independent Audit Findings shall also include statements from the auditor confirming that no material weaknesses in the Contractor's internal controls and procedures exist and that Contractor's accounting and financial practices are consistent with sound business principles and generally accepted accounting procedures. The Contractor shall submit subsequent Independent Audit findings for the review and approval of the CA, as determined by the District.

SECTION I: CONTRACT CLAUSES

I.1 APPLICABILITY OF STANDARD CONTRACT PROVISIONS

- I.1.1 The Standard Contract Provisions for use with District of Columbia Government Supplies and Services Contracts dated July 2010 (“SCP”) are incorporated as part of the contract. To obtain a copy of the SCP go to <http://ocp.dc.gov>, under Quick Links click on “Required Solicitation Documents”.

I.2 CONTRACTS THAT CROSS FISCAL YEARS

- I.2.1 Continuation of this Contract beyond the current fiscal year is contingent upon future fiscal appropriations.

I.3 CONFIDENTIALITY OF INFORMATION

- I.3.1 The Contractor shall keep all information relating to any employee or customer of the District in absolute confidence and shall not use the information in connection with any other matters; nor shall it disclose any such information to any other person, firm or corporation, in accordance with the District and federal laws governing the confidentiality of records.
- I.3.2 Client information from DHCF’s Enrollment Broker shall be supplied to Contractor by the Enrollment Broker on a periodic basis. The Contractor shall keep this information confidential in accordance with applicable laws and regulations. With regard to medical records and any other health and enrollment information that identifies a particular Enrollee, the Contractor shall use and disclose such individually identifiable health information only in accordance with the privacy requirements in 45 C.F.R. Parts 160 and 164, subparts A and E, HIPAA, 42 C.F.R. Part 2, the Mental Health Information Act, and the District’s HIPAA Business Associate Agreement (BAA)(J.XX) to the extent that these requirements are applicable.

I.4 TIME

- I.4.1 Time, if stated in a number of days, will include Saturdays, Sundays, and holidays, unless otherwise stated herein.

I.5 RIGHTS IN DATA

Delete Article 42, Rights in Data, of the Standard Contract Provisions dated July 2010 for use with District of Columbia Government Supplies and Services Contracts and substitute the following Article 42, Rights in Data) in its place:

A. Definitions

1. “Products” - A deliverable under any contract that may include commodities, services and/or technology furnished by or through Contractor, including existing and

custom Products, such as, but not limited to: a) recorded information, regardless of form or the media on which it may be recorded; b) document research; c) experimental, developmental, or engineering work; d) licensed software; e) components of the hardware environment; f) printed materials (including but not limited to training manuals, system and user documentation, reports, drawings); g) third party software; h) modifications, customizations, custom programs, program listings, programming tools, data, modules, components; and i) any intellectual property embodied therein, whether in tangible or intangible form, including but not limited to utilities, interfaces, templates, subroutines, algorithms, formulas, source code, and object code.

2. “Existing Products” - Tangible Products and intangible licensed Products that exist prior to the commencement of work under the contract. Existing Products must be identified on the Product prior to commencement of work or else will be presumed to be Custom Products.

3. “Custom Products” - Products, preliminary, final or otherwise, which are created or developed by Contractor, its subcontractors, partners, employees, resellers or agents for the District under the contract.

4. “District” – The District of Columbia and its agencies.

B. Title to Project Deliverables

The Contractor acknowledges it is commissioned by the District to perform services detailed in the contract. The District shall have ownership and rights for the duration set forth in the Contract to use, copy, modify, distribute, or adapt Products as follows:

1. Existing Products: Title to all Existing Licensed Product(s), whether or not embedded in, delivered or operating in conjunction with hardware or Custom Products, shall: (1) remain with Contractor or third party proprietary owner, who retains all rights, title and interest (including patent, trademark or copyrights). Effective upon payment, the District is granted an irrevocable, non-exclusive, worldwide, paid-up license to use, execute, reproduce, display, perform, adapt (unless Contractor advises the District as part of Contractor’s proposal that adaptation will violate existing agreements or statutes and Contractor demonstrates such to the District’s satisfaction) and distribute Existing Product to District users up to the license capacity stated in the contract with all license rights necessary to fully effect the general business purpose(s) of the project or work plan or contract; and (2) be licensed in the name of the District. The District agrees to reproduce the copyright notice and any other legend of ownership on any copies authorized under this paragraph.

2. Custom Products: Effective upon Product creation, Contractor hereby conveys, assigns, and transfers to the District the sole and exclusive rights, title and interest in Custom Product(s), whether preliminary, final or otherwise, including all patent, trademark and copyrights. Contractor hereby agrees to take all necessary and

appropriate steps to ensure that the Custom Products are protected against unauthorized copying, reproduction and marketing by or through Contractor.

C. Transfers or Assignments of Existing or Custom Products by the District

The District may transfer or assign Existing or Custom Products and the licenses thereunder to another District agency. Nothing herein shall preclude the Contractor from otherwise using the related or underlying general knowledge, skills, ideas, concepts, techniques and experience developed under a project or work plan in the course of Contractor's business.

D. Subcontractor Rights

Whenever any data, including computer software, are to be obtained from a subcontractor under the contract, the Contractor shall use this clause, **Rights in Data**, in the subcontract, without alteration, and no other clause shall be used to enlarge or diminish the District's or the Contractor's rights in that subcontractor data or computer software which is required for the District.

E. Source Code Escrow

1. For all computer software furnished to the District with the rights specified in section B.2, the Contractor shall furnish to the District, a copy of the source code with such rights of the scope as specified in section B.2 of this clause. For all computer software furnished to the District with the restricted rights specified in section B.1 of this clause, the District, if the Contractor either directly or through a successor or affiliate shall cease to provide the maintenance or warranty services provided the District under the contract or any paid-up maintenance agreement, or if the Contractor should be declared insolvent by a court of competent jurisdiction, shall have the right to obtain, for its own and sole use only, a single copy of the current version of the source code supplied under the contract, and a single copy of the documentation associated therewith, upon payment to the person in control of the source code the reasonable cost of making each copy.

2. If the Contractor or Product manufacturer/developer of software furnished to the District with the rights specified in section B.1 of this clause offers the source code or source code escrow to any other commercial customers, the Contractor shall either: (1) provide the District with the source code for the Product; (2) place the source code in a third party escrow arrangement with a designated escrow agent who shall be named and identified to the District, and who shall be directed to release the deposited source code in accordance with a standard escrow arrangement acceptable to the District; or (3) will certify to the District that the Product manufacturer/ developer has named the District as a named beneficiary of an established escrow arrangement with its designated escrow agent who shall be named and identified to the District, and who shall be directed to release the deposited source code in accordance with the terms of escrow.

3. The Contractor shall update the source code, as well as any corrections or enhancements to the source code, for each new release of the Product in the same manner as provided above and certify such updating of escrow to the District in writing.

F. Indemnification and Limitation of Liability

The Contractor shall indemnify and save and hold harmless the District, its officers, agents and employees acting within the scope of their official duties against any liability, including costs and expenses, (i) for violation of proprietary rights, copyrights, or rights of privacy, arising out of the publication, translation, reproduction, delivery, performance, use or disposition of any data furnished under this contract, or (ii) based upon any data furnished under this contract, or based upon libelous or other unlawful matter contained in such data.

I.6 OTHER CONTRACTORS

I.6.1 The Contractor shall not commit or permit any act that will interfere with the performance of work by another District Contractor or by any District employee.

I.7 SUBCONTRACTS

I.7.1 The Contractor hereunder shall not subcontract any of the Contractor's work or services to any subcontractor without the prior written consent of the CO. Any work or service so subcontracted shall be performed pursuant to a subcontract agreement, which the District will have the right to review and approve prior to its execution by the Contractor. Any such subcontract shall specify that the Contractor and the subcontractor shall be subject to every provision of this contract. Notwithstanding any such subcontract approved by the District, the Contractor shall remain liable to the District for all Contractor's work and services required hereunder.

I.8 INSURANCE

A. GENERAL REQUIREMENTS. Contractor at its sole expense shall procure and maintain, during the entire period of performance under this contract, the types of insurance specified below. Contractor shall have its insurance broker or insurance company submit a Certificate of Insurance to the CO giving evidence of the required coverage prior to commencing performance under this contract. In no event shall any work be performed until the required Certificates of Insurance signed by an authorized representative of the insurer(s) have been provided to, and accepted by, the CO. All insurance shall be written with financially responsible companies authorized to do business in the District of Columbia or in the jurisdiction where the work is to be performed and have an A.M. Best Company rating of A- / VII or higher. Contractor shall require all of its subcontractors to carry the same insurance required herein.

All required policies shall contain a waiver of subrogation provision in favor of the Government of the District of Columbia.

The Government of the District of Columbia shall be included in all policies required hereunder to be maintained by the Contractor and its subcontractors (except for workers' compensation and professional liability insurance) as an additional insureds for claims against The Government of the District of Columbia relating to this contract, with the understanding that any affirmative obligation imposed upon the insured Contractor or its subcontractors (including without limitation the liability to pay premiums) shall be the sole obligation of the Contractor or its subcontractors, and not the additional insured. The additional insured status under the Contractor's and its subcontractors' Commercial General Liability insurance policies shall be effected using the ISO Additional Insured Endorsement form CG 20 10 11 85 (or CG 20 10 07 04 **and** CG 20 37 07 04) or such other endorsement or combination of endorsements providing coverage at least as broad and approved by the CO in writing. All of the Contractor's and its subcontractors' liability policies (except for workers' compensation and professional liability insurance) shall be endorsed using ISO form CG 20 01 04 13 or its equivalent so as to indicate that such policies provide primary coverage (without any right of contribution by any other insurance, reinsurance or self-insurance, including any deductible or retention, maintained by an Additional Insured) for all claims against the additional insured arising out of the performance of this Statement of Work by the Contractor or its subcontractors, or anyone for whom the Contractor or its subcontractors may be liable. These policies shall include a separation of insureds clause applicable to the additional insured.

If the Contractor and/or its subcontractors maintain broader coverage and/or higher limits than the minimums shown below, the District requires and shall be entitled to the broader coverage and/or the higher limits maintained by the Grantee and subcontractors.

1. Commercial General Liability Insurance ("CGL") - The Contractor shall provide evidence satisfactory to the CO with respect to the services performed that it carries a CGL policy, written on an occurrence (not claims-made) basis, on Insurance Services Office, Inc. ("ISO") form CG 00 01 04 13 (or another occurrence-based form with coverage at least as broad and approved by the CO in writing), covering liability for all ongoing and completed operations of the Contractor, including ongoing and completed operations under all subcontracts, and covering claims for bodily injury, including without limitation sickness, disease or death of any persons, injury to or destruction of property, including loss of use resulting therefrom, personal and advertising injury, and including coverage for liability arising out of an Insured Contract (including the tort liability of another assumed in a contract) and acts of terrorism (whether caused by a foreign or domestic source). Such coverage shall have limits of liability of not less than \$1,000,000 each occurrence, a \$2,000,000 general aggregate (including a per location or per project aggregate limit endorsement, if applicable) limit, a \$1,000,000 personal and advertising injury limit, and a \$2,000,000 products-completed operations aggregate limit.

2. Automobile Liability Insurance - The Contractor shall provide evidence satisfactory to the CO of commercial (business) automobile liability insurance written on ISO form CA 00 01 10 13 (or another form with coverage at least as broad and approved by the CO in writing) including coverage for all owned, hired, borrowed and non-owned vehicles and equipment used by the Contractor, with minimum per accident limits equal to the greater of (i) the limits set forth in the Contractor's commercial automobile liability policy or (ii) \$1,000,000 per occurrence combined single limit for bodily injury and property damage.
3. Workers' Compensation Insurance - The Contractor shall provide evidence satisfactory to the CO of Workers' Compensation insurance in accordance with the statutory mandates of the District of Columbia or the jurisdiction in which the contract is performed.

Employer's Liability Insurance - The Contractor shall provide evidence satisfactory to the CO of employer's liability insurance as follows: \$500,000 per accident for injury; \$500,000 per employee for disease; and \$500,000 for policy disease limit.

All insurance required by this paragraph 3 shall include a waiver of subrogation endorsement for the benefit of Government of the District of Columbia.

4. Crime Insurance (3rd Party Indemnity) - The Contractor shall provide a 3rd Party Crime policy to cover the dishonest acts of Contractor's employees which result in a loss to the District. The policy shall provide a limit of \$50,000 per occurrence.
5. Cyber Liability Insurance - The Contractor shall provide evidence satisfactory to the Contracting Officer of Cyber Liability Insurance, with limits not less than \$10,000,000 per occurrence or claim, \$10,000,000 aggregate. Coverage shall be sufficiently broad to respond to the duties and obligations as is undertaken by Contractor in this agreement and shall include, but not limited to, claims involving infringement of intellectual property, including but not limited to infringement of copyright, trademark, trade dress, invasion of privacy violations, information theft, damage to or destruction of electronic information, release of private information, alteration of electronic information, extortion and network security. The policy shall provide coverage for breach response costs as well as regulatory fines and penalties as well as credit monitoring expenses with limits sufficient to respond to these obligations. This insurance requirement will be considered met if the general liability insurance includes an affirmative cyber endorsement for the required amounts and coverages.
6. Environmental Liability Insurance - The Contractor shall provide evidence satisfactory to the CO of pollution legal liability insurance covering losses caused by pollution conditions that arise from the ongoing or completed operations of the Contractor. Completed operations coverage shall remain in effect for at least ten

(10) years after completion of the work. Such insurance shall apply to bodily injury, property damage (including loss of use of damaged property or of property that has been physically injured), cleanup costs, liability and cleanup costs while in transit, and defense (including costs and expenses incurred in the investigation, defense and settlement of claims). There shall be neither an exclusion nor a sublimit for mold-related claims. The minimum limits required under this paragraph shall be equal to the greater of (i) the limits set forth in the Contractor's pollution legal liability policy or (ii) \$2,000,000 per occurrence and \$2,000,000 in the annual aggregate. If such coverage is written on a claims-made basis, the Contractor warrants that any retroactive date applicable to coverages under the policy precedes the Contractor's performance of any work under the Contract and that continuous coverage will be maintained or an extended reporting period will be exercised for at least ten (10) years after completion. The Contractor also must furnish to the Owner certificates of insurance evidencing pollution legal liability insurance maintained by the transportation and disposal site operators(s) used by the Contractor for losses arising from facility(ies) accepting, storing or disposing hazardous materials or other waste as a result of the Contractor's operations. Such coverages must be maintained with limits of at least the amounts set forth above.

7. Employment Practices Liability - The Contractor shall provide evidence satisfactory to the Contracting Officer with respect to the operations performed to cover the defense of claims arising from employment related wrongful acts including but not limited to: Discrimination, Sexual Harassment, Wrongful Termination, or Workplace Torts, whether between employees of contractor or against third parties. Contractor will indemnify and defend the District of Columbia should it be named co-defendant or be subject to or party of any claim. Coverage shall also extend to Temporary Help Firms and Independent Contractors hired by Contractor. The policy shall provide limits of not less than \$1,000,000 for each wrongful act and \$2,000,000 annual aggregate for each wrongful act.
8. Professional Liability Insurance (Errors & Omissions) - The Contractor shall provide Professional Liability Insurance (Errors and Omissions) to cover liability resulting from any error or omission in the performance of professional services under this Contract. The policy shall provide limits of \$20,000,000 per claim or per occurrence for each wrongful act and \$20,000,000 annual aggregate. The Contractor warrants that any applicable retroactive date precedes the date the Contractor first performed any professional services for the Government of the District of Columbia and that continuous coverage will be maintained or an extended reporting period will be exercised for a period of at least ten years after the completion of the professional services.
9. Sexual/Physical Abuse & Molestation - The Contractor shall provide evidence satisfactory to the Contracting Officer with respect to the services performed that it carries \$1,000,000 per occurrence limits; \$2,000,000 aggregate of affirmative abuse and molestation liability coverage. This insurance requirement will be considered met if the general liability insurance includes an affirmative sexual

abuse and molestation endorsement for the required amounts. So called “silent” coverage under a commercial general liability or professional liability policy will not be acceptable.

10. Commercial Umbrella or Excess Liability - The Contractor shall provide evidence satisfactory to the CO of commercial umbrella or excess liability insurance with minimum limits equal to the greater of (i) the limits set forth in the Contractor’s umbrella or excess liability policy or (ii) \$25,000,000 per occurrence and \$25,000,000 in the annual aggregate, following the form and in excess of all liability policies. All liability coverages must be scheduled under the umbrella and/or excess policy. The insurance required under this paragraph shall be written in a form that annually reinstates all required limits. Coverage shall be primary to any insurance, self-insurance or reinsurance maintained by the District and the “other insurance” provision must be amended in accordance with this requirement and principles of vertical exhaustion.

B. PRIMARY AND NONCONTRIBUTORY INSURANCE

The insurance required herein shall be primary to and will not seek contribution from any other insurance, reinsurance or self-insurance including any deductible or retention, maintained by the Government of the District of Columbia.

- C. DURATION.** Contractor shall carry all required insurance until all contract work is accepted by the District of Columbia and shall carry listed coverages for ten years for construction projects following final acceptance of the work performed under this contract and two years for non-construction related contracts.

- D. LIABILITY.** These are the required minimum insurance requirements established by the District of Columbia. **HOWEVER, THE REQUIRED MINIMUM INSURANCE REQUIREMENTS PROVIDED ABOVE WILL NOT IN ANY WAY LIMIT THE CONTRACTOR’S LIABILITY UNDER THIS CONTRACT.**

- E. CONTRACTOR’S PROPERTY.** Contractor and subcontractors are solely responsible for any loss or damage to their personal property, including but not limited to tools and equipment, scaffolding and temporary structures, rented machinery, or owned and leased equipment. A waiver of subrogation shall apply in favor of the District of Columbia.

- F. MEASURE OF PAYMENT.** The District shall not make any separate measure or payment for the cost of insurance and bonds. The Contractor shall include all of the costs of insurance and bonds in the contract price.

- G. NOTIFICATION.** Contractor shall ensure that all policies provide that the CO shall be given thirty (30) days prior written notice in the event of coverage and / or limit changes or if the policy is canceled prior to the expiration date shown on the certificate. Contractor shall provide the CO with ten (10) days prior written notice in

the event of non-payment of premium. Contractor will also provide the CO with an updated Certificate of Insurance should its insurance coverages renew during the contract.

- H. CERTIFICATES OF INSURANCE. Contractor shall submit certificates of insurance giving evidence of the required coverage as specified in this section prior to commencing work. Certificates of insurance must reference the corresponding contract number. Evidence of insurance shall be submitted to:

The Government of the District of Columbia

And mailed to the attention of:
Helena Barbour, Contracting Officer
Office of Contracting and Procurement
441 4th Street, Suite 270 North
Washington, DC 20001
(202) 442 – 5817
helena.barbour@dc.gov

The CO may request and the Contractor shall promptly deliver updated certificates of insurance, endorsements indicating the required coverages, and/or certified copies of the insurance policies. If the insurance initially obtained by the Contractor expires prior to completion of the contract, renewal certificates of insurance and additional insured and other endorsements shall be furnished to the CO prior to the date of expiration of all such initial insurance. For all coverage required to be maintained after completion, an additional certificate of insurance evidencing such coverage shall be submitted to the CO on an annual basis as the coverage is renewed (or replaced).

- I. DISCLOSURE OF INFORMATION. The Contractor agrees that the District may disclose the name and contact information of its insurers to any third party which presents a claim against the District for any damages or claims resulting from or arising out of work performed by the Contractor, its agents, employees, servants or subcontractors in the performance of this contract.
- J. CARRIER RATINGS. All Contractor's and its subcontractors' insurance required in connection with this contract shall be written by insurance companies with an A.M. Best Insurance Guide rating of at least A- VII (or the equivalent by any other rating agency) and licensed in the in the District.

I.9 EQUAL EMPLOYMENT OPPORTUNITY

- I.9.1 In accordance with the District of Columbia Administrative Issuance System, Mayor's Order 85-85 dated June 10, 1985, the forms for completion of the Equal Employment Opportunity Information Report are incorporated herein as Section J.3. An award cannot be made to any offeror who has not satisfied the equal employment requirements.

I.10 ORDER OF PRECEDENCE

The contract awarded as a result of this RFP will contain the following clause:

ORDER OF PRECEDENCE

A conflict in language shall be resolved by giving precedence to the document in the highest order of priority that contains language addressing the issue in question. The following documents are incorporated into the contract by reference and made a part of the contract in the following order of precedence:

- (1) An applicable Court Order, if any
- (2) Contract document
- (3) Standard Contract Provisions
- (4) Contract attachments other than the Standard Contract Provisions
- (5) RFP, as amended
- (6) BAFOs (in order of most recent to earliest)
- (7) Proposal

I.11 DISPUTES

Delete Article 14, Disputes, of the Standard Contract Provisions dated July 2010 for use with District of Columbia Government Supplies and Services Contracts and substitute the following Article 14, Disputes) in its place:

14. Disputes

All disputes arising under or relating to the Contract shall be resolved as provided herein.

- (a) **Claims by the Contractor against the District:** Claim, as used in paragraph (a) of this clause, means a written assertion by the Contractor seeking, as a matter of right, the payment of money in a sum certain, the adjustment or interpretation of contract terms, or other relief arising under or relating to the contract. A claim arising under a contract, unlike a claim relating to that contract, is a claim that can be resolved under a contract clause that provides for the relief sought by the claimant

- (1) All claims by a Contractor against the District arising under or relating to a contract shall be in writing and shall be submitted to the CO for a decision. The Contractor's claim shall contain at least the following:

- (i) A description of the claim and the amount in dispute;
- (ii) Data or other information in support of the claim;
- (iii) A brief description of the Contractor's efforts to resolve the dispute prior to filing the claim; and
- (iii) The Contractor's request for relief or other action by the CO.

- (2) The CO may meet with the Contractor in a further attempt to resolve the claim by agreement.

- (3) The CO shall issue a decision on any claim within 120 calendar days after receipt of the claim. Whenever possible, the CO shall take into account factors such as the size and complexity of the claim and the adequacy of the information in support of the claim provided by the Contractor.
 - (4) The CO's written decision shall do the following:
 - (i) Provide a description of the claim or dispute;
 - (ii) Refer to the pertinent contract terms;
 - (iii) State the factual areas of agreement and disagreement;
 - (iv) State the reasons for the decision, including any specific findings of fact, although specific findings of fact are not required and, if made, shall not be binding in any subsequent proceeding;
 - (v) If all or any part of the claim is determined to be valid, determine the amount of monetary settlement, the contract adjustment to be made, or other relief to be granted;
 - (vi) Indicate that the written document is the CO's final decision; and
 - (vii) Inform the Contractor of the right to seek further redress by appealing the decision to the Contract Appeals Board.
 - (5) Failure by the CO to issue a decision on a contract claim within 120 days of receipt of the claim will be deemed to be a denial of the claim, and will authorize the commencement of an appeal to the Contract Appeals Board as provided by D.C. Official Code § 2-360.04.
 - (6) If a Contractor is unable to support any part of its claim and it is determined that the inability is attributable to a material misrepresentation of fact or fraud on the part of the Contractor, the Contractor shall be liable to the District for an amount equal to the unsupported part of the claim in addition to all costs to the District attributable to the cost of reviewing that part of the Contractor's claim. Liability under this paragraph (a)(6) shall be determined within six (6) years of the commission of the misrepresentation of fact or fraud.
 - (7) Pending final decision of an Appeal, action, or final settlement, the Contractor shall proceed diligently with performance of the contract in accordance with the decision of the CO.
- (b) **Claims by the District against the Contractor:** Claim as used in paragraph (b) of this clause, means a written demand or written assertion by the District seeking, as a matter of right, the payment of money in a sum certain, the adjustment of contract terms, or other relief arising under or relating to the contract. A claim arising under a contract, unlike a claim relating to that

contract, is a claim that can be resolved under a contract clause that provides for the relief sought by the claimant.

- (1) The CO shall decide all claims by the District against a contractor arising under or relating to a contract.
 - (2) The CO shall send written notice of the claim to the contractor. The CO's written decision shall do the following:
 - (i) Provide a description of the claim or dispute;
 - (ii) Refer to the pertinent contract terms;
 - (iii) State the factual areas of agreement and disagreement;
 - (iv) State the reasons for the decision, including any specific findings of fact, although specific findings of fact are not required and, if made, shall not be binding in any subsequent proceeding;
 - (v) If all or any part of the claim is determined to be valid, determine the amount of monetary settlement, the contract adjustment to be made, or other relief to be granted;
 - (vi) Indicate that the written document is the CO's final decision; and
 - (vii) Inform the Contractor of the right to seek further redress by appealing the decision to the Contract Appeals Board.
 - (3) The CO shall support the decision by reasons and shall inform the Contractor of its rights as provided herein.
 - (4) Before or after issuing the decision, the CO may meet with the Contractor to attempt to resolve the claim by agreement.
 - (5) The authority contained in this paragraph (b) shall not apply to a claim or dispute for penalties or forfeitures prescribed by statute or regulation which another District agency is specifically authorized to administer, settle or determine.
 - (6) This paragraph shall not authorize the CO to settle, compromise, pay, or otherwise adjust any claim involving fraud.
- (c) Decisions of the CO shall be final and not subject to review unless the Contractor timely commences an administrative appeal for review of the decision, by filing a complaint with the Contract Appeals Board, as authorized by D.C. Official Code § 2-360.04.
 - (d) Pending final decision of an Appeal, action, or final settlement, the Contractor shall proceed diligently with performance of the contract in accordance with the decision of the CO.

I.12**CHANGES**

Delete clause 15, Changes, of the Standard Contract Provisions dated July 2010 for use with District of Columbia Government Supplies and Services Contracts and substitute the following clause 15, Changes in its place:

15. Changes:

- (a) The CO may, at any time, by written order, and without notice to the surety, if any, make changes in the Contract within the general scope hereof. If such change causes an increase or decrease in the cost of performance of the Contract, or in the time required for performance, an equitable adjustment shall be made. Any claim for adjustment for a change within the general scope must be asserted within ten (10) days from the date the change is ordered; provided, however, that the CO, if he or she determines that the facts justify such action, may receive, consider and adjust any such claim asserted at any time prior to the date of final settlement of the Contract. If the parties fail to agree upon the adjustment to be made, the dispute shall be determined as provided in **clause 14 Disputes**.
- (b) The District shall not require the Contractor, and the Contractor shall not require a subcontractor, to undertake any work that is beyond the original scope of the contract or subcontract, including work under a District-issued change order, when the additional work increases the contract price beyond the not-to-exceed price or negotiated maximum price of this contract, unless the CO:
 - (1) Agrees with Contractor, and if applicable, the subcontractor on a price for the additional work;
 - (2) Obtains a certification of funding to pay for the additional work;
 - (3) Makes a written, binding commitment with the Contractor to pay for the additional work within 30-days after the Contractor submits a proper invoice; and
 - (4) Provides the Contractor with written notice of the funding certification.
- (c) Contractor shall include in its subcontracts a clause that requires the Contractor to:
 - (1) Within 5 business days of its receipt of notice of the approved additional funding, provide the subcontractor with notice of the amount to be paid to the subcontractor for the additional work to be performed by the subcontractor;
 - (2) Pay the subcontractor any undisputed amount to which the subcontractor is entitled for the additional work within 10 days of receipt of payment from the District; and
 - (3) Notify the subcontractor and CO in writing of the reason the Contractor withholds any payment from a subcontractor for the additional work.
- (d) Neither the District, Contractor, nor any subcontractor may declare another party to be in default, or assess, claim, or pursue damages for delays, until the parties agree on a price for the additional work.

I.13 NON-DISCRIMINATION CLAUSE

Delete clause 19, Non-Discrimination Clause, of the Standard Contract Provisions dated July 2010 for use with District of Columbia Government Supplies and Services Contracts and substitute the following clause 19, Non-Discrimination Clause, in its place:

19. Non-Discrimination Clause:

- (a) Contractor shall not discriminate in any manner against any employee or applicant for employment that would constitute a violation of the District of Columbia Human Rights Act, effective December 13, 1977, as amended (D.C. Law 2-38; D.C. Official Code § 2-1401.01 *et seq.*) (“Act”, as used in this clause). Contractor shall include a similar clause in all subcontracts, except subcontracts for standard commercial supplies or raw materials. In addition, Contractor agrees, and any subcontractor shall agree, to post in conspicuous places, available to employees and applicants for employment, a notice setting forth the provisions of this non-discrimination clause as provided in section 251 of the Act.
- (a) Pursuant to Mayor’s Order 85-85, (6/10/85), Mayor’s Order 2002-175 (10/23/02), Mayor’s Order 2011-155 (9/9/11) and the rules of the Office of Human Rights, Chapter 11 of Title 4 of the D.C. Municipal Regulations, the following clauses apply to the contract:
 - (1) Contractor shall not discriminate against any employee or applicant for employment because of actual or perceived: race, color, religion, national origin, sex, age, marital status, personal appearance, sexual orientation, gender identity or expression, family responsibilities, genetic information, disability, matriculation, political affiliation, or credit information. Sexual harassment is a form of sex discrimination which is prohibited by the Act. In addition, harassment based on any of the above protected categories is prohibited by the Act.
 - (2) Contractor agrees to take affirmative action to ensure that applicants are employed, and that employees are treated during employment, without regard to their actual or perceived: race, color, religion, national origin, sex, age, marital status, personal appearance, sexual orientation, gender identity or expression, family responsibilities, genetic information, disability, matriculation, political affiliation, or credit information. The affirmative action shall include, but not be limited to the following:
 - (a) employment, upgrading or transfer;
 - (b) recruitment, or recruitment advertising;
 - (c) demotion, layoff or termination;
 - (d) rates of pay, or other forms of compensation; and
 - (e) selection for training and apprenticeship.

- (3) Contractor agrees to post in conspicuous places, available to employees and applicants for employment, notices to be provided by the contracting agency, setting forth the provisions in paragraphs 19(b)(1) and (b)(2) concerning non-discrimination and affirmative action.
- (4) Contractor shall, in all solicitations or advertisements for employees placed by or on behalf of the Contractor, state that all qualified applicants will receive consideration for employment pursuant to the non-discrimination requirements set forth in paragraph 19(b)(2).
- (5) Contractor agrees to send to each labor union or representative of workers with which it has a collective bargaining agreement or other contract or understanding, a notice to be provided by the contracting agency, advising the said labor union or workers' representative of that Contractor's commitments under this nondiscrimination clause and the Act, and shall post copies of the notice in conspicuous places available to employees and applicants for employment.
- (6) Contractor agrees to permit access to its books, records, and accounts pertaining to its employment practices, by the Chief Procurement Officer or designee, or the Director of the Office of Human Rights or designee, for purposes of investigation to ascertain compliance with the Act, and to require under terms of any subcontractor agreement each subcontractor to permit access of such subcontractors' books, records, and accounts for such purposes.
- (7) Contractor agrees to comply with the provisions of the Act and with all guidelines for equal employment opportunity applicable in the District adopted by the Director of the Office of Human Rights, or any authorized official.
- (8) Contractor shall include in every subcontract the equal opportunity clauses, i.e., paragraphs 19(b)(1) through (b)(9) of this clause, so that such provisions shall be binding upon each subcontractor.
- (9) Contractor shall take such action with respect to any subcontract as the CO may direct as a means of enforcing these provisions, including sanctions for noncompliance; provided, however, that in the event Contractor becomes involved in, or is threatened with, litigation with a subcontractor or vendor as a result of such direction by the contracting agency, Contractor may request the District to enter into such litigation to protect the interest of the District.

I.14 COST AND PRICING DATA

- I.14.1 Delete Article 25, Cost and Pricing Data, of the Standard Contract Provisions dated July 2010 for use with District of Columbia Government Supplies and Services Contracts.

I.15 CONTINUITY OF SERVICES

- I.15.1 Contractor recognizes that the services provided under this Contract are vital to the District of Columbia and shall continue without interruption, and that, upon contract expiration or termination, a successor, either the District or another contractor, at the District's option, may continue to provide these services. To that end, the Contractor agrees to:
 - I.15.1.1 Furnish phase-out, phase-in (transition) training; and
 - I.15.1.2 Exercise its best efforts and cooperation to effect an orderly and efficient transition to a successor.
- I.15.2 The Contractor shall, upon the CO's written notice:
 - I.15.2.1 Furnish phase-in, phase-out services for up to eighteen (18) months after this Contract expires; and
 - I.15.2.2 Negotiate in good faith a plan with a successor to determine the nature and extent of phase- in, phase-out services required. The plan shall specify a training program and a date for transferring responsibilities for each division of work described in the plan, and shall be subject to the CO's approval.
- I.15.3 The Contractor shall provide sufficient experienced personnel during the period of the Option for Transition Services to ensure that the services called for by this Contract are maintained at the required level of proficiency.
- I.15.4 The Contractor shall allow as many personnel as practicable to remain on the job to help the successor maintain the continuity and consistency of the services required by this Contract. The Contractor shall also disclose necessary personnel records and allow the successor to conduct on-site interviews with these employees. If selected employees are agreeable to the change, Contractor shall release them at a mutually agreeable date and negotiate transfer of their earned fringe benefits to the successor.

SECTION J: ATTACHMENTS

The following list of attachments is incorporated into the solicitation by reference.

Attachment Number	Document
J.1	Government of the District of Columbia Standard Contract Provisions for Use with the Supplies and Services Contracts (July 2010) www.ocp.dc.gov click on “Solicitation Attachments”
J.2	U.S. Department of Labor Wage Determination No. 2015-4281 Revision No.: 15 dated 12/23/2019
J.3	Office of Local Business Development Equal Employment Opportunity Information Report and Mayor’s Order 85-85 available at www.ocp.dc.gov click on “Solicitation Attachments”
J.4	Department of Employment Services First Source Employment Agreement available at http://ocp.dc.gov , under Quick Links click on “Required Solicitation Documents”
J.5	Way to Work Amendment Act of 2006 – 2020 Living Wage Notice available at www.ocp.dc.gov click on “Solicitation Attachments”
J.6	Way to Work Amendment Act of 2006 – 2020 Living Wage Fact Sheet available at www.ocp.dc.gov click on “Solicitation Attachments”
J.7	Tax Certification Affidavit available at http://ocp.dc.gov , under Quick Links click on “Required Solicitation Documents”
J.8	Subcontracting Plan (if required by law) available at http://ocp.dc.gov , under Quick Links click on “Required Solicitation Documents”
J.9	First Source Initial Employment Plan (if contract is \$300,000 or more) available at http://ocp.dc.gov , under Quick Links click on “Required Solicitation Documents”
J.10	Salazar, et al. v. DC, et al., (Civil Action No. 93-452)
J.11	MCO Instruction Manual for Enrollee Encounter Data Submission
J.12	District of Columbia Language Access Act http://dc.gov/publication/dc-language-access-act-2004-english

J.13	DHCF Business Associate Agreement April 2019
J.14	BAA Exhibit A - Identity and Procedure Verification
J.15	Long Term Care Disenrollment Form
J.16	Add Newborn Log Form
J.17	District of Columbia Health Check Periodicity Schedule http://www.dchealthcheck.net/resources/healthcheck/periodicity.html
J.18	Advisory Committee on Immunization Practices (ACIP) Recommendations (Full version available at: http://www.cdc.gov/nip/publications/acip-list.htm
J.19	District of Columbia Dental Periodicity Schedule http://www.dchealthcheck.net/resources/healthcheck/periodicity. Html
J.20	IVR Instructions
J.21	Death Notification Form
J.22	Mercer's Actuarial Rate Setting Memo dated January 2020
J.23	Hospital Claims for Medicaid Reimbursable Emergency Medical Services for DC Health Care Alliance Beneficiaries Transmittal #13- 16 http://dhcf.dc.gov/sites/default/files/dc/sites/dhcf/publication/attachments/D C%20Health%20Care%20Alliance%20Beneficiaries.pdf
J.24	Guidance to Federal Financial Assistances Beneficiaries Regarding Title VI Prohibition Against National Origin Discrimination Affecting Limited English Proficient Persons published by the U.S. Department of Health and Human Services, Office for Civil Rights http://www.hhs.gov/civil-rights/for-individuals/special-topics/limited-english- proficiency/guidance-federal-financial-assistance-recipients-title-VI/
J.25	DHCF Business Associate Agreement April 2019
J.26	RESERVED
J.27	Bidder/Offeror Certification Form available at https://ocp.dc.gov/publication/bidder-offeror-certification

J.28	DC DHCF Transmittal No. 12-10 Payment Adjustment for Provider-Preventable Conditions attached. http://dhcf.dc.gov/sites/default/files/dc/sites/dhcf/publication/attachments/DHCFTransmittal12-10.pdf
J.29	DHCF Gender Reassignment Surgery Policy https://dhcf.dc.gov/sites/default/files/dc/sites/dhcf/release_content/attachments/DHCF%20Gender%20Reassignment%20Surgery%20Policy%20Draft.pdf
J.30	DHCF Quality Strategy Draft https://dhcf.dc.gov/sites/default/files/dc/sites/dhcf/page_content/attachments/DHCF%20Quality%20Strategy%20DRAFT%20%282%29.pdf

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**SECTION K: REPRESENTATIONS, CERTIFICATIONS AND OTHER
STATEMENTS OF OFFERORS**

Bidder/Offeror Certification Form
available at <http://ocp.dc.gov>,
under Quick Links click on “Required Solicitation Documents”

SECTION L: INSTRUCTIONS, CONDITIONS AND NOTICES TO OFFERORS

L.1 CONTRACT AWARD

L.1.1 Most Advantageous to the District

The District intends to award multiple contracts resulting from this solicitation to the responsible offerors whose proposals conforming to the solicitation will be most advantageous to the District, cost or price, technical and other factors, specified elsewhere in this solicitation considered.

L.1.2 SELECTION OF NEGOTIATION PROCESS

In accordance with 27 DCMR § 1632, after evaluation of the proposals using only the criteria stated in the RFP and in accordance with weightings provided in the RFP, the CO may elect to proceed with any method of negotiations, discussions or award of the contract without negotiations, which is set forth in subsections (a), (b), (c), or (d) of 27 DCMR § 1632.1. If the CO elects to proceed with negotiations under subsection (c) of 27 DCMR § 1632.1, the CO may limit, for purposes of efficiency, the number of proposals in the competitive range to the greatest number that will permit an efficient competition among the most highly rated proposals.

L.2 PROPOSAL ORGANIZATION AND CONTENT

L.2.1 This solicitation will be conducted electronically using the District's Ariba E-Sourcing system. To be considered, an offeror must submit the required attachments via the Ariba E-Sourcing system before the closing date and time. Paper, telephonic, telegraphic, and facsimile proposals may not be accepted.

L.2.2 All attachments shall be submitted as a .pdf file. The District will not be responsible for corruption of any file submitted. If the submitted file cannot be viewed and printed as submitted, it will not be considered.

L.2.3 The offeror shall submit two (2) attachments in its electronic submittal: (1) a technical proposal, and (2) a price proposal. The Offeror shall label each attachment, i.e., "Technical Proposal", "Price Proposal." **Please note that each attachment is limited to a maximum size of 25 MB.**

L.2.4 The Offeror shall submit an electronic copy in the District's Ariba E-Sourcing system, **before 2:00 p.m. EST, on or before September 13, 2018.** Each page shall be numbered and labeled to include the Solicitation number and name of the Offeror. The technical proposal shall be submitted with a maximum number of pages not to exceed two hundred fifty (250) pages, which includes supporting documents, with additional pages only for cost proposal. Any pages in the technical proposal exceeding the 250-page limit will not be considered. Proposals shall be typewritten in single space, single page, Times New Roman: twelve (12) point font size on 8.5" x 11" format.

L.2.5 Offerors are directed to the specific proposal evaluation criteria found in Section M of this solicitation, Evaluation Factors. The offeror shall respond to each factor in a way that will allow the District to evaluate the offeror's response. The offeror shall submit information in a clear, concise, factual and logical manner providing a comprehensive description of program supplies and services and delivery thereof. The information requested for the technical proposal shall facilitate evaluation for all proposals. The technical proposal must contain sufficient detail to provide a clear and concise response fully reflecting the manner in which the offeror proposes to fully meet the requirements in Section C.

L.2.6 Offerors shall complete, sign and submit all Representations, Certifications and Acknowledgments as appropriate.

L.2.7 The District will reject any offer that fails to include a subcontracting plan that is required by law.

L.2.8 Technical Proposal – Volume I

L.2.8.1 Offeror shall provide an Executive Summary giving an overview of its organization, and if applicable, an overview of the parent organization and any affiliate organization, including the following information:

1. Organization name, location of administrative office with full time personnel, mailing address, email address, phone number, fax, primary contract;
2. Any other name(s) under which the Offeror has performed within the last ten (10) years of business;
3. Organization's type of legal entity (e.g. corporation (profit or not for profit), limited partnership, general partnership, or trust). And the state where the entity is organized, including any parent organization;
4. Number of years in operation;
5. Role of parent organization and any affiliate organization in providing the required services, if any, and any resources each parent or affiliate organization will provide;
6. The organizations history, including mergers, acquisitions or sales of the organization within the past 10 years including an explanation of relevant details;
7. A statement regarding pending or recent Securities Exchange Commission filing actions or actions taken within the past ten (10) years and relevant details;
8. A statement of whether there is any pending or recent litigation in the past ten (10) years (litigation involving failure to provide timely, adequate or quality services/sanctions levied due to deficiencies in performance of contractual requirements related to an agreement with a state); and

9. A statement regarding monetary sanctions offeror has incurred pursuant to contract enforcement from state, federal or private entity, including the date, amount of sanction and a brief description of any correction action plan your organization has been under during the same period.

L.2.8.1 Factor A - Technical Approach and Methodology

The Offeror shall provide, at a minimum, the following information:

- L.2.8.1.2 The Offeror shall provide an organizational chart showing the corporate structure and lines of responsibility and authority in the administration of your organizations business as a health plan - health plan functions including key staff and roles, lines of reporting, physical location of staff and functional program areas.
- L.2.8.1.2 A detailed explanation and description of the Offeror's processes for improving access and utilization of perinatal visits and birth outcomes within the eligible populations, as defined in Section C.1.2. The description shall include, at a minimum, a detailed explanation of how the Offeror will enhance Enrollee engagement to increase prenatal visits and Provider engagement to achieve timely access to perinatal services and improved birth outcomes.

L.2.8.2 Factor B - Technical Expertise

The Offeror shall demonstrate its technical expertise to perform the requirements outlined in Section C by providing at minimum the following information:

- L.2.8.2.1 Case Management and Care Coordination
- L.2.8.2.1.1 The District of Columbia is expanding the Medicaid managed care program to include beneficiaries formerly enrolled in the fee-for-service (FFS) Medicaid program, currently identified as adults with special health care needs. Historically, these individuals have not received case management services and each Contractor is required to provide mandatory case management. Provide a detailed explanation on your approach to implement case management for this special needs population, as described in Section C.5.30.8, including but not limited to the following:
 - L.2.8.2.1.1.1 Innovative case management model(s) based on evidence-based or emerging case management practices specifically targeting Population Health, Obstetrics, Behavioral Health, special populations (formerly incarcerated and persons experiencing homelessness).
 - L.2.8.2.1.1.2 Person-centered assessment and planning tools
 - L.2.8.2.1.1.3 Risk stratification method(s) to determine acuity
 - L.2.8.2.1.1.4 Staffing model that is differentiated by acuity level
 - L.2.8.2.1.1.5 Case Management and Care Coordination Practice Guidelines

- L.2.8.2.1.1.6 Case management interventions that are specific to each acuity level
- L.2.8.2.1.1.7 Method for tracking outcomes of community/social referrals (closing the referral loop)
- L.2.8.2.2 Provide a detailed explanation of the Offeror's method to administer services and supports (including value-added services) to address social factors that impact the health and overall wellbeing of Enrollees. The Offeror's method shall include at a minimum the following:
 - L.2.8.2.2.1 Description of how the Offeror will use data analytics to determine the need for services and supports and the targeted populations;
 - L.2.8.2.2.2 Proposed services that best serve the District's Medicaid population;
 - L.2.8.2.2.3 Justification of the Offeror's selection of any value-added services through research and analyses, demonstrating the intended long-term impact, including behavioral modification that influence informed decision making;
 - L.2.8.2.2.4 Include analysis that demonstrates the impact in terms of cost savings, and perceived qualitative value of each service for the targeted population;
 - L.2.8.2.2.5 Identify the category or group of Enrollees to receive proposed value-added Services, with explanation as to why the service is targeted for these Enrollees.
 - L.2.8.2.2.6 Limitations or restrictions that apply to the Value-added Services.
 - L.2.8.2.2.7 Identify the Provider/Provider type or entities responsible for rendering the services and supports, including any limitations on Provider capacity, if applicable.
 - L.2.8.2.2.8 Methods and timing for notifying Providers and Enrollees about the availability of the service and supports; as well as the Offeror's proposed method(s) of outreach.
 - L.2.8.2.2.9 Description of the process by which an Enrollee may obtain or access Value-added Services, including any action required by the Enrollee, as appropriate.
 - L.2.8.2.2.10 Description of how the Offeror will identify the Value-added Services in administrative data (e.g., Enrollee Encounter Data), if applicable.

L.2.8.3 Factor C - Past Performance

The Offeror shall demonstrate its past performance to perform the requirements outlined in Section C by providing at minimum the following information:

- L.2.8.3.1 A comprehensive description of the Offeror's organizational history and operational experience in providing Medicaid Covered Services to managed care populations; and the Offeror's past and current experience in performing services similar in size and scope as the required services described in Section C. Offerors shall have a minimum of five (5)

years experience providing Medicaid Managed Care services for the populations described in Section C.1.2.

- L.2.8.3.2 A list of all contracts the Offeror has performed in similar size and scope as the required services described in section C.5.28 within the past five (5) years.

The Offeror's list shall include the following information for each contract or subcontract:

1. Name of Client;
2. Contract Number;
3. Contract Type;
4. Contract Duration (or Period);
5. Total Contract Value;
6. Description of Work Performed; and
7. Contact Person Name, Position, Phone and Email Address.

The Offeror shall ensure that a minimum of three (3) entities included in the Offeror's list in (a) above complete the Past Performance Evaluation Forms (see Attachment J.10).

L.2.8.4 Volume II: Price Proposal

L.2.8.4.1 Price Schedule

The Offeror shall include a completed section B.3.2 Price Schedule.

L.3 REQUIREMENT FOR AN ELECTRONIC COPY OF PROPOSALS TO BE MADE AVAILABLE TO THE PUBLIC

In addition to the proposal submission requirements in Section L.2 above, the offeror must submit an electronic copy of its proposal, redacted in accordance with any applicable exemptions from disclosure under D.C. Official Code § 2-534, on the date the proposals are due. Redacted copies of the offeror's proposal must be submitted by e-mail attachment to the CO identified in the solicitation. D.C. Official Code § 2-536(b) requires the District to make available electronically copies of records that must be made public. The District's policy is to release documents relating to District proposals following award of the contract, subject to applicable Freedom of Information Act (FOIA) exemption under § 2-534(a)(1). Successful proposals will be published on the OCP website in accordance with D.C. Official Code § 2-361.04, subject to applicable FOIA exemptions.

L.4 PROPOSAL SUBMISSION DATE AND TIME, AND LATE SUBMISSIONS, LATE MODIFICATIONS, WITHDRAWAL OR MODIFICATION OF PROPOSALS AND LATE PROPOSALS

L.4.1 Proposal Submission

- L.4.1.1** Proposals must be fully uploaded into the District's E-Sourcing system no later than the closing date and time. The system will not allow late proposals, modifications to proposals, or requests for withdrawals after the exact closing date and time.
- L.4.1.2** Paper, telephonic, telegraphic, and facsimile proposals may not be accepted or considered for award.
- L.4.1.3** It is solely the offeror's responsibility to ensure that it begins the upload process in sufficient time to get the attachments uploaded into the District's E-Sourcing system before the closing time. You may use Microsoft Internet Explorer versions 6, 7, 8, 9, 10, or 11, Mozilla Firefox (esr 17 or esr 24), Safari (4 or 5), Mobile Safari (6 or 7), or Google Chrome 26 to upload the attachments.
- L.4.2** **Withdrawal or Modification of Proposals**
 - L.4.2.1** An offeror may modify or withdraw its proposal via the District's E-Sourcing system at any time before the closing date and time for receipt of proposals.
- L.4.3** **Late Proposals**
 - L.4.3.1** The District's E-Sourcing system will not accept late proposals or modifications to proposals after the closing date and time for receipt of proposals.
- L.4.4** **Late Modifications**
 - L.4.4.1** A late modification of a successful proposal, which makes its terms more favorable to the District, shall be considered at any time it is received and may be accepted.
- L.5** **EXPLANATION TO PROSPECTIVE OFFERORS**
 - L.5.1** If a prospective offeror has any questions relating to this solicitation, the prospective offeror shall submit the question electronically via the District's E-Sourcing system's instructions. The prospective offeror should submit questions no later than **January 21, 2020**. The District may not consider any questions received after January 21, 2020. The District will furnish responses via the District's E-Sourcing system's messaging process. An amendment to the solicitation will be issued if the CO decides that information is necessary in submitting offers, or if the lack of it would be prejudicial to any prospective offeror. Oral explanations or instructions given by District officials before the award of the contract will not be binding.
- L.6** **RESTRICTION ON DISCLOSURE AND USE OF DATA**
 - L.6.1** Offerors who include in their proposal data that they do not want disclosed to the public or used by the District except for use in the procurement process shall mark the title page with the following legend:

"This proposal includes data that shall not be disclosed outside the District and shall not be duplicated, used or disclosed in whole or in part for any purpose except for use in the procurement process.

If, however, a contract is awarded to this offeror as a result of or in connection with the submission of this data, the District will have the right to duplicate, use, or disclose the data to the extent consistent with the District's needs in the procurement process. This restriction does not limit the District's rights to use, without restriction, information contained in this proposal if it is obtained from another source. The data subject to this restriction are contained in sheets (insert page numbers or other identification of sheets)."

L.6.2 Mark each sheet of data it wishes to restrict with the following legend:

"Use or disclosure of data contained on this sheet is subject to the restriction on the title page of this proposal."

L.7 PROPOSAL PROTESTS

L.7.1 Any actual or prospective offeror or contractor who is aggrieved in connection with the solicitation or award of a contract, must file with the D.C. Contract Appeals Board (Board) a protest no later than ten (10) business days after the basis of protest is known or should have been known, whichever is earlier. A protest based on alleged improprieties in a solicitation which are apparent at the time set for receipt of initial proposals shall be filed with the Board prior to the time set for receipt of initial proposals. In procurements in which proposals are requested, alleged improprieties which do not exist in the initial solicitation, but which are subsequently incorporated into the solicitation, must be protested no later than the next closing time for receipt of proposals following the incorporation. The protest shall be filed in writing, with the Contract Appeals Board, 441 4th Street, N.W., Suite 350N, Washington, D.C. 20001. The aggrieved person shall also mail a copy of the protest to the CO for this solicitation.

L.8 UNNECESSARILY ELABORATE PROPOSALS

L.8.1 Unnecessarily elaborate brochures or other presentations beyond those sufficient to present a complete and effective response to this solicitation are not desired and may be construed as an indication of the offeror's lack of cost consciousness. Elaborate artwork, expensive visual and other presentation aids are neither necessary nor desired.

L.9 RETENTION OF PROPOSALS

L.9.1 All proposal documents will be the property of the District and retained by the District, and therefore will not be returned to the offerors.

L.10 PROPOSAL COSTS

L.10.1 The District is not liable for any costs incurred by the offerors in submitting proposals in response to this solicitation.

L.11 CERTIFICATES OF INSURANCE

- L.11.1 Prior to commencing work, the Contractor shall have its insurance broker or insurance company submit certificates of insurance giving evidence of the required coverages as specified in Section I.8 to:

District of Columbia, Office of Contracting and Procurement
441 4th Street, N.W., 330 South
Washington, DC 20001

L.12 ACKNOWLEDGMENT OF AMENDMENTS

The offeror shall acknowledge receipt of any amendment to this solicitation electronically via the District's E-Sourcing system's messaging process. The District must receive the acknowledgment by the date and time specified for receipt of proposals. An offeror's failure to acknowledge an amendment may result in rejection of its offer.

L.13 BEST AND FINAL OFFERS

If, subsequent to receiving original proposals, negotiations are conducted under 27 DCMR § 1632.1(c), all offerors within the competitive range will be so notified and will be provided an opportunity to submit written best and final offers at a designated date and time. Best and final offers will be subject to the Late Submissions, Late Modifications and Late Withdrawals of Proposals provisions of the solicitation. After evaluation of best and final offers, the CO may award the contract to the highest-ranked offeror, or negotiate with the highest ranked offeror in accordance with 27 DCMR § 1634.

L.14 LEGAL STATUS OF OFFEROR

Each proposal must provide the following information:

- L.14.1 Name, address, telephone number and federal tax identification number of offeror;
- L.14.2 A copy of each District of Columbia license, registration or certification that the offeror is required by law to obtain. If the offeror is a corporation or partnership and does not provide a copy of its license, registration or certification to transact business in the District of Columbia, the offer shall certify its intent to obtain the necessary license, registration or certification prior to contract award or its exemption from such requirements; and
- L.14.3 If the offeror is a partnership or joint venture, the names and addresses of the general partners or individual members of the joint venture, and copies of any joint venture or teaming agreements.

L.15 FAMILIARIZATION WITH CONDITIONS

L.15.1 Offerors shall thoroughly familiarize themselves with the terms and conditions of this solicitation, acquainting themselves with all available information regarding difficulties which may be encountered, and the conditions under which the work is to be accomplished. Contractors will not be relieved from assuming all responsibility for properly estimating the difficulties and the cost of performing the services required herein due to their failure to investigate the conditions or to become acquainted with all information, schedules and liability concerning the services to be performed.

L.16 GENERAL STANDARDS OF RESPONSIBILITY

L.16.1 The prospective contractor must demonstrate to the satisfaction of the District its capability in all respects to perform fully the contract requirements; therefore, the prospective contractor must submit relevant documentation within five (5) days of the request by the District.

L.16.1.1 To be determined responsible, a prospective contractor must demonstrate that it:

- (a) Has adequate financial resources, or the ability to obtain such resources, required to perform the contract;
- (b) Is able to comply with the required or proposed delivery or performance schedule, taking into consideration all existing commercial and government contract commitments;
- (c) Has a satisfactory performance record;
- (d) Has a satisfactory record of integrity and business ethics;
- (e) Has a satisfactory record of compliance with the applicable District licensing and tax laws and regulations;
- (f) Has a satisfactory record of compliance with the law, including labor and civil rights laws and rules, and the First Source Employment Agreement Act of 1984, as amended, D.C. Official Code § 2-219.01 *et seq.*;
- (g) Has, or has the ability to obtain, the necessary organization, experience, accounting, and operational control, and technical skills;
- (h) Has, or has the ability to obtain, the necessary production, construction, technical equipment, and facilities;
- (i) Has not exhibited a pattern of overcharging the District;
- (j) Does not have an outstanding debt with the District or the federal government in a delinquent status; and

- (k) Is otherwise qualified and is eligible to receive an award under applicable laws and regulations.

L.16.2 If the prospective contractor fails to supply the information requested, the CO shall make the determination of responsibility or non-responsibility based upon available information. If the available information is insufficient to make a determination of responsibility, the CO shall determine the prospective contractor to be non-responsible.

L.17 PRE-PROPOSAL CONFERENCE

A pre-proposal conference will be held at **10:00 a.m. on January 16, 2020 at 441 4th Street, N.W., Main Street, 10th Floor, North Side, Washington, DC 20001.**

Prospective offerors will be given an opportunity to ask questions regarding this solicitation at the conference. The purpose of the conference is to provide a structured and formal opportunity for the District to accept questions from offerors on the solicitation document as well as to clarify the contents of the solicitation. Attending offerors must complete the pre-proposal conference Attendance Roster at the conference so that their attendance can be properly recorded.

Impromptu questions will be permitted and spontaneous answers will be provided at the District's discretion. Verbal answers given at the pre-proposal conference are only intended for general discussion and do not represent the District's final position. All oral questions must be submitted in writing following the close of the pre-proposal conference but no later than five working days after the pre-proposal conference in order to generate an official answer. The District will furnish responses via the District's E-Sourcing system's messaging process. An amendment to the solicitation will be issued if the CO decides that information is necessary in submitting proposals, or if the lack of it would be prejudicial to any prospective offeror. Oral explanations or instructions given by District officials before the award of the contract will not be binding.

L.18 KEY PERSONNEL

L.18.1 The District considers the following positions to be key personnel for this contract:

- a) Chief Executive Officer;
- b) Chief Financial Officer;
- c) Chief Operating Officer;
- d) Chief Medical Officer;
- e) Chief Psychiatric Medical Officer;
- f) Chief Quality Officer;
- g) Chief Compliance Officer;
- h) Manager/employee with responsibility for overseeing an Enrollee services program;
- i) Manager/employee who will administer a Provider services program;
- j) Manager/employee who will oversee EPSDT services;
- k) Manager/employee who will be responsible for overseeing the pharmacy program;
- l) Manager/employee who will oversee all Marketing activities,

- m) Manager/employee who will oversee all outreach activities;
- n) Manager/employee who will oversee Case Management and Care Coordination and
- o) Program Integrity Director.

L.18.2 The offeror shall set forth in its proposal the names and reporting relationships of the key personnel the offeror will use to perform the work under the contract, including temporary employees from a corporate entity or affiliate, and provide the resumes of the key personnel in its proposal. If key personnel are not in place at the time of proposal, the Offeror shall submit a plan to fill the key personnel position prior to Contract Start Date.

SECTION M - EVALUATION FACTORS

M.1 EVALUATION FOR AWARD

The contract will be awarded to the responsible offeror whose offer is most advantageous to the District, based upon the evaluation criteria specified below. Thus, while the points in the evaluation criteria indicate their relative importance, the total scores will not necessarily be determinative of the award. Rather, the total scores will guide the District in making an intelligent award decision based upon the evaluation criteria.

M.2 TECHNICAL RATING

M.2.1 The Technical Rating Scale is as follows:

<u>Numeric Rating</u>	<u>Adjective</u>	<u>Description</u>
0	Unacceptable	Fails to meet minimum requirements; e.g., no demonstrated capacity, major deficiencies which are not correctable; offeror did not address the factor.
1	Poor	Marginally meets minimum requirements; major deficiencies which may be correctable.
2	Minimally Acceptable	Marginally meets minimum requirements; minor deficiencies which may be correctable.
3	Acceptable	Meets requirements; no deficiencies.
4	Good	Meets requirements and exceeds some requirements; no deficiencies.
5	Excellent	Exceeds most, if not all requirements; no deficiencies.

M.2.2 The technical rating is a weighting mechanism that will be applied to the point value for each evaluation factor to determine the offeror's score for each factor. The offeror's total technical score will be determined by adding the offeror's score in each evaluation factor. For example, if an evaluation factor has a point value range of zero (0) to forty (40) points, using the Technical Rating Scale above, if the District evaluates the offeror's response as "Good," then the score for that evaluation factor is 4/5 of 40 or 32.

If subfactors are applied, the offeror's total technical score will be determined by adding the offeror's score for each subfactor. For example, if an evaluation factor has a point value range of zero (0) to forty (40) points, with two subfactors of twenty (20) points each, using the Technical Rating Scale above, if the District evaluates the offeror's

response as “Good” for the first subfactor and “Poor” for the second subfactor, then the total score for that evaluation factor is 4/5 of 20 or 16 for the first subfactor plus 1/5 of 20 or 4 for the second subfactor, for a total of 20 for the entire factor.

M.3 EVALUATION CRITERIA

Description: These factors consider the Offeror’s past performance, experience and key personnel used in performing services similar to the required services as described in Section C. These factors include an examination of the quality of services provided, timeliness in service delivery, business practices, and overall satisfaction with the Offeror’s performance.

Proposals will be evaluated based on the following evaluation factors in the manner described below:

M.3.1 TECHNICAL CRITERIA (90 Points Maximum)

M.3.1.1 Factor A - Technical Approach and Methodology (45 Points)

M.3.1.1.1 This evaluation factor considers the Offeror’s technical approach and proposed methodology to provide the required services described in Section C of the solicitation.

This factor will be evaluated based on the completeness of the proposed methodology and its match to the functional requirements in Section C. The proposed methodology must demonstrate how the offeror intends to administer the DC Medicaid Managed Care Program. Offeror’s comprehensive explanation about the processes, resources, and activities it will employ to successfully implement the Medicaid managed care contract (operations and scope of work) in the District of Columbia, including the organizational description listing Offeror’s proposed key personnel. **(0-20 Points)**

M.3.1.1.2 Offeror’s detailed explanation and description of its processes for improving access and utilization of perinatal visits and birth outcomes within the eligible populations, as defined in Section C.1.2, including how the Offeror proposes to enhance Enrollee engagement to increase prenatal visits and Provider engagement to achieve timely access to perinatal services and improved birth outcomes. **(0-15 Points)**

M.3.1.1.3 Offeror’s detailed explanation of its approach and methodology to ensure all of its Network Providers are enrolled as Medicaid providers with the District as of the Start Date and prior to the Offeror rendering services to Enrollees. **(0-10 Points)**

M.3.1.2 Factor B - Technical Expertise (25 Points)

M.3.1.2.1 This evaluation factor considers the adequacy of your proposed case management and care coordination program for assessment, planning, risk stratification and staffing model for Enrollees with special health care needs. The Offeror will also be evaluated based on their experience engaging and retaining Enrollees in case management and care coordination with proven increase in Enrollees’ health outcomes. **(0-10 Points)**

M.3.1.2.2 This evaluation factor considers the effectiveness of your methodologies in administering services and supports, including value added services, to address the social factors that may impact the health and overall wellbeing of Enrollees. **(0-15 Points)**

M.3.1.3 Factor C - Past Performance (20 Points)

M.3.1.3.1 This evaluation factor considers the Offeror’s past experience providing Managed Care services for the populations described in Section C.1.2. This factor also considers the Offeror’s organizational history, past and current operational experience, in providing services similar in size and scope to the requirements outlined in Section C. At a minimum, Offerors shall have five (5) years of experience providing Managed Care services for the populations described in Section C.1.2. **(0-20 Points)**

M.3.2 PRICE CRITERION (10 Points Maximum)

The price evaluation will be objective. The Offeror with the lowest price will receive the maximum price points. All other proposals will receive a proportionately lower total score. The following formula will be used to determine each Offeror's evaluated price score:

$$\frac{\text{Lowest price proposal}}{\text{Price of proposal being evaluated}} \times \text{weight} = \text{Evaluated price score}$$

M.3.3 PREFERENCE POINTS AWARDED PURSUANT TO SECTION M.5.2 (12 Points Maximum)

M.3.4 TOTAL POINTS (112 Points Maximum)

Total points shall be the cumulative total of the offeror’s technical criteria points, price criterion points and preference points, if any.

M.4 PREFERENCES FOR CERTIFIED BUSINESS ENTERPRISES

Under the provisions of the “Small and Certified Business Enterprise Development and Assistance Act of 2014”, D.C. Official Code § 2-218.01 *et seq.*, as amended (“Act”, as used in this section), the District shall apply preferences in evaluating proposals from businesses that are certified by the Department of Small and Local Business Development (DSLBD) pursuant to Part D of the Act.

M.4.1 Application of Preferences

For evaluation purposes, the allowable preferences under the Act shall be applicable to prime contractors as follows:

- M.4.1.1** Any prime contractor that is a small business enterprise (SBE) certified by the DSLBD will receive the addition of three points on a 100-point scale added to the overall score.
- M.4.1.2** Any prime contractor that is a resident-owned business (ROB) certified by DSLBD will receive the addition of five points on a 100-point scale added to the overall score.
- M.4.1.3** Any prime contractor that is a longtime resident business (LRB) certified by DSLBD will receive the addition of five points on a 100-point scale added to the overall score.
- M.4.1.4** Any prime contractor that is a local business enterprise (LBE) certified by DSLBD will receive the addition of two points on a 100-point scale added to the overall score.
- M.4.1.5** Any prime contractor that is a local business enterprise with its principal offices located in an enterprise zone (DZE) certified by DSLBD will receive the addition of two points on a 100-point scale added to the overall score.
- M.4.1.6** Any prime contractor that is a disadvantaged business enterprise (DBE) certified by DSLBD will receive the addition of two points on a 100-point scale added to the overall score.
- M.4.1.7** Any prime contractor that is a veteran-owned business (VOB) certified by DSLBD will receive the addition of two points on a 100-point scale added to the overall score.
- M.4.1.8** Any prime contractor that is a local manufacturing business enterprise (LMBE) certified by DSLBD will receive the addition of two points on a 100-point scale added to the overall score.

M.4.2 **Maximum Preference Awarded**

Notwithstanding the availability of the preceding preferences, the maximum total preference to which a certified business enterprise is entitled under the Act is the equivalent of twelve (12) points on a 100-point scale for proposals submitted in response to this RFP. There will be no preference awarded for subcontracting by the prime contractor with certified business enterprises.

M.4.3 **Preferences for Certified Joint Ventures**

A certified joint venture will receive preferences as determined by DSLBD in accordance with D.C. Official Code § 2-218.39a(h).

M.4.4 **Verification of Offeror's Certification as a Certified Business Enterprise**

- M.4.4.1** Any vendor seeking to receive preferences on this solicitation must be certified at the time of submission of its proposal. The CO will verify the offeror's certification with DSLBD, and the offeror should not submit with its proposal any additional documentation regarding its certification as a certified business enterprise.

- M.4.4.2** Any vendor seeking certification in order to receive preferences under this solicitation should contact the:

Department of Small and Local Business Development
ATTN: CBE Certification Program
441 Fourth Street, NW, Suite 850N
Washington DC 20001

- M.4.4.3** All vendors are encouraged to contact DSLBD at (202) 727-3900 if additional information is required on certification procedures and requirements.

M.5 EVALUATION OF PROMPT PAYMENT DISCOUNT

- M.5.1** Prompt payment discounts shall not be considered in the evaluation of offers. However, any discount offered will form a part of the award and will be taken by the District if payment is made within the discount period specified by the offeror.

- M.5.2** In connection with any discount offered, time will be computed from the date of delivery of the supplies to carrier when delivery and acceptance are at point of origin, or from date of delivery at destination when delivery, installation and acceptance are at that, or from the date correct invoice or voucher is received in the office specified by the District, if the latter date is later than date of delivery. Payment is deemed to be made for the purpose of earning the discount on the date of mailing of the District check or the electronic payment date.